

Meeting

Location

Time/Day/Date



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Location		Abboy Room, Clondon House, London Road, Coulvino, LLC	77 01 14
Officer to contact		Democratic Services (01530 454512)	
		AGENDA	
Item			Pages
1.	APOLOGIES FOR AB	SENCE	
2.	DECLARATION OF IN	ITERESTS	
	you should make clear	nduct members are reminded that in declaring interests the nature of that interest and whether it is a disclosable isterable interest or other interest.	
3.	MINUTES		
	To confirm and sign the August 2024	e minutes of the meeting held on 7 August 2024 and 22	3 - 8
4.	COMMITTEE WORK	PLAN	
	To note the Committee	e's work plan	9 - 10
5.	REVIEW OF THE COL	JNCIL'S ARRANGEMENTS FOR DEALING WITH TOUNCILLORS	
	The report of the Head	of Legal and Support Services and Monitoring Officer	11 - 38
6.	EXTERNAL AUDIT PRACCOUNTS	ROGRESS REPORT - 2021/22 STATEMENT OF	
	The report of the Head	l of Finance	39 - 44
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**AUDIT AND GOVERNANCE COMMITTEE** 

6.30 pm on Wednesday, 25 September 2024

Abbey Room, Stenson House, London Road, Coalville, LE67 3FN

# Circulation:

Councillor P Moult (Chair) Councillor D Everitt (Deputy Chair) Councillor A Barker

Councillor R Boam

Councillor D Cooper

Councillor R Johnson

Councillor G Rogers Councillor J G Simmons

Councillor N Smith

Councillor R Sutton

MINUTES of a meeting of the AUDIT AND GOVERNANCE COMMITTEE held in the Abbey Room, Stenson House, London Road, Coalville, LE67 3FN on WEDNESDAY, 7 AUGUST 2024

Present: Councillor P Moult (Chair)

Councillors D Everitt, R Boam, D Cooper, J G Simmons, N Smith, R Sutton and A Barker

In Attendance: Councillors J Legrys

Officers: Mr A Barton, Ms K Beavis, Mrs A Crouch, Miss E Warhurst, Mr T Devonshire,

Mr P Stone, Ms J Rochelle and Mr S Outama

External Audit: Ms H Parks

### 1. APOLOGIES FOR ABSENCE

Apologies were received from Councillor G Rogers.

## 2. DECLARATION OF INTERESTS

There were no interests declared.

### 3. MINUTES

Consideration was given to the minutes of the meeting held on 24 April 2024.

A discussion was had about the minutes. It was accepted that they were an accurate record of proceedings, but a Member felt the reference to the Council's reputation by the representative from Mazars during the debate on item 37 was inappropriate. The Strategic Director of Resources reiterated the dedicated plan of the Council to deal with the statement of accounts backlog, how this had been communicated to Members, and how this was coordinated between Officers and the external auditors. The Council had published the 2021/22 accounts at the end of the previous quarter, were committed to publishing the 2022/23 accounts by the end of September 2024, and were confident that the Council would be in a position to comply with statutory deadlines when auditing the 2024/25 accounts.

In response to a Member, Officers explained that the standard practice for minutes was not to record abstentions on votes, unless a Member had requested for their abstention to be recorded.

A representative from Azets set out for the Committee how the historical issues with the backlog would impact the Audits for 2023/24 onwards and the timeline for resolving them.

It was moved by Councillor A Barker seconded by Councillor JG Simmons, and

### **RESOLVED THAT:**

The minutes of the meeting held on 24 April 2024 be confirmed as an accurate record of proceedings.

## 4. COMMITTEE WORK PLAN

Consideration was given to the inclusion of any items on the work programme.

A discussion was had about the Annual Governance Statement report scheduled to be presented to the Committee in November. The Strategic Director of Resources affirmed that this was still the envisaged timetable for that report.

### 5. ANNUAL AUDIT OPINION

The Audit Manager presented the report.

In response to a Member, the Audit Manager advised that the Audit planning process entailed selecting what was required to be audited on the basis that these were areas of heightened risk and concern. This was discussed with the Corporate Leadership Team who also expressed which areas they would like to be audited, again based on the level of risk. The nature of this process therefore went some way towards explaining the number of limited assurances received.

A Member expressed significant concern at the 14 out of 17 limited assurances.

In response to a Member, the Audit Manager affirmed that there had been no constraints on her auditing. She advised that management could respond and if necessary challenge findings, but this was appropriate and in accordance with standard internal auditing procedures.

A Member asked about staffing and audit coverage and if it had impacted the process. The Audit Manager said that some agency staff had been employed in the final quarter so to complete the audits; this was reflective of recruitment issues, and the audit plan would not have been completed without agency staff.

It was moved by Councillor R Sutton, seconded by Councillor A Barker, and

### **RESOLVED THAT:**

The report be noted.

### 6. MANAGEMENT RESPONSE TO ANNUAL INTERNAL AUDIT OPINION 2023/24

The Strategic Director of Resources presented the report.

A Member expressed disappointment at the lack of remuneration being offered to the prospective Independent Member and felt that this did not reflect the struggle to recruit to the role. Officers said that the advert for the role had just gone back out, and should it be unsuccessful again, the question of renumeration would be considered as part of planned work on Members allowances which would be presented to the Independent Remuneration Panel and then full Council.

A discussion was had about what cultural changes could and would be made throughout the Council to respond to two years of limited assurances. The Strategic Director of Resources said that there was a concerted focus on addressing the issues raised, including around recruitment and retention, recovering from Covid, and reflecting on the findings of the LGA peer review. He emphasised, nevertheless, that the Council does have strong governance arrangements in place.

A discussion was had about requesting that the Chief Executive be invited to appear before the Committee, and Officers affirmed that, yes, the Committee did have the power to do this.

It was moved by Councillor R Sutton, seconded by Councillor A Barker, and

### **RESOLVED THAT:**

The report be noted.

### 7. INTERNAL AUDIT PROGRESS REPORT

The Audit Manager presented the report.

The Chair invited the IT Team Manager to respond to the questions of the Committee.

Members asked about the Council's data exchange policy and the security of having that operate as a shared service. The IT Team Manager advised that transfer between partners was secure and always subject to appropriate legal guidance.

The Chair invited the Strategic Director of Communities and the Head of Housing to respond to the questions of the Committee, regarding various aspects of the Housing Service.

Members discussed the timelines for responding to recommendations and how they would be prioritised. The two Officers said that the timelines had been coordinated with the Audit Manager and they commended the input of the Audit Team. They also said that as many recommendations pertained to statutory requirements, it would not be appropriate to hierarchically prioritise them as they all had to be implemented.

Members and the two Officers then discussed asbestos management. The Officers set out the contract management changes, the changes implemented to registers utilised and contractors employed, and advised that the Council had recently managed to recruit a Compliance Team Leader to manage asbestos related issues. They also set out the new system of rolling audits which had recently been put in place, and noted the increased focus on greater communication with tenants, such as the roll-out of pop up events.

In response to a Member, the Audit Manager advised that there were no overdue recommendations, but some extensions had been granted.

It was moved by Councillor P Moult, seconded by Councillor JG Simmons and

### **RESOLVED THAT:**

In pursuance of Section 100A(4) of the Local Government Act 1972, the press and public be excluded from the remainder of the meeting on the grounds that the business to be transacted involves the likely disclosure of exempt information as defined in Paragraph 3 of Part 1 of Schedule 12A to the Act and that the public interest in maintaining this exemption outweighs the public interest in disclosing the information.

A discussion was had.

The Committee exited private session.

It was moved by Councillor JG Simmons, seconded by Councillor R Sutton, and

**RESOLVED THAT:** 

The report be noted.

## 8. REVIEW OF CORPORATE GOVERNANCE POLICIES

The Strategic Director of Resources presented the report.

The Chair thanked Members for their comments which would be presented to the Cabinet on 24 September 2024.

The meeting commenced at 6.30 pm

The Chair closed the meeting at 8.03 pm

MINUTES of a meeting of the AUDIT AND GOVERNANCE COMMITTEE held in the Abbey Room, Stenson House, London Road, Coalville, LE67 3FN on THURSDAY, 22 AUGUST 2024

Present: Councillor P Moult (Chair)

Councillors D Everitt, A Barker, R Boam, D Cooper, G Rogers and J G Simmons

In Attendance: Councillors S Sheahan

Officers: Ms K Beavis, Mrs A Crouch, Ms K Hiller, Mr T Devonshire, Mr P Stone, Mr L Mansfield and Mr M Murphy

**External Audit:** 

### 9. APOLOGIES FOR ABSENCE

Apologies were received from Councillor R Sutton and N Smith.

## 10. DECLARATION OF INTERESTS

There were no interests declared.

### 11. COMMITTEE WORK PLAN

Consideration was given to the inclusion of any items on the work programme.

## 12. INTERNAL AUDIT PROGRESS CONTINUATION REPORT

The Audit Manager presented the report.

A Member asked about the high risk recommendations and whether they had all been implemented or were set to be implemented by the end of September. The Audit Manager advised that some had been extended, and discussions had taken place with Officers who said that they were on track to be completed within the extended timescale.

The Chair invited the Head of Human Resources and Organisational Development to address the Committee.

Members questioned him about the timescale for the implementation of some recommendations within the Workforce Planning audit report, what challenges the workforce faced and what plans were in place to address them, and how these would be communicated and scrutinised.

In response, the Head of Human Resources and Organisation Development advised Members that a central issue was recruitment and retention, particularly in the complex parts of the workforce where it was difficult to compete with the private sector. These issues were sectoral and not unique to the Council, and there were tools available to mitigate them. A workforce strategy was being developed to sit below the Council Delivery Plan, and was being worked on by a Working Group from within the Corporate Leadership Team and Team Managers; this would be presented to the Corporate Scrutiny Committee and then Cabinet in late 2024. The strategy would be publicly available, and an action plan would sit below the strategy which would be primarily used by Officers. The Council historically had a good record of career mobility and development within the organisation, and there would be a focus on apprenticeship and internal development in the new strategy.

It was moved by Councillor R Boam, seconded by Councillor A Barker, and

### **RESOLVED THAT:**

The report be noted.

## 13. TREASURY MANAGEMENT STEWARDSHIP REPORT 2023/24

The Head of Finance presented the report. Additionally, she noted a minor change to the recommendations as to when the report would be presented to the Cabinet.

A discussion was had about the impact of the decrease in interest rates on the Treasury Management Strategy. The Head of Finance advised that it would impact the strategy, but it had been factored into projections, and she would write to Members with further details.

The Chair thanked Members for their comments, which would be presented to the Cabinet on 24 September.

# 14. LOCAL GOVERNMENT AND SOCIAL CARE OMBUDSMAN ANNUAL REVIEW LETTER 2023/24

The Strategic Director of Resources presented the report, on behalf of the Monitoring Officer.

It was moved by Councillor G Rogers, seconded by Councillor JG Simmons, and

RESOLVED THAT:

The report be noted.

## 15. CORPORATE RISK UPDATE

The Strategic Director of Resources presented the report.

Members affirmed their support for the formatting changes to the report.

It was moved by Councillor A Barker, seconded by Councillor R Boam, and

**RESOLVED THAT:** 

The report be noted.

### 16. STANDARDS AND ETHICS REPORT - QUARTER 1

The Deputy Monitoring Officer presented the report.

It was moved by Councillor JG Simmons, seconded by Councillor D Everitt, and

RESOLVED THAT:

The report be noted.

The meeting commenced at 6.30 pm

The Chairman closed the meeting at 6.58 pm

# **AUDIT AND GOVERNANCE COMMITTEE – WORK PROGRAMME** (as at 17/09/24)

Issue	Report Author	Meeting at which will be reported
November 2024		
Annual Review of the Council's Constitution	Kate Hiller, Legal Team Manager and Deputy Monitoring Officer	20 November 2024
Standards and Ethics Report - Quarter 2	Kate Hiller, Legal Team Manager and Deputy Monitoring Officer	20 November 2024
Treasury Management Update Report - Quarter 2 To present the quarterly treasury management report to members,	Anna Crouch, Head of Finance	20 November 2024
Annual Governance Statement 2023/24 The Council is required to produce an Annual Governance Statemen which is presented as part of its annual Statement of Accounts.	Paul Stone, Strategic Director of Resources (Section 151 Officer)	20 November 2024
Draft Accounting Policies 2023/24	Anna Crouch, Head of Finance	20 November 2024
Internal Audit Charter	Kerry Beavis, Audit Manager	20 November 2024
Quarter 2 Audit Progress Report	Kerry Beavis, Audit Manager	20 November 2024
December 2024		
Statement of Accounts 2022/23	Anna Crouch, Head of Finance	9 December 2024
February 2025		
Standards and Ethics Report - Quarter 3	Kate Hiller, Legal Team Manager and Deputy Monitoring Officer	5 February 2025
Annual IT Health Check	Sam Outama, ICT Team Manager	5 February 2025
Treasury Management Update Report - Quarter 3 To present the quarterly treasury management report to members.	Anna Crouch, Head of Finance	5 February 2025
Quarter 3 Audit Progress Report	Kerry Beavis, Audit Manager	5 February 2025

Issue	Details		Report Author	Meeting at which will be reported	
There is currently nothing scheduled for	There is currently nothing scheduled for this meeting				
April 2025					
Annual Member Conduct Report		Charlo Solicite	otte Smith, Apprentice or	23 April 2025	
Draft Accounting Policies 2024/25 To present the Draft Accounting Policies 2024/25 to members for approval		Anna	Crouch, Head of Finance	23 April 2025	
Audit Plan		Kerry	Beavis, Audit Manager	23 April 2025	
Quarter 4 Audit Progress Report		Kerry	Beavis, Audit Manager	23 April 2025	
June 2025					
Standards and Ethics Report - Quar	rter 4		Hiller, Legal Team Manager eputy Monitoring Officer	4 June 2025	
Treasury Management Stewardship To report the Treasury Management St members		Anna	Crouch, Head of Finance	4 June 2025	
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# NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL



# AUDIT AND GOVERNANCE COMMITTEE - 25 SEPTEMBER 2024

Title of Report	REVIEW OF THE ARRANGEMENTS FOR DEALING WITH COMPLAINTS ABOUT COUNCILLORS		
Presented by	Elizabeth Warhurst Head of Legal and Support Services and Monitoring Officer		
Background Papers	Current Arrangements for Dealing with Councillor Complaints  Current Flowchart of Complaint Procedure	Public Report: Yes	
Financial Implications	There are no direct financial in	mplications arising.	
	Signed off by the Section 15	51 Officer: Yes	
Legal Implications	The Localism Act 2011 requires the Council to adopt Arrangements for dealing with complaints about Members' conduct. The Council already has these Arrangements in place, based on LGA Guidance, however, it is prudent to keep these Arrangements under review to ensure they still reflect best practice since their adoption in 2022.  Signed off by the Monitoring Officer: Yes		
Staffing and Corporate Implications	There are no direct staffing or corporate implications arising.		
	Signed off by the Head of Paid Service: Yes		
Purpose of Report	To ask the Committee to consider the work of the Governance Working Group on the review of the Arrangements for Dealing with Councillor Complaints and accompanying Flowchart, and to recommend their adoption to Council.		
Recommendations	THAT AUDIT AND GOVERNANCE COMMITTEE:		
	<ol> <li>NOTES THE WORK OF THE CROSS-PARTY WORKING GROUP IN CONDUCTING THE REVIEW OF THE ARRANGEMENTS FOR DEALING WITH COMPLAINTS ABOUT COUNCILLORS;</li> <li>CONSIDERS THE PROPOSED AMENDMENTS TO THE ARRANGEMENTS, SUMMARISED IN THE REPORT AND AT APPENDIX A AND ILLUSTARTED AT APPENDIX B, AND THE PROPOSED CHANGES TO THE FLOWCHART AT APPENDIX C;</li> <li>RECOMMENDS THE AMENDMENTS TO THE ARRANGEMENTS AND FLOWCHART TO COUNCIL</li> </ol>		
	AT ITS MEETING ON	5 NOVEMBER 2024 FOR FECT FROM 6 NOVEMBER 2024	

4. RECOMMENDS TO COUNCIL THAT THE
MONITORING OFFICER IS GIVEN AUTHORITY TO
UPDATE THE CONSTITUTION TO GIVE EFFECT TO
THE AMENDMENTS REQUIRED AS A
CONSEQUENCE OF REVIEWING THE
ARRANGEMENTS, AS SET OUT AT APPENDIX D.

### 1.0 BACKGROUND

- 1.1 s27(2) of the Localism Act 2011 requires each local authority to adopt a members' code of conduct, and s28(6) also requires there to be arrangements under which allegations against Members can be investigated, and decisions can be made. The Council adopted its Code of Conduct and Arrangements on 24 February 2022.
- 1.2 It is considered good practice to review the procedures from time to time, especially as there has been a recent increase in the number of complaints being referred to the Monitoring Officer, and sub-committees being convened to consider complaints.
- 1.3 Full Council on 5 November 2024 will consider the report on the review of the Arrangements.

### 2.0 METHOD OF REVIEW

- 2.1 A cross-party member working group was established to work on the review of the Arrangements. The Governance Working Group comprised of Councillors Everitt, Rogers, Simmons (Chair), Smith and Sutton, and met on the following dates:
  - 10 July 2024
  - 31 July 2024
- 2.2 The Working Group had agreed its terms of reference at the meeting of the Group held on 10 July 2024. At that meeting, the Group also agreed the timetable for the review of the Arrangements and the way that it wished to see information presented to it. The appendices to this report reflect the approach agreed by the working group. Appendix A shows the proposed changes summarised in a schedule of changes. Appendix B contains a copy of the Arrangements with the revisions having been made, and shows the proposed changes as tracked changes. This enables Members to see the proposed changes in one place and in the context of the Arrangements as a whole. Appendix C shows the updated version of the flowchart which accompanies the Arrangements. Appendix D sets out the necessary amendments to the Council's Constitution, resulting from the review of the Arrangements (discussed further below).
- 2.3 Members have provided invaluable insight and constructive challenge to the review process and are thanked for their time and work on this project.

### 3.0 SUMMARY OF MAIN CHANGES PROPOSED

- 3.1 The schedule of changes to the Arrangements is provided at Appendix A. A copy of the updated Arrangements (with tracked changes) is provided at Appendix B, with the updated Flowchart at Appendix C. The proposed changes cover the following:
  - 1. Updating the name of the Arrangements and the Flowchart.
  - 2. Removing the provisions relating to appeals, including removing the Review Committee stages of the current procedure. If adopted, this will also require a change

- to the Constitution, to remove the references to 'Review Sub-Committee' where it occurs in Part 2 Section D7, as well as in the definitions section of the Constitution. An extract from the Constitution showing the proposed amendments in tracked changes is provided at Appendix D to this report.
- 3. If the complaint progresses to requiring the involvement of an external investigator, amendments have been made to allow the investigator to set their own investigation plan, rather than prescribing what they should include in this.
- 4. Removing the chairperson's ability to use their discretion as to whether the complainant or subject member can observe a meeting held in closed session.
- 5. Tidying up the provisions regarding confidential complaints and adding wording to ensure a decision to keep the identity of a complainant confidential is kept under review.
- 6. An additional provision to acknowledge that an appropriate summary of the outcome would still need to be published for meetings dealing with exempt or confidential information.
- 7. The addition of a provision to acknowledge that Sub-Committees may co-opt a parish member for decisions concerning a parish matter, to reflect the provision for this in the Constitution.
- 8. General tidying up of numbering and typing errors, updating the Council's address, adding defined terms and capitalisation.
- 3.2 It is proposed that the changes are adopted from 6 November 2024.

Policies and other considerations, as	appropriate
Council Priorities:	A well-run council which is trusted by customers to
	provide its services.
Policy Considerations:	It is a legal requirement to have a Members' Code
	of Conduct and Arrangements for dealing with
	complaints.
Safeguarding:	N/A
Equalities/Diversity:	N/A
Customer Impact:	A clear yet comprehensive set of Arrangements will enable customers to understand the process if they wish to complain about the conduct of a Councillor, to provide assurance that all legitimate complaints will be investigated thoroughly and fairly. The revised Arrangements and Flowchart will be available for members of the public to access online, or at the Council offices as per the address within the Arrangements.
Economic and Social Impact:	N/A
Environment, Climate Change and zero carbon:	N/A
Consultation/Community Engagement:	N/A
Risks:	The Arrangements are a legal requirement. Having compliant Arrangements which set out the process for dealing with complaints may reduce the risk of any challenge to NWL processes.

Officer Contact	Elizabeth Warhurst Head of Legal and Support Services and Monito Officer	
	elizabeth.warhurst@nwleicestershire.gov.uk	

# Appendix A

# Review of Arrangements For Dealing with Complaints About Councillors - Schedule of Changes

# **Amendments to Current Arrangements**

Current Arrangements Reference	Amended/Moved/Removed	Reason
Title of the Arrangements	Amended to: Arrangements For Dealing With Complaints About Councillors	The link to view the Arrangements on NWL's website already uses the proposed name, then when the document opens up it has the current name at the top. The proposed name is more clear as to what the document contains and its purpose, and streamlines the name across all places. With the current name, it may cause confusion as to what the document relates to, especially as it does not match the name on the website link.
Title of the Flowchart	Amended to: Flowchart re: Arrangements For Dealing With Complaints About Councillors	As above, this streamlines the naming of the document and makes it more clear that the flowchart is connected to the Arrangements.
Clause 1, Paragraph 1 – Members' Code of Conduct	Amended to: Councillors' Code of Conduct	This brings the reference to the Code into line with the name change which had previously been agreed.

Clause 2 – available on request from the Civic Offices	Amended to: Council Offices at Whitwick Business Centre, Whitwick Business Park, Stenson Road, Coalville, LE67 4JP	Updating the location of where the code of conduct can be requested.
Clause 3 – address for complaints	Amended to: North West Leicestershire District Council, PO Box 11051, Coalville, Leicestershire, LE67 0FW	Updating the address for complaints to be sent to, as this previously had the old address.
Anonymous and Confidential Complaints (page 2) – 'Where the complainant wishes to remain anonymous'	Amended to: 'Where the complainant wishes for their identity to remain confidential'	Anonymous/confidential had been used interchangeably, but relate to separate points. Anonymous complaints are where we do not know who made the complaint. This line in the paragraph should refer to a confidential complaint, as the MO will know the complainant's identity but the issue is whether the Subject Member should be told.
Clause 4, paragraph 6 – 'dealing with a matter by alternative resolution'.	Amended to: 'dealing with a matter by informal resolution'.	The wording throughout the Arrangements refers to informal resolution, the change keeps it consistent.
Clause 5, paragraph 4 and	Removal of: 'it will be at the Chair's discretion as to whether the complainant and/or Subject Member may be able to observe the meeting if it is being held in	The references in the Arrangements to the Chair's discretion as to whether the complainant and/or Subject
Clause 6, paragraph 2	closed session'.	Member can observe if a meeting has been deemed to be a closed session has been removed, as it is felt this would go against the confidentiality provisions of the LGA 1972.

Clause 5, paragraph 5

and

Clause 13

(Provisions relating to Appeals)

Clause 5 - Removal of 'who may be given leave by the Committee to appeal the decision. Such appeal will only be granted where there is new evidence in relation to the complaint.'

Clause 13 - Removal of the appeals wording, the paragraph will simply read:

'There is no right of appeal for the complainant or for the Subject Member.

If you feel that the authority has failed to deal with your complaint properly, you may make a complaint to the Local Government and Social Care Ombudsman. Details can be found here <a href="https://www.lgo.org.uk/make-a-complaint/fact-sheets/other-topics/complaints-about-standards-and-member-conduct">https://www.lgo.org.uk/make-a-complaint/fact-sheets/other-topics/complaints-about-standards-and-member-conduct</a>

See also Appendix D for the consequential amendments to the Constitution which will be required if these amendments are approved.

There is not a requirement for this stage of the procedure to be present in the Arrangements. The LGA Guidance provides: "There should be no right of appeal against a decision not to take any further action if the system is to be efficient and proportionate" and goes on to state, "There should be no appeal allowed either for the subject member or the complainant. Where a breach has been found and the matter is going to a hearing the parties will have their chance to have their say on the investigation at that stage. Where no breach has been found, no action taken or the matter otherwise resolved, that will be the end of the matter."

The point above has already dealt with why the appeal stage is being removed.
At the point where a review would take place, the complaint would

take place, the complaint would have already gone through a number of stages, as shown on the flowchart, and would have been considered fully and fairly. This step is therefore somewhat superfluous, as on each occasion

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		where the 'Review Committee' stage occurs, there has already been a fact-finding exercise, report to the assessment subcommittee, and public interest consideration. At the 'breach of the code' stage, the complaint would have additionally been through formal investigation via and external party, and the determination sub-committee.  The LGA Guidance states, "Given that the framework and sanctions are meant to be light-touch and proportionate, there should be no right of appeal against a decision on a Code of Conduct complaint."
Clause 5, paragraph 7	Amended to: 'Should the Committee determine that the matter warrants a detailed investigation, the Monitoring Officer will appoint an Investigating Officer who may be an officer of another authority (e.g. a Monitoring Officer from another council) or an external investigator. The Investigating Officer will draft an initial plan for the investigation, and will have overall responsibility for the conduct and outcome of the investigation. The investigation will be carried out in accordance with the Investigations Guidance document, a copy of which the parties will be provided with at the time.'	The amendment reflects the fact that each Investigating Officer may have their own method of carrying out the investigation, so allows them the flexibility of drafting their own investigation plan, rather than having to follow what is prescribed in the Arrangements.  There is also reference to the Investigations Guidance document, to acknowledge the existence of this and the fact it will be provided when needed.

Clause 5, paragraph 8	Paragraph amended as follows: 'In exceptional circumstances where it is appropriate to keep identities confidential, or disclosure of details of the complaint to the Subject Member might prejudice the investigation, the authority will need to decide whether or not to give the Subject Member a copy of the full complaint and whether the complainant should remain confidential. In such circumstances, the Monitoring Officer can delete names and addresses from the papers given to the Subject Member, or delay notifying the Subject Member until the investigation has progressed sufficiently. Any decision to withhold information should be kept under review as circumstances change. See further above re: Anonymous and Confidential Complaints.'	The paragraph which discusses keeping identities confidential has been amended slightly to bring it more into line with the LGA Guidance – normally the complainant's identity would be disclosed to the Subject Member, but it is acknowledged there are exceptional circumstances where it should remain confidential. The amended paragraphs acknowledges that this will be in exceptional circumstances, and that any decision to keep someone's identity confidential should be kept under review.
Throughout document	Capitalisation of Arrangements Correction of typos Updating numbering Capitalisation for defined terms.	Correcting numbering/typing errors, capitalisation and updates where required, to ensure an accurate and coherent document.
Flowchart	Removal of Review Committee stages	Reflects the point previously discussed, that there is not to be an appeals process.

# **Additions to Updated Arrangements**

Paragraph Reference	Addition	Reason
Clause 1, Paragraph 2 [and thereafter	Addition of defined term 'Subject Member'	Allows for consistency throughout
throughout the document]		the document by introducing a

		defined term which is capitalised throughout.
Clause 5, paragraph 3	' as set out in the Constitution and as per Schedule 12A of the Local Government Act 1972'	This addition simply sets out the legal provision and the fact this is also a constitutional requirement.
Clause 9	Addition of new paragraph, 'For any meeting dealing with exempt or confidential information, a summary of the outcome would need to be published setting out the main points considered, i.e. conclusions on the complaint and reasons for the conclusion.'	This reiterates the procedure, to acknowledge that even if a meeting deals with exempt or confidential information, there is certain information that still needs to be published.
Clause 10	Addition of new paragraph, 'As provided for in the Council's Constitution, the Sub Committees may co-opt at least one parish councillor when decisions are taken concerning a parish matter.'	The Working Group considered whether they wished to retain the ability to co-opt parish representatives for parish matters, which is currently set out in the Constitution but not provided for in the Arrangements. The Working Group were presented with evidence of how other Local Authorities operate, with the conclusion being there was no clear-cut method, and the Local Authorities looked at all deal with this slightly differently. Members expressed their support for the additional perspective which the Parish Representatives could offer but agreed if the data suggested that Members frequently opted to co-opt the arrangements could then be reassessed. It was also

suggested that a briefing would be
offered to the Parish
representatives and the annual
member conduct report could be
sent to them each year.

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# ARRANGEMENTS FOR DEALING WITH STANDARDS ALLEGATIONS UNDER THE LOCALISM ACT 2011 COMPLAINTS ABOUT COUNCILLORS

### 1. Context

These "Arrangements" set out how a person may make a complaint that an elected or co-opted member of this authority or of a Town or Parish Council has failed to comply with the <a href="Members' Code of Conduct, Councillors">Members' Code of Conduct, Councillors</a>' Code of Conduct, and sets out how the authority will deal with allegations of a failure to comply with that Code.

Under Section 28(6) and (7) of the Localism Act 2011, the Council must have in place "Arrangements" under which allegations that a member or co-opted member of the authority or Town or Parish Council, or of a Committee or Sub-Committee of the authority, (hereafter to be known as the "Subject Member") has failed to comply with the Code of Conduct can be investigated and decisions made on such allegations.

These <u>arrangements Arrangements</u> also provide for the authority to appoint at least one Independent Person, whose views must be sought before a decision on an allegation is made and which it has decided shall be investigated, and whose views can be sought by the authority at any other stage, or by a member against whom an allegation has been made.

### 2. The Code of Conduct

The Council has adopted a Code of Conduct for members, which is available for inspection on the authority's website and on request from Reception at the Civic Offices Council Offices at Whitwick Business Centre, Whitwick Business Park, Stenson Road, Coalville, LE67 4JP.

### 3. Making a complaint

If you wish to make a complaint, please write or email to:

"The Monitoring Officer

North West Leicestershire District Council

PO Box 11051

Coalville

**Leicestershire** 

LE67 0FW"

North West Leicestershire District Council

**Council Offices** 

**Coalville** 

Leicestershire

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**Field Code Changed** 

#### LE67 3FJ"

#### elizabeth.warhurst@nwleicestershire.gov.uk

If you have a disability that prevents you from submitting a complaint in writing, you can call the Customer Services team on 01530 454545 and arrangements will be made to transcribe your complaint for you.

The Monitoring Officer is a senior officer of the authority who has statutory responsibility for maintaining the register of members' interests and who is 455

In order to ensure that all the information required is available with the complaint, the complainant will be asked to provide their name and a contact address or email address together with any relevant documents in support of their complaint. Supporting information may include:

- · Dates and times of alleged misconduct;
- · Details of any witnesses to the alleged misconduct;
- Any other authorities that the <u>memberSubject Member</u> belongs to.

The Monitoring Officer will acknowledge receipt of the complaint within 5 working days of receiving it.

### Anonymous and Confidential Complaints

An anonymous complaint is one where the complainant is not known. The Council will not normally allow anonymous complaints as that would be against the principles of transparency and fairness and make matters much more difficult to investigate. However, there may be exceptional compelling reasons why an anonymous complaint could be accepted without detriment to the process and where the allegation can be evidenced without reference to the complainant. Where an anonymous complaint is received, the Monitoring Officer will make a decision on whether to proceed with the complaints process, depending on the nature of the alleged misconduct and the public interest.

A confidential complaint is one where the complainant makes themselves known but does not wish for their identity to be revealed during the complaints process. Where the complainant wishes for their identity to remain anonymous confidential it will be at the Monitoring Officer's discretion as to whether the complaint proceeds. Consideration will be given to the public interest and whether the complaint can be justified or determined without the complainant's participation.

### 4. What happens to my complaint?

When a complaint is received, it will be acknowledged and the complainant may be asked for further information in order for the Monitoring Officer to carry out an initial assessment of the complaint.

The Monitoring Officer will review each complaint and will determine whether the initial tests have been met:

- 1. Does the complaint relate to a <u>memberSubject Member</u> within the NWLDC area, in office at the time of the conduct complained of?
- 2. Was the <a href="memberSubject Member">memberSubject Member</a> acting in their capacity as a councillor at the time of the conduct complained of?
- 3. The complaint, if proven, would be a breach of the Code under which the <a href="mailto:memberSubject Member">memberSubject Member</a> operates?

When considering the initial tests, the Monitoring Officer may need to inform the Subject Member of the complaint and seek further information from them. The Monitoring Officer may also consult with and seek advice from the Independent Person during this time.

If the initial tests are not met, then the complaint cannot progress and the complainant will be informed.

If the initial tests are met then the Monitoring Officer will decide if the complaint is suitable for informal resolution, having regard to the jurisdictional test. The Monitoring Officer will not make a determination about whether <a href="the\_">the\_</a> Code of Conduct has been breached but will work with both parties to see whether the issue is one which can be resolved informally to the satisfaction of the complainant and the <a href="subject member-Subject Member">subject member-Subject Member</a>.

Informal resolution can be a proportionate way of dealing with relatively minor allegations, one-off incidents or underlying disagreements between individuals. For the avoidance of doubt, dealing with a matter by alternative informal resolution at the initial assessment stage is making no finding of fact as there has been no formal investigation and therefore the Monitoring Officer will balance the interest in resolving a matter quickly and satisfactorily against the interest in the complainant having their complaint upheld or the member's Subject Member's desire to clear their name.

In the event that the Monitoring Officer considers informal resolution appropriate, it may, for example involve the <a href="may.">memberSubject Member</a> accepting that his/her conduct was unacceptable and offer an apology, or other remedial action / steps which are acceptable to both parties such as the <a href="may.">memberSubject Member</a> undertaking training. The Monitoring Officer may consult with or seek advice from the Independent Person when considering informal resolution.

### 5. What if Informal Resolution is not appropriate/successful?

In cases where Informal Resolution is not appropriate or successful the Monitoring Officer will prepare a report to the Assessment Sub-Committee.

The Assessment Sub-Committee-who will determine the further steps to be taken in relation to the complaint or whether no further action is to be taken

based on a consideration of the public interest test. The Assessment Sub-Committee will consist of members from the Council's Audit and Governance Committee (a politically proportionate committee). The report will detail all steps taken by the Monitoring Officer and the Independent Person prior to the Sub Committee. The Independent Person will be invited to attend the meeting of the Assessment Sub-committee and can offer guidance to members in reaching their decision on whether to take any further action on the complaint or not.

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The complainant and the Subject Member will not participate in the meeting but their views will have been sought prior to the meeting to enable their opinions to be presented. It will be at the Chair's discretion as to whether the complainant and/or Subject Member may be able to observe the meeting if it is being held in closed session.

If, on assessment of the facts, the Sub-Committee determines that no further action is required or there is no case to answer, this will be reported back to the complainant and the subject member who may be given leave by the Committee to appeal the decision. Such appeal will only be granted where there is new evidence in relation to the complaintSubject Member.

There may be instances where the Sub-Committee consider the action of the subject member Subject Member should be referred to the police (e.g. failure to disclose a Disclosable Pecuniary Interest). In such circumstances, the Sub-Committee will instruct the Monitoring Officer to refer the matter to the appropriate body for investigation.

Should the Committee determine that the matter warrants a detailed investigation, the Monitoring Officer will appoint an Investigating Officer who may be an officer of another authority (e.g. an Monitoring Officer from another council) or an external investigator. The Investigating Officer will decide whether he/she needs to meet or speak to the complainant to understand the nature of the complaint and will provide draft an opportunity initial plan for the complainant to explain their understanding of events investigation, and will have overall responsibility for the conduct and suggest what documents outcome of the investigation. The investigation will be carried out in accordance with the Investigations Guidance document, a copy of which the Investigating Officer needs to see, and who parties will be provided with at the Investigating Officer needs to interview time.

In exceptional <a href="mailto:eases,circumstances">eases,circumstances</a> where it is appropriate to keep identities confidential, or disclosure of details of the complaint to the <a href="mailto:member-Subject">member</a> might prejudice the investigation, the <a href="mailto:authority will need to decide">authority will need to decide</a> whether or not to give the Subject Member a copy of the full complaint and whether the complainant should remain confidential. In such circumstances, the

### Appendix B

Monitoring Officer can delete names and addresses from the papers given to the <a href="mailto:member-Subject Member">member-Subject Member</a>, or delay notifying the <a href="mailto:member-Subject Member">member-Subject Member</a> until the investigation has progressed sufficiently. <a href="Any decision to withhold information should be kept under review as circumstances change. See further above re: Anonymous and Confidential Complaints.">Member Subject Member Su

At the end of his/her investigation, the Investigating Officer will produce a draft report and will send copies of that draft report, in confidence, to the complainant and to the <a href="mailto:memberSubject Member">memberSubject Member</a> concerned, to give them both an opportunity to identify any matter in that draft report with which they disagree or consider requires more consideration.

Having received and taken account of any comments, the Investigating Officer will send his/her final report to the Monitoring Officer.

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There may be times when the same complaint is made against a member of more than one authority. For example, an allegation may allege that a councillor has failed to register an interest at both district and county level.

In such a case the Council will agree with the other authority who would carry out the initial assessment (if necessary, under an agreed delegation) and any subsequent action. This avoids the risk of two different actions or conclusions being reached.

For the avoidance of doubt, this would not arise where the councillor is on a town or parish council and as well as this Council because this Council is responsible for handling both complaints. It could however arise if the parish or town councillor were also on the county council in a two-tier area.

# 6. What happens if the Investigating Officer concludes that there is no evidence of a failure to comply with the Code of Conduct?

On completing their investigation the Investigating Officer will present their report to the Determination Sub-Committee who will take into account the facts and evidence produced.

The Determinations Determination Sub-Committee is subject to the normal Access to Information and Committee rules in relation to public meetings and it will take a decision at the start of the meeting to determine whether it is appropriate to hold the meeting in closed session. There will be a presumption that the committee is open to the public unless there is good reason for it to be dealt with confidentially. It will be at the Chair's discretion as to whether the complainant and/or Subject Member may be able to observe the meeting if it is being held in closed session.

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If satisfied that the Investigating Officer's report is sufficient, the <u>Determinations Determination</u> Sub Committee will accept the findings of the report and request the Monitoring Officer to write to the complainant and to the <u>memberSubject Member</u> concerned notifying them that they are satisfied that no further action is required, and provide a copy of the Investigating Officer's final report. If the Monitoring Officer is not satisfied that the investigation has been conducted properly, they may ask the Investigating Officer to reconsider his/her report.

There may be instances where the <u>Determinations Determination</u> Sub Committee wishes to ask questions of the complainant and the Subject Member in order to fully understand the circumstances of the complaint. Where this is requested by the Sub Committee, the meeting will be adjourned to enable the attendance of all parties. In such a situation, the Sub Committee will be conducted in a manner similar to other regulatory committees where each party may present their arguments.

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7. What happens if the Investigating Officer concludes that there is evidence of a failure to comply with the Code of Conduct?

Where the investigating officer nestigating Officer has determined that there is a breach of the codeCode of conductConduct they will present their report to the Determinations Determination Sub Committee in accordance with the relevant timescales in section 14 below.

The Monitoring Officer may conduct a "pre-hearing process", requiring the <a href="mailto:memberSubject Member">memberSubject Member</a> to give his/her response to the Investigating Officer's report, in order to identify what is likely to be agreed and what is likely to be in contention at the hearing. The Chair of the Hearings Panel may issue directions as to the manner in which the hearing will be conducted.

At the Sub Committee, the Investigating Officer will present his/her report, call such witnesses as he/she considers necessary and make representations to substantiate his/her conclusion that the <a href="mailto:member-Subject Member">member-Subject Member</a> has failed to comply with the Code of Conduct. For this purpose, the Investigating Officer may ask the complainant to attend and give evidence to the Sub Committee. The <a href="mailto:member-Subject Member">member-Subject Member</a> will then have an opportunity to give his/her evidence, to call witnesses and to make representations to the Sub Committee as to why he/she considers that he/she did not fail to comply with the Code of Conduct.

The Sub Committee, with the benefit of any advice from the Monitoring Officer and an Independent Person, may conclude, in disagreement with the investigation officer Investigating Officer that the memberSubject Member did not fail to comply with the Code of Conduct, and so dismiss the complaint. If the Sub Committee concludes that the memberSubject Member did fail to comply

with the Code of Conduct, the Chair will inform the meeting of this finding and the Sub Committee will then consider what action, if any, should be taken as a result of the <a href="mailto:member'sSubject Member's">member'sSubject Member's</a> failure to comply with the Code of Conduct. In doing this, the Sub Committee will give the <a href="memberSubject Member">memberSubject Member</a> an opportunity to make representations to the Panel and will consult the Independent Person (and if appropriate the Parish Council), but will then decide what action, if any, to take in respect of the matter.

# 8. What action can the Determination <u>Sub-</u>Committee take where a <u>memberSubject Member</u> has failed to comply with the Code of Conduct?

The Council has delegated to the Audit and Governance Committee and its sub-committees such of its powers to take action in respect of individual members as may be necessary to promote and maintain high standards of conduct. Both the Assessment Sub-Committee and Determination Sub-Committee will each have their own procedures and the procedures for the Determination Sub-Committee will set out the factors that will be taken into account when determining a sanction. In such circumstances, the Committee may: 160

- —Issue a formal letter to the memberSubject Member found to have breached the Code.
- Impose Formal censure.
- —Make recommendations to Full Council to remove the <u>memberSubject</u> <u>Member</u> from committee(s) and other appointments subject to political balance requirements (where there are political groups, the decision could only be to recommend them to change their nominated appointees).
- —A press release and other appropriate publicity.
- —Recommend Training.
  - Recommendation to Group Leader to remove the <u>memberSubject</u> Member from committee(s) and other appointments.

The Committee has no power to suspend or disqualify the <u>memberSubject Member</u> or to withdraw members' or special responsibility allowances.

[In relation to Parish Members, the Monitoring Officer can only make recommendations for sanctions against those Members. The responsibility for enforcing those sanctions will fall to the Parish Council as a whole with the assistance and guidance from the Monitoring Officer.]

### 9. What happens at the end of the hearing?

At the end of the hearing, the Chair will state the decision of the Committee as to whether the <u>memberSubject Member</u> failed to comply with the Code of Conduct and as to any actions which the Committee resolves to take.

As soon as reasonably practicable thereafter, the Monitoring Officer shall prepare a formal decision notice in consultation with the Chair of the Committee, and send a copy to the complainant, to the <a href="mailto:memberSubject">member [and to the Parish Council]</a>. The Council will publish the <a href="mailto:minutes">minutes</a> of the Determination Sub-Committee on its website.

**10.** For any meeting dealing with exempt or confidential information, an appropriate summary of the outcome would need to be published setting out the main points considered, i.e. conclusions on the complaint and reasons for the conclusion.

### 10. Who are the Committees?

The Assessment and <u>Determinations Determination</u> Sub Committees are Sub-Committee Committees of the Council's Audit and Governance Committee.

As provided for in the Council's Constitution, the Sub Committees may co-opt at least one parish councillor when decisions are taken concerning a parish matter.

The Independent Person is invited to attend all meetings of the sub-committees and their views are sought and taken into consideration before any decision is taken on whether the <a href="mailto:member's\_Subject Member's">member's\_Subject Member's</a> conduct constitutes a failure to comply with the Code of <a href="mailto:conduct">conduct</a> and as to any action to be taken following a finding of failure to comply with the Code of Conduct. There may be more than one Independent Person involved throughout the complaint depending on whether they have been conflicted out of sitting on the Committee/Sub Committee due to being <a href="mailto:161approached-by-the-complainant-or-subject-Member-for-assistance-throughout-the-process">member-for-assistance-throughout-the-process</a>.

### 11. Who is the Independent Person?

The Independent Person is a person who has applied for the post following advertisement of a vacancy for the post, and is appointed by a positive vote from a majority of all the members of Council.

A person cannot be "independent" if he/she:

- 11.1 ⊕is, or has been within the past 5 years, a member, co-opted member or officer of the authority;
- 11.2 ⊟ [is or has been within the past 5 years, a member, co-opted member or officer of a parish council within the authority's area ].]: or
- - 11.3.2 living with the other person as husband and wife or as if they were civil partners;
  - 11.3.3 grandparent of the other person;

### Appendix B

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11.3.4	e-a lineal descendent of a grandparent of the other person;
11.3.5	e-a parent, sibling or child of a person within paragraphs
	11.3.1 or 11.3.2;
11.3.6	e-a spouse or civil partner of a person within paragraphs
	11.3.3, 11.3.4 or 11.3.5; or
11.3.7	oliving with a person within paragraphs 11.3.3, 11.3.4 or
	11.3.5 as husband and wife or as if they were civil partners.

The Council is part of the pool arrangements which have been established with the other Leicestershire District and Borough Councils. This arrangement provides for a pool of 5 IPs which can be called upon by any Council.

Views may be sought from the Independent Person at the initial tests stage and in which case those views will not be made public. The Independent Person may also provide views at the Assessment Sub-Committee and/or the <a href="DeterminationsDetermination">DeterminationsDetermination</a> Sub-Committee.

In addition to the above, it is open to the complainant and/or the Subject Member to speak with the Independent Person also. If you wish to do this, you should arrange this through the Monitoring Officer. 162

### 12. Revision of these arrangements Arrangements

The Council may by resolution agree to amend these arrangements Arrangements, and has delegated to the Monitoring Officer in consultation with the Independent Person the right to depart from these arrangements Arrangements where he/she considers that it is expedient to do so in order to secure the effective and fair consideration of any matter.

### 13. Appeals

The Sub Committees have authority to allow, or not, a right of review following the Assessment Sub Committee's determination of the complaint, and following the determination of the complaint by the Determination Sub Committee. The process follows one similar to the court process, where Members be given leave to appeal a decision taken on their matter. That in order to avoid frivolous appeals, a stance of "unless new evidence is submitted/provided there will be no review".

against a decision of the Monitoring Officer made under this process;

### 14. Timescales

The complaints process will proceed in line with the following timescales (unless otherwise agreed with the relevant parties):

<u>Subject</u> Member to make comments on complaint – 10 working days from being notified

Initial assessment outcome - 15 working days from date complaint received

Investigations – completed within 6 months (where possible)

Notice of <u>DeterminationsDetermination</u> Sub-Committee hearing – at least 2 weeks prior to hearing

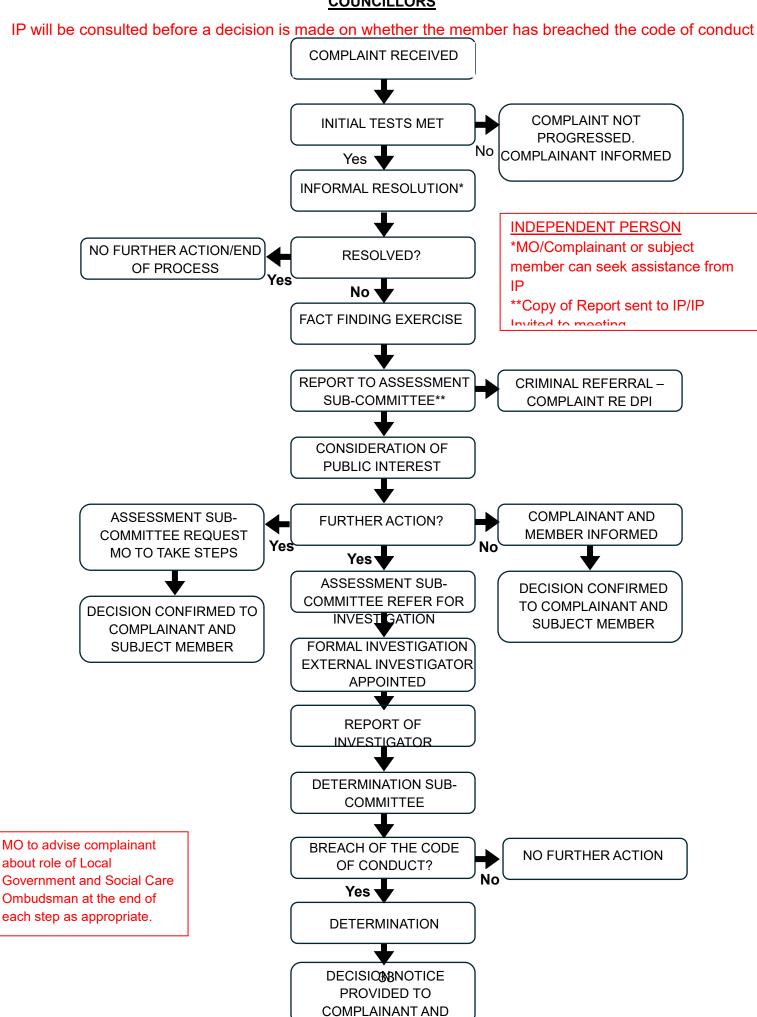
DeterminationsDetermination

Sub-Committee hearing – within 3 months of report (but not within first 14 days)

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Appendix\_\_\_\_\_ Flowchart of procedure

# FLOWCHART RE: ARRANGEMENTS FOR DEALING WITH COMPLAINTS ABOUT COUNCILLORS





Appendix D – Consequential Amendments to the Constitution following Review of the Arrangements for Dealing with Councillor Complaints

### Part 2

## **SECTION D7 - AUDIT AND GOVERNANCE COMMITTEE**

### **8 STANDARDS FUNCTIONS**

- 8.1 To assist the Council in fulfilling its duty under the Localism Act 2011 to promote and maintain high standards of conduct by **Councillors** and **co-opted Councillors** of **District** and parish councils.
- 8.2 To advise the Council on the adoption or revision of its **Councillors' Code of Conduct** in **Part 4**.
- 8.3 To monitor and advise the Council about the operation of its **Councillors' Code of Conduct** in **Part 4** in light of best practice and any changes in the law.
- 8.4 Advising, training or arranging to train councillors and co-opted members on matters relating to the **Councillors' Code of Conduct** in **Part 4.**
- 8.5 Dealing with any report from the **Monitoring Officer** on any matter concerning governance.
- 8.6 To establish **Sub-Committees** for the assessment or determination of matters concerning allegations in relation to Councillor conduct.
- 8.7 To grant **Dispensations** to **Councillors** who require such Dispensations for more than one meeting or on more than one occasion from requirements relating to interests set out in the **Councillors' Code of Conduct** in **Part 4** as appropriate.
- 8.8 To advise the Council on, and review as necessary, the arrangements for dealing with complaints or any local **Protocols** regulating the conduct of **Councillors** and to deal with allegations of breach of any such protocol.
- 8.9 To consider and make recommendations to **Full Council** on any other matter that may be referred to the **Audit and Governance Committee** relating to the conduct and training of Councillors.
- 8.10 To consider amendments to the **Constitution** and recommend proposals to **Full Council** for approval, except where specifically delegated to the **Monitoring Officer**.
- 8.11 To undertake an annual review of the **Corporate Governance Policies** and make recommendations to **Cabinet**.

### **Local Assessment of Complaints About Councillor Conduct**

- 8.12 **Sub-Committees** of the **Audit and Governance Committee** are formed on an ad hoc basis to deal with local assessment of **Councillor** conduct complaints.
- 8.13 All **Audit and Governance Committee** members will form a pool from which members will be drawn based on their availability and the requirements of the particular **Sub-Committee** as and when required.

- 8.14 The **Sub-Committee** may co-opt at least one parish councillor when decisions are taken concerning a parish matter.
- 8.15 The **Sub-Committee** may co-opt at least one **Independent Person** as appropriate.
- 8.16 No member who considered a complaint at the initial **Assessment/ Determination Sub-Committee** may consider the same complaint at the **Review Sub-Committee**.
- 8.47\_16 The Quorum of the Sub-Committees is three Councillors.
- 8.18 The Chair of each Sub-Committee will be a Councillor.
- 8.<del>19.</del>18 The **Sub-Committees** and their functions are set out below:

Assessment Sub-Committee

Assessment of complaints in accordance with the Council's Arrangements for Dealing with Code of Conduct Complaints and to either:

- Decide that there is not enough information to make a decision;
- Decide that no action should be taken in respect of the complaint;
- Refer the matter for full investigation; or
- Refer the matter for other action.

### **Review Sub-Committee**

Consideration of requests for a review in accordance with the Council's Arrangements for Dealing with Code of Conduct Complaints.

**Determinations Sub-Committee** 

To receive reports from the **Monitoring Officer** or his/her appointed investigating officer and to decide either:

- to determine finding of no failure to comply with the Councillors' Code of Conduct in Part 4;
- to determine finding of failure to comply with the **Councillors' Code of Conduct** in **Part 4** and impose relevant sanctions; or
- Refer the matter for other action;

in accordance with the Council's Arrangements for Dealing with Code of Conduct Complaints.

Definitions – page 355

**Review Sub-Committee** 

A Sub-Committee of the Audit and Governance Committee that hears requests for reviews of decisions of the Assessment Sub-Committee



# NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL



# AUDIT AND GOVERNANCE COMMITTEE – WEDNESDAY, 25 SEPTEMBER 2024

Title of Report	EXTERNAL AUDIT PROGRESS REPORT - 2021/22 STATEMENT OF ACCOUNTS			
Presented by	Paul Stone Strategic Director of Resource	ces		
Background Papers	External Audit Strategy Memorandum 2021-22 – Audit and Governance Committee 26 April 2023	Public Report: Yes		
Financial Implications	report.	There are no financial implications as a direct result of this		
	Signed off by the Section	151 Officer: yes		
Legal Implications	There are no legal implications as a direct result of this report.			
	Signed off by the Monitori	ng Officer: yes		
Staffing and Corporate Implications	There are no staffing or corporate implications as a direct result of this report.			
	Signed off by the Head of	Paid Service: yes		
Purpose of Report	To provide members with an update from the Council's External Auditors.			
Recommendations	THAT THE COMMITTEE NO	OTE THIS REPORT		

# 1.0 BACKGROUND

- 1.1 The report attached at Appendix A is the External Auditor's (Forvis Mazars LLP) progress report. The report provides an update for the Committee on the progress of the audit of the Council's annual accounts.
- 1.2 A representative from Forvis Mazars is in attendance to present the report.

Policies and other considerations, as	s appropriate
Council Priorities:	Well-Run Council
Policy Considerations:	None
Safeguarding:	None
Equalities/Diversity:	None

Customer Impact:	None
Economic and Social Impact:	None
Environment, Climate Change and Zero Carbon	None
Consultation/Community/Tenant Engagement:	None
Risks:	None
Officer Contact	Anna Crouch Head of Finance anna.crouch@nwleicestershire.gov.uk



Audit Progress

North West Leicestershire District Council



# **Audit Progress**

### Introduction

In August 2024, following consultation in April, Government published its proposals to address the significant backlog in local government annual accounts audits. These measures include both legislative changes to the Accounts and Audit Regulations 2015 and the introduction of several statutory deadlines ('backstop dates') aimed at helping to clear the backlog of local government annual accounts audits. Local government entities are required to publish their audited annual accounts by each backstop date, which are:

- Financial years up-to-and-including 2022/23: 13 December 2024 (changed from proposed 30 September 2024).
- Financial year 2023/24: 28 February 2025 (previously 31 May 2025).
- Rancial year 2024/25: 27 February 2026 (previously 31 March 2026).
- Financial year 2025/26: 31 January 2027.
- Financial year 2026/27: 30 November 2027.
- Financial year 2027/28: 30 November 2028.

Where the backstop dates now mean the auditor cannot complete all necessary audit procedures to obtain sufficient appropriate audit evidence to support the audit opinion a modified opinion may be necessary – usually referred to as a disclaimed opinion or a qualified opinion.

Auditors will still be required to discharge their value for money (VFM) responsibilities, which requires VFM work to be completed by the date of the audit opinion.

On 9 September, the Government laid before Parliament the Accounts and Audit (Amendment) Regulations 2024 as required to enact the proposals previously announced. At the same time, the Comptroller and Auditor General (C&AG) of the National Audit Office (NAO) laid before Parliament a draft revised Code of Audit Practice (the Code) On 10 September, the NAO, on behalf of the C&AG, also published Local Audit Reset and Recovery

Implementation Guidance notes (LARRIGS) 1-5 to support auditors in meeting the requirements of the Local Audit and Accountability Act 2014 (the Act). The LARRIGs are prepared and published with the endorsement of the Financial Reporting Council (FRC) and are intended to support the reset and recovery of local audit in England.

The initial focus of this guidance is on supporting the reset for incomplete audits up to and including the 2022/23 financial year and the implementation of the backstop dates for the publication of audited accounts. The NAO will issue further guidance to support the recovery phase in due course.

Whilst the guidance is primarily aimed at supporting auditors, it makes clear the requirements on local authorities to prepare good quality accounts, clear and comprehensive working papers and supported by knowledgeable finance teams.

### Impact on the audit of North West Leicestershire District Council

We have engaged regularly with the Section 151 officer over the potential impact of the backstop measures since they were first announced earlier this year. Following publication of the final backstop dates we have considered the impact on our ability to deliver a complete audit of the Council's statement of accounts for 2021/22 and 2022/23 to enable the Council to published audited accounts by the new statutory deadlines.

Whilst we have performed a proportion of work on the 2021/22 accounts, we have determined that there is insufficient time to deliver complete audits for 2021/22 and 2022/23. We have communicated our decision to the Section 151 officer.

We will continue to engage with the Section 151 officer and his team and will provide more details on the practicalities of meeting the backstop requirements and will liaise with your incoming auditors, once they contact us, to enable them to commence the process of rebuilding assurance.



# Contact

# **Forvis Mazars**

Mark Surridge

Partner

Tel: +44 (0)121 232 9600 Mark.Surridge@mazars.com

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# NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL



# AUDIT AND GOVERNANCE COMMITTEE – WEDNESDAY, 25 SEPTEMBER 2024

Title of Report	STATEMENT OF ACCOUN	TS 2021/22
Presented by	Paul Stone Strategic Director of Resour	ces
Background Papers	Notice in Delay in the Publication and Audit of Accounts 2021/22	
	Notice in Delay in Publishing the Audited Accounts 2021-22	
	Accounting Policies and Materiality 2021/22 – Audit and Governance Committee 20 April 2022	Public Report: Yes
	Statement of Accounts Update Report – Audit and Governance Committee 27 July 2022	
	Statement of Accounts Update Report – Audit and Governance Committee 26 October 2022	
Financial Implications	There are no financial implic report.	cations as a direct result of this
	Signed off by the Section	151 Officer: Yes
Legal Implications	There are no legal implication	ons as a direct result of this report.
	Signed off by the Monitori	ng Officer: Yes
Staffing and Corporate Implications	There are no staffing or corporate implications as a direct result of this report.	
	Signed off by the Head of	Paid Service: Yes
Purpose of Report	For the Committee to consider and approve the Statement of Accounts 2021/22.	
Recommendations	THAT THE COMMITTEE:	

1. APPROVES THE ANNUAL STATEMENT OF ACCOUNTS 2021/22.
2. AUTHORISES THE CHAIR OF THE COMMITTEE TO SIGN THE STATEMENT OF ACCOUNTS 2021/22.
3. DELEGATES AUTHORITY TO THE COMMITTEE CHAIR AND THE SECTION 151 OFFICER TO APPROVE ANY MINOR NON-MATERIAL AMENDMENTS, AS AGREED WITH THE EXTERNAL AUDITORS, TO THE STATEMENT OF ACCOUNTS 2021/22 ON BEHALF OF THE COMMITTEE.

# 1.0 BACKGROUND

- 1.1 As reported to the Audit and Governance Committee in July 2022, the publication of the draft 2021/22 Statement of Accounts was delayed and the statutory deadline was missed. A notice was placed on the Council's website to this effect.
- 1.2 The draft accounts 2021/22 Statement of Accounts were published on the Council's website on the 26 June 2024 and the statutory public consultation was undertaken from 4 July to the 14 August 2024. No objections were received.

### 2.0 STATEMENT OF ACCOUNTS 2021/22

- 2.1 The Statement of Accounts should provide electors, those subject to locally levied taxes and charges, members of the authority, employees, other stakeholders and interested parties with clear and comparable information about the authority's finances.
- 2.2 The accounts of Local Authorities in the United Kingdom are required to be developed in line with the Chartered Institute of Public Finance and Accountancy (CIPFA) Code of Practice Local Authority Accounting in the United Kingdom ("the Code"). The Code must be followed to meet the requirements of the Accounts and Audit Regulations to 'present a true and fair view' of the financial position of the Council.
- 2.3 The Code is based on Internal Financing Reporting Standards (IFRS), amended as necessary in respect of legislation governing local authorities.
- 2.4 The Council has prepared the 2021/22 Statement of Accounts in line with the Code and therefore IFRS and its local accounting policies that were agreed by this committee at its April 2022 meeting.
- 2.5 The format of the accounts is effectively prescribed in the Code and is set out as follows:

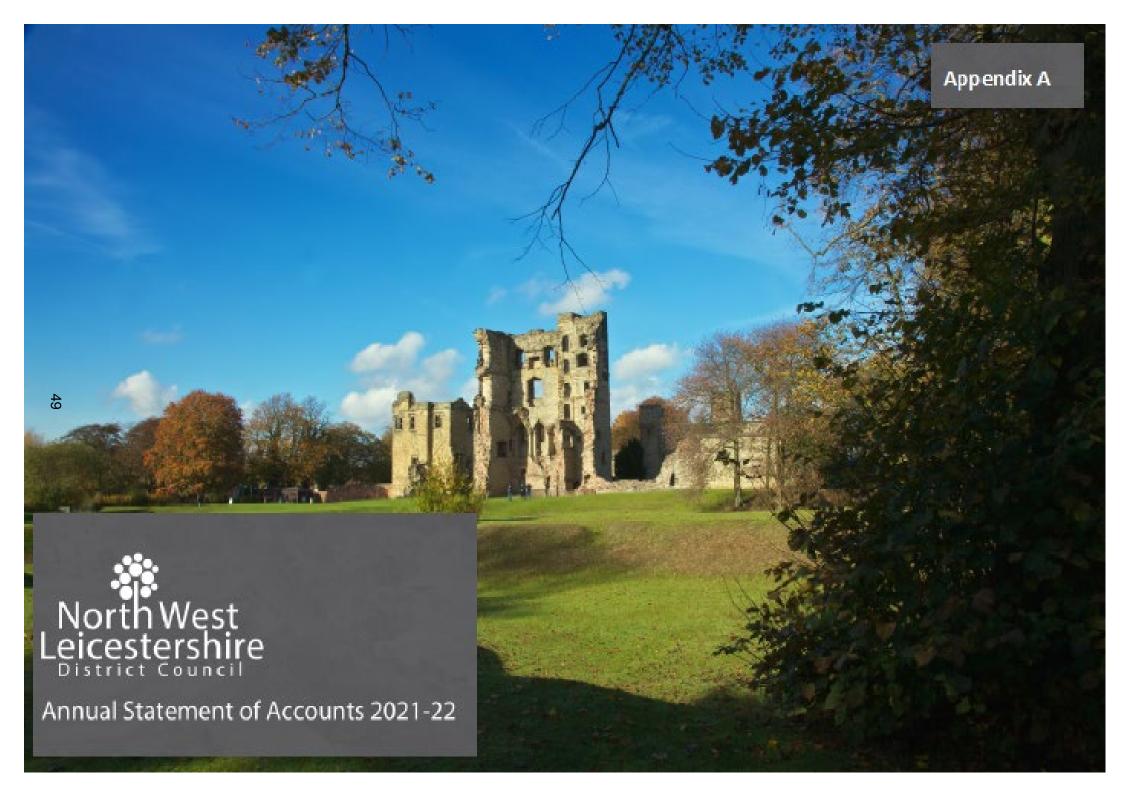
Section of Statements	Purpose
Narrative	To provide the reader with an understanding of North
	West Leicestershire as a place, the Council and its
	priorities, the wider economic background and the
	non-financial and financial performance of the council
	in 2021/22.

Statement of Responsibilities	Shows the responsibilities of the Council and Chief Financial Officer for these accounts
Comprehensive Income & Expenditure Statement (CIES)	Presents the cost of each function and how they were financed. This is a core statement.
Movement in Reserves Statement	Presents the movement in reserves during the year between usable and unusable reserves, and the actual change to the reserves after all adjustments. This is a core statement.
Balance Sheet	Presents all of the Council's assets and liabilities at the year end, both long and short term. This is a core statement.
Cash Flow Statement	Sets out the flow of cash into and out of the Council. This is a core statement.
Notes to the Financial Statements	These explain in more detail the makeup of the various amounts included in the core statements
Accounting Policies	Technical explanation of main policies and assumptions used in preparing the accounts.
HRA (Housing Revenue Account) Income & Expenditure Account	This statement shows income and expenditure regarding Council dwellings.
Collection Fund	Sets out the transactions relating to the collection and distribution of Council Tax and National Non-Domestic Rates (NNDR), or Business Rates as they are more commonly known.

- 2.6 The Statements must comply with the Code so that comparisons can be made across different authorities and for this reason it is essential that authorities define individual costs in line with the Service Reporting Code of Practice (SERCOP). There should also be good notes and explanations to the accounts to aid understanding and, although by nature a technical document, the notes should be concise and understandable.
- 2.7 The Statement of Accounts are documented in Appendix A for approval.

Policies and other considerations, as	s appropriate
Council Priorities:	A Well-Run Council
Policy Considerations:	None
Safeguarding:	None
Equalities/Diversity:	None
Customer Impact:	None
Economic and Social Impact:	None
Environment, Climate Change and Zero Carbon	None
Consultation/Community/Tenant Engagement:	None

Risks:	The Council's governance arrangements are a fundamental part of the Authority's management of risk and contribute towards good corporate governance.
Officer Contact	Anna Crouch Head of Finance anna.crouch@nwleicestershire.gov.uk



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# Section 1 Narrative Report

# 1. North West Leicestershire as a place

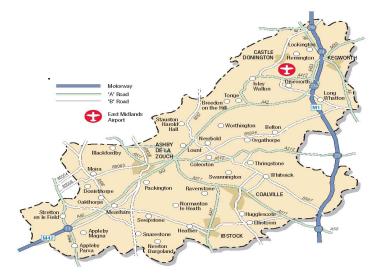
North West Leicestershire is a semirural district with a population of approximately 108,000. Most people live in the district's two main towns of Coalville and Ashby de la Zouch. Around the district are a handful of large villages (Castle Donington, Kegworth, Ibstock and Measham) and numerous smaller villages.

In the 1990s and 2000s, Coalville and the wider area underwent significant regeneration and the District's economy has been one of the fastest growth areas in the East Midlands. The coal mining sites formerly used for mineral extraction are now home to a diverse array of business parks and industrial estates providing local employment and drawing from a wide regional labour market.

North West Leicestershire sits at the axis of the Midlands, strategically located within 25 miles of Birmingham, Derby, Leicester and Nottingham. It is served by the M1/M42 (A42) and A50 and is also home to East Midlands Airport – the UK's busiest 'pure' cargo airport.

The district has one of the highest jobs density figures in the Region – indicating a very high level of jobs and this is because our location has proved to be a major attraction to inward investors and developers as well as continuing to be a place that indigenous businesses call home. Key employment sectors in the district are wholesale and retail trade, transport and storage, manufacturing and professional, scientific and technical activities.

We are very proud that our district lies at the heart of the National Forest which spans across parts of Derbyshire, Leicestershire, and Staffordshire. We are a key partner in an ongoing project that is transforming former mining areas through tree planting and forest activities.



### 2. The council

### Governance

We operate a cabinet style government with separation of executive and scrutiny functions. All Cabinet members have been allocated a specific portfolio and are responsible for driving forward the Council's key strategic aims.

# Political structure in 2021/22

The Council's political structure as at the 31 March 2022 was:

- Conservative Party 22 councillors
- Labour Party 9 councillors
- Liberal Democrat Party 4 councillors
- Independent 2 councillors
- Green Party 1 councillor

The council's Leader, Councillor Richard Blunt was re-elected in May 2021. Councillor Blunt subsequently appointed six Cabinet Members for various portfolios and the delegation of executive functions.

### **Chief Officer Structure**

Councillors are supported by the Corporate Leadership Team (CLT) which is led by the Council's Chief Executive. CLT are responsible for the overall management of the Council, for setting and monitoring overall direction and ensuring high performance in the delivery of council services. Including the Chief Executive, CLT is made up of eleven members: two Strategic Directors and eight Heads of Service (which include the Monitoring Officer and Section 151 Officer).

# Reviewing our governance

Every year we undertake a review of our governance framework, assessing against the principles of the CIPFA/SOLACE Framework 'Delivering Good Governance in Local Government' 2016. This review of effectiveness is informed by the work of senior managers and directors within the Council who have responsibility for the development and maintenance of the internal control environment, the Internal Audit Annual Report, the work of the Audit and Governance Committee plus the

comments of external auditors and other review agencies and inspectorates. Our Annual Governance Statement summarises our view of the arrangements and can be found on our website.

# **Our priorities**

The Council's vision is that "North West Leicestershire is a place where people and business belong and are proud to call home". Our Council Delivery Plan for 2021/22 sets out our priorities and aims for the coming years. Our priority areas are:

- Supporting Coalville to be a more vibrant, family friendly town.
- Our communities are safe, healthy and connected.
- Local people live in high quality, affordable homes.
- Supporting business and helping people into local jobs.
- Developing a clean and green district.

The priorities are underpinned by a balanced budget, set in February each year, a constant focus on value for money, local income generation where

appropriate and a prudent approach to future challenges to our funding and expenditure.

Our vision is supported by four key programmes that were launched in 2017/18, each of which oversee the delivery of multiple projects:

- Customer First making sure we put customers at the heart of what we do, driving and improving services and increasing the choice customers have in where, when and how they engage with the council
- Place co-ordinating projects that will develop and shape our environment, both built and natural, ensuring delivery of quality homes and facilities for our residents and business
- People making sure we develop our staff to have the skills for a 21<sup>st</sup> century business, valuing our staff and transforming the organisation
- Journey to Self-sufficiency –
  having effective financial
  management that increases our
  resilience and adaptability to
  changing financial pressures.

### Who works for the council?

The council employs 558 individuals across a wide range of services, many of whom are part-time and hold multiple roles. Our full time equivalent number of employees is 480 and 10 of these are apprenticeship roles. The majority of the council's services are provided in-house, and our employed positions reflect this, with roles across many job types including manual operatives, skilled tradesmen and accredited service professionals.

# **Our People Plan**

Our People Plan sets an ambition to develop a sustainable, ambitious, effective and efficient workforce that reflects the local communities we serve. The plan was developed in 2018 is based on five themes:

- Being an employer of Choice.
- Developing and Supporting Staff.
- · Leadership.
- Happy and Healthy workforce.
- Communicate and Listen.

We have made good progress against the plan including gaining Investors In People accreditation in 2019.

### **Our Values**

In 2019 we adopted corporate values with staff which reflect how we want to be as a Council:

**Trust** – We are honest, fair and transparent and we value trust

**Respect** – We respect each other and our customers in a diverse, professional and supportive environment

**Excellence** – We will always work to be the best that we can be

**Pride** – We are proud of the role we play in making North West Leicestershire a happy, healthy and vibrant place to live and work

**Growth** – We will work together to grow and continually improve.

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# 3. The council's non-financial performance

Below is a summary of some of our key achievements for the 2021/22 year under each of the council's five priorities.

# Supporting Coalville to be a more vibrant family friendly town

- Delivery has commenced on some of the projects identified in the Coalville Regeneration Framework

   an example being the Mantle
   Lane Bridge environmental
   improvements.
- A contractor has been appointed to deliver the Marlborough Square improvement works and material are being ordered to start the works.
- The NewMarket continues to go from strength to strength with a range of events and activities increasing footfall and leading to some excellent feedback from participants.

- Negotiations are continuing with private sector partners to try to seek a cinema venue in Coalville.
- After extensive stakeholder engagement, an options paper has been prepared for the former Hermitage Leisure Centre site and its environs.

# Our communities are safe, healthy and connected

- A number of initiatives to improve our interactions with customers in both the service centre and in linking in back-office service areas have progressed during the quarter These will lead to better linking of contact options and improvements to the call management arrangements.
- Usual levels at the New Whitwick and Coalville Leisure Centre have continued to be very encouraging since the opening in February.
- Five neighbourhoods Plan group have been supported.

- Consultation on the development strategy element of the Local Plan substantive review was undertaken.
- The three main priorities of the Integrated Neighbourhood Plan in relation to the care Planning pilot, a health needs analysis was completed in the Overweight and Obesity area and a mental health accelerator area is being identified with the Integrated Neighbourhood team locality.

# Local people live in high quality, affordable homes

 Our plans to deliver more homes through S106 agreements with developments were subject to slippage due to disruptions in the building trade and our reliance on developers to achieve this objective. However, seven units are due for completion in the first quarter of 2022/23 and nine units are scheduled for later in the year. 56

- Working with Housing Associations and partners we have exceeded the target of over 100 affordable homes, with two hundred and ninety-five delivered during the year.
- We are continuing to invest in the Council rented housing stock with £3 million of works rolled forward from the year as we do everything we can to catch up from the delays caused by the COVID pandemic. continue.
- Work is anticipated to commence on the Appleby Magna Caravan site during early 2022/23.

# Support for businesses and helping people into local jobs

- Our Economic Growth Plan was approved by Cabinet in March 2022.
- The Economic Development Team continued to provide support to new business enquiries.
- The new high street loyalty card was rolled out across the districts

- key shopping areas which seeks to encourage and reward people for shopping locally.
- The build of the new Whitwick and Coalville Leisure Centre generated significant social value contributions to the local economy.
- The East Midlands Development Company is progressing with a Chairman and Managing Director now in place. Current work is to develop the delivery strategy for East Midlands Airport.

# Developing a clean and green district

- We have continued to work with the National Forest to develop the Heart of the Forest Masterplan, and the Sustainable Tourism Accommodation design guide and the accelerator programme.
- We have been awarded further government funding to support the installation of Electric Vehicle charging points in Measham. This is now the sixth location in Council

- owned car parks to be fitted with EV points and a further four have been installed at the new Leisure Centre.
- Hydrotreated Vegetable Oil (HVO) is now being used for all the Council's former diesel operated fleet. We have made progress with ordering electric vehicles for use as alternatives across our operations.
- We are continuing to seek to tackle the on-going problem in littering and fly-tipping working with volunteer groups and our in-house cleansing teams. This is through an emphasis on education, clearance and fines.
- We have achieved our aim of reducing the vehicle emissions on hackney carriages and private vehicle operators.

# 4. The council's financial performance

### **Financial Outturn for 2021/22**

The Council has two main accounts, the General Fund and Housing Revenue Account as well as a Special Expenses account covering services to parishes and unparished areas. Each account has a revenue budget for provision of services and a capital budget for delivery of significant projects.

# **General Fund**

Our General Fund account summarises the expenditure on the council's main services which are paid for in part by council tax.

We budgeted to contribute £1.1 million into our self-sufficiency reserve balances in 2021/22. However, there was a reduction of this amount by £991,000 to £111,000.

The reduction in the surplus was mainly due to additional costs in the Refuse and Recycling Service due to operating the service in a COVID safe manner and not achieving the budgeted self-sufficiency savings.

A more detailed review of variances is shown overleaf.

Chief Executive         £'000         £'000         £'000           Chief Executive         274         260         - 14           Human Resources inc Covid         248         611         363           Legal and Commercial Services         1,497         1,504         7           Strategic Director of Place         341         517         176           Community Services         6,751         7,628         877           Planning and Infrastructure         794         1,011         217           Economic Development         843         957         114           Joint Strategic Planning         12         12         -           ICT         1,038         1,045         7           Revenues & Benefits         747         675         72           Property Services         498         352         146           Customer Services         498         352         146           Customer Services         831         811         20           Finance         1,050         971         79           Strategic Housing         535         658         123           J2SS         - 570         -         570           Corporate	Service	Budget	Outturn	Variance
Human Resources inc Covid   248			£'000	£'000
Legal and Commercial Services         1,497         1,504         7           Strategic Director of Place         341         517         176           Community Services         6,751         7,628         877           Planning and Infrastructure         794         1,011         217           Economic Development         843         957         114           Joint Strategic Planning         12         12         12           ICT         1,038         1,045         7           Revenues & Benefits         747         675         72           Property Services         498         352         146           Customer Services         831         811         20           Finance         1,050         971         79           Strategic Housing         535         658         123           J2SS         - 570         -         570           Corporate And Democratic Core         38         13         -         25           Non-Distributed Costs         92         151         59           Net Recharges         1,582         1,629         47           Net Recharges         1,458         1,394         64	Chief Executive	274	260	- 14
Strategic Director of Place         341         517         176           Community Services         6,751         7,628         877           Planning and Infrastructure         794         1,011         217           Economic Development         843         957         114           Joint Strategic Planning         12         12         1           ICT         1,038         1,045         7           Revenues & Benefits         747         675         72           Property Services         498         352         146           Customer Services         831         811         20           Finance         1,050         971         79           Strategic Housing         535         658         123           J2SS         - 570         -         570           Corporate And Democratic Core         38         13         -         25           Non-Distributed Costs         92         151         59           Net Recharges         - 1,582         - 1,629         - 47           Net Financing Costs         1,458         1,394         - 64           Investment Income         - 6         - 31         - 25	Human Resources inc Covid	248	611	363
Community Services         6,751         7,628         877           Planning and Infrastructure         794         1,011         217           Economic Development         843         957         114           Joint Strategic Planning         12         12         -           ICT         1,038         1,045         7           Revenues & Benefits         747         675         72           Property Services         498         352         - 146           Customer Services         831         811         - 20           Finance         1,050         971         - 79           Strategic Housing         535         658         123           J2SS         - 570         - 570         - 570           Corporate And Democratic Core         38         13         - 25           Non-Distributed Costs         92         151         59           Net Recharges         - 1,582         1,629         - 47           Net Financing Costs         1,458         1,394         - 64           Investment Income         - 6         - 31         - 25           Localisation Of Council Tax Grant         48         48         -	Legal and Commercial Services	1,497	1,504	7
Planning and Infrastructure         794         1,011         217           Economic Development         843         957         114           Joint Strategic Planning         12         12         -           ICT         1,038         1,045         7           Revenues & Benefits         747         675         -         72           Revenues & Benefits         747         675         -         72           Property Services         498         352         -         146           Customer Services         831         811         -         20           Finance         1,050         971         -         79           Strategic Housing         535         658         123           J2SS         -         570         -         570           Corporate And Democratic Core         38         13         -         25           Non-Distributed Costs         92         151         59           Net Recharges         -         1,582         -         1,629         -         47           Net Recharges         -         1,458         1,394         -         64           Investment Income         -	Strategic Director of Place	341	517	176
Planning and Infrastructure         794         1,011         217           Economic Development         843         957         114           Joint Strategic Planning         12         12         -           ICT         1,038         1,045         7           Revenues & Benefits         747         675         7           Property Services         498         352         146           Customer Services         831         811         20           Finance         1,050         971         - 79           Strategic Housing         535         658         123           J2SS         - 570         - 570         - 570           Corporate And Democratic Core         38         13         - 25           Non-Distributed Costs         92         151         59           Net Recharges         - 1,582         - 1,629         - 47           Net Financing Costs         1,458         1,394         - 64           Investment Income         - 6         31         25           Localisation Of Council Tax Grant         48         48         -           Revenue Contribution To Capital         - 44         44           Debt Restructur	•	6,751	7,628	877
Joint Strategic Planning	•	794	1,011	217
Joint Strategic Planning	Economic Development	843	957	114
ICT         1,038         1,045         7           Revenues & Benefits         747         675         72           Property Services         498         352         146           Customer Services         831         811         20           Finance         1,050         971         79           Strategic Housing         535         658         123           J2SS         - 570         -         570           Corporate And Democratic Core         38         13         -         25           Non-Distributed Costs         92         151         59           Net Recharges         - 1,582         - 1,629         47           Net Financing Costs         1,458         1,394         - 64           Investment Income         - 6         - 31         - 25           Localisation Of Council Tax Grant         48         48         -           Revenue Contribution To Capital         -         44         44           Debt Restructuring Premium         -         2         2           IAS19         -         -         -         -           Transfer to Reserves         1,102         111         -         991 <td></td> <td>12</td> <td>12</td> <td>-</td>		12	12	-
Revenues & Benefits         747         675         -         72           Property Services         498         352         -         146           Customer Services         831         811         -         20           Finance         1,050         971         -         79           Strategic Housing         535         658         123           J2SS         -         570         -         570           Corporate And Democratic Core         38         13         -         25           Non-Distributed Costs         92         151         59           Net Recharges         -         1,582         -         1,629         -         47           Net Financing Costs         1,458         1,394         -         64           Investment Income         -         6         31         -         25           Localisation Of Council Tax Grant         48         48         -         -         25           Localisation Of Council Tax Grant         48         48         -         -         22         2         2           Localisation Of Council Tax Grant         48         48         -         -         - <td< td=""><td></td><td>1.038</td><td>1.045</td><td>7</td></td<>		1.038	1.045	7
Customer Services         831         811         - 20           Finance         1,050         971         - 79           Strategic Housing         535         658         123           J2SS         - 570         - 570         - 570           Corporate And Democratic Core         38         13         - 25           Non-Distributed Costs         92         151         59           Net Recharges         - 1,582         - 1,629         - 47           Net Financing Costs         1,458         1,394         - 64           Investment Income         - 6         - 31         - 25           Localisation Of Council Tax Grant         48         48         -           Revenue Contribution To Capital         - 44         44           Debt Restructuring Premium         - 2         2         2           IAS19          -         -         -           Transfer to Reserves         1,102         111         - 991           Transfer from Reserves         - 44         - 44           Asset adjustment         - 699         - 699           Funding of Capital Expenditure         - 992         922           Section 106         - 1,364	Revenues & Benefits			- 72
Customer Services         831         811         - 20           Finance         1,050         971         - 79           Strategic Housing         535         658         123           J2SS         - 570         - 570         - 570           Corporate And Democratic Core         38         13         - 25           Non-Distributed Costs         92         151         59           Net Recharges         - 1,582         - 1,629         - 47           Net Financing Costs         1,458         1,394         - 64           Investment Income         - 6         - 31         - 25           Localisation Of Council Tax Grant         48         48         -           Revenue Contribution To Capital         - 44         44           Debt Restructuring Premium         - 2         2         2           IAS19           -           Transfer to Reserves         1,102         111         - 991           Transfer from Reserves         - 44         - 44           Asset adjustment         - 699         - 699           Funding of Capital Expenditure         - 992         922           Section 106         - 1,364 <td< td=""><td>Property Services</td><td>498</td><td>352</td><td>- 146</td></td<>	Property Services	498	352	- 146
Strategic Housing         535         658         123           J2SS         - 570         - 570           Corporate And Democratic Core         38         13         - 25           Non-Distributed Costs         92         151         59           Net Recharges         - 1,582         - 1,629         - 47           Net Financing Costs         1,458         1,394         - 64           Investment Income         - 6         - 31         - 25           Localisation Of Council Tax Grant         48         48         -           Revenue Contribution To Capital         - 44         44           Debt Restructuring Premium         - 2         2         2           IAS19           -         -           Transfer to Reserves         1,102         111         - 991           Transfer from Reserves         - 44         - 44           Asset adjustment         - 699         - 699           Funding of Capital Expenditure         - 922         922           Section 106         - 1,364         - 1,364           Net Cost of Services after Recharges         16,039         16,735         696           New Homes Bonus         2,452		831	811	- 20
Strategic Housing         535         658         123           J2SS         - 570         - 570           Corporate And Democratic Core         38         13         - 25           Non-Distributed Costs         92         151         59           Net Recharges         - 1,582         - 1,629         - 47           Net Financing Costs         1,458         1,394         - 64           Investment Income         - 6         - 31         - 25           Localisation Of Council Tax Grant         48         48         -           Revenue Contribution To Capital         - 44         44           Debt Restructuring Premium         - 2         2         2           IAS19           -         -           Transfer to Reserves         1,102         111         - 991           Transfer from Reserves         - 44         - 44           Asset adjustment         - 699         - 699           Funding of Capital Expenditure         - 922         922           Section 106         - 1,364         - 1,364           Net Cost of Services after Recharges         16,039         16,735         696           New Homes Bonus         2,452	Finance	1,050	971	- 79
J2SS         -         570         -         570           Corporate And Democratic Core         38         13         -         25           Non-Distributed Costs         92         151         59           Net Recharges         -         1,582         -         1,629         -         47           Net Financing Costs         1,458         1,394         -         64           Investment Income         -         6         -         31         -         25           Localisation Of Council Tax Grant         48         48         -         -         44         44           Revenue Contribution To Capital         -         44         44         44           Debt Restructuring Premium         -         2         2         2           IAS19         -         -         -         -         -           Transfer to Reserves         1,102         111         -         991           Transfer from Reserves         -         -         44         -         44           Asset adjustment         -         -         699         -         699           Funding of Capital Expenditure         -         -         1,364 <td>Strategic Housing</td> <td></td> <td>658</td> <td>123</td>	Strategic Housing		658	123
Non-Distributed Costs         92         151         59           Net Recharges         - 1,582         - 1,629         - 47           Net Financing Costs         1,458         1,394         - 64           Investment Income         - 6         - 31         - 25           Localisation Of Council Tax Grant         48         48         -           Revenue Contribution To Capital         - 44         44           Debt Restructuring Premium         - 2         2         2           IAS19          - 2         2         2           Iransfer to Reserves         1,102         111         - 991         1         991         1         111         - 991         1         111         - 991         1         1         1         991         1         1         1         991         1         1         1         991         1         1         1         991         1         1         1         991         1         1         1         1         991         1         1         1         1         991         1         1         1         1         1         1         1         1         1         1         1		- 570	-	570
Non-Distributed Costs         92         151         59           Net Recharges         - 1,582         - 1,629         - 47           Net Financing Costs         1,458         1,394         - 64           Investment Income         - 6         - 31         - 25           Localisation Of Council Tax Grant         48         48         -           Revenue Contribution To Capital         - 44         44           Debt Restructuring Premium         - 2         2         2           IAS19           -           Transfer to Reserves         1,102         111         - 991           Transfer to Other         - 805         805           Transfer from Reserves         - 44         - 44           Asset adjustment         - 699         - 699           Funding of Capital Expenditure         - 922         922           Section 106         - 1,364         - 1,364           Net Cost of Services after Recharges         16,039         16,735         696           New Homes Bonus         2,452         2,452         -           Transfer From Collection Fund         - 99         - 99         -           Other Grants         550         5	Corporate And Democratic Core	38	13	- 25
Net Financing Costs         1,458         1,394         - 64           Investment Income         - 6 - 31 - 25           Localisation Of Council Tax Grant         48         48         -           Revenue Contribution To Capital         - 44         44           Debt Restructuring Premium         - 2         2         2           IAS19           -           Transfer to Reserves         1,102         111         - 991           Transfer from Reserves         - 44         - 44           Asset adjustment         - 699         - 699           Funding of Capital Expenditure         - 922         922           Section 106         - 1,364         - 1,364           Net Cost of Services after Recharges         16,039         16,735         696           New Homes Bonus         2,452         2,452         -           Transfer From Collection Fund         - 99         - 99         -           Other Grants         550         1,246         696           Council Tax         5,525         5,525         -           National Non Domestic Rates Baseline         7,611         7,611         -	•	92	151	59
Net Financing Costs         1,458         1,394         - 64           Investment Income         - 6 - 31 - 25           Localisation Of Council Tax Grant         48         48         -           Revenue Contribution To Capital         - 44         44           Debt Restructuring Premium         - 2         2         2           IAS19           -           Transfer to Reserves         1,102         111         - 991           Transfer from Reserves         - 44         - 44           Asset adjustment         - 699         - 699           Funding of Capital Expenditure         - 922         922           Section 106         - 1,364         - 1,364           Net Cost of Services after Recharges         16,039         16,735         696           New Homes Bonus         2,452         2,452         -           Transfer From Collection Fund         - 99         - 99         -           Other Grants         550         1,246         696           Council Tax         5,525         5,525         -           National Non Domestic Rates Baseline         7,611         7,611         -	Net Recharges	- 1,582	- 1,629	- 47
Investment Income	Net Financing Costs			
Revenue Contribution To Capital         -         44         44           Debt Restructuring Premium         -         2         2           IAS19         -         -         -           Transfer to Reserves         1,102         111         -         991           Transfer to Other         -         805         805           Transfer from Reserves         -         -         44         -         44           Asset adjustment         -         -         699         -         699           Funding of Capital Expenditure         -         922         922         922           Section 106         -         -         1,364         -         1,364           Net Cost of Services after Recharges         16,039         16,735         696           New Homes Bonus         2,452         2,452         -           Transfer From Collection Fund         -         99         -         -           Other Grants         550         1,246         696           Council Tax         5,525         5,525         -           National Non Domestic Rates Baseline         7,611         7,611         -	Investment Income	- 6		- 25
Debt Restructuring Premium         -         2         2           IAS19         -         -         -           Transfer to Reserves         1,102         111         -         991           Transfer to Other         -         805         805           Transfer from Reserves         -         -         44         -         44           Asset adjustment         -         -         699         -         699           Funding of Capital Expenditure         -         922         922           Section 106         -         -         1,364         -         1,364           Net Cost of Services after Recharges         16,039         16,735         696           New Homes Bonus         2,452         2,452         -           Transfer From Collection Fund         -         99         -         99           Other Grants         550         1,246         696           Council Tax         5,525         5,525         -           National Non Domestic Rates Baseline         7,611         7,611         -	Localisation Of Council Tax Grant	48	48	-
IAS19	Revenue Contribution To Capital	-	44	44
IAS19		-	2	2
Transfer to Other         -         805         805           Transfer from Reserves         -         -         44         -         44           Asset adjustment         -         -         699         -         699           Funding of Capital Expenditure         -         922         922           Section 106         -         -         1,364         -         1,364           Net Cost of Services after Recharges         16,039         16,735         696           New Homes Bonus         2,452         2,452         -           Transfer From Collection Fund         -         99         -         99         -           Other Grants         550         1,246         696         696           Council Tax         5,525         5,525         -           National Non Domestic Rates Baseline         7,611         7,611         -	IAS19	-	-	-
Transfer from Reserves       -       -       44       -       44         Asset adjustment       -       -       699       -       699         Funding of Capital Expenditure       -       922       922         Section 106       -       -       1,364       -       1,364         Net Cost of Services after Recharges       16,039       16,735       696         New Homes Bonus       2,452       2,452       -         Transfer From Collection Fund       -       99       -       99       -         Other Grants       550       1,246       696         Council Tax       5,525       5,525       -         National Non Domestic Rates Baseline       7,611       7,611       -	Transfer to Reserves	1,102	111	- 991
Asset adjustment       -       -       699       -       699         Funding of Capital Expenditure       -       922       922         Section 106       -       -       1,364       -       1,364         Net Cost of Services after Recharges       16,039       16,735       696         New Homes Bonus       2,452       2,452       -         Transfer From Collection Fund       -       99       -       99       -         Other Grants       550       1,246       696         Council Tax       5,525       5,525       -         National Non Domestic Rates Baseline       7,611       7,611       -	Transfer to Other	-	805	805
Funding of Capital Expenditure         -         922         922           Section 106         -         -         1,364         -         1,364           Net Cost of Services after Recharges         16,039         16,735         696           New Homes Bonus         2,452         2,452         -           Transfer From Collection Fund         -         99         -         99         -           Other Grants         550         1,246         696         696           Council Tax         5,525         5,525         -           National Non Domestic Rates Baseline         7,611         7,611         -	Transfer from Reserves	-	- 44	- 44
Section 106         -         -         1,364 -         1,364 -         696           New Homes Bonus         2,452           2,452           -         -         99 -         99 -         -           Transfer From Collection Fund         -         99 -         99 -         -         -         -         696           Other Grants         550           1,246           696         -	Asset adjustment	-	- 699	- 699
Net Cost of Services after Recharges         16,039         16,735         696           New Homes Bonus         2,452         2,452         -           Transfer From Collection Fund         -         99         -         99         -           Other Grants         550         1,246         696         696           Council Tax         5,525         5,525         -           National Non Domestic Rates Baseline         7,611         7,611         -	Funding of Capital Expenditure	-	922	922
New Homes Bonus         2,452         2,452         -           Transfer From Collection Fund         -         99         -         99         -           Other Grants         550         1,246         696           Council Tax         5,525         5,525         -           National Non Domestic Rates Baseline         7,611         7,611         -	Section 106	_	- 1,364	- 1,364
Transfer From Collection Fund         -         99         -         99         -           Other Grants         550         1,246         696           Council Tax         5,525         5,525         -           National Non Domestic Rates Baseline         7,611         7,611         -	Net Cost of Services after Recharges	16,039	16,735	696
Transfer From Collection Fund         -         99         -         99         -           Other Grants         550         1,246         696           Council Tax         5,525         5,525         -           National Non Domestic Rates Baseline         7,611         7,611         -	•			
Other Grants         550         1,246         696           Council Tax         5,525         5,525         -           National Non Domestic Rates Baseline         7,611         7,611         -	New Homes Bonus	2,452	2,452	-
Council Tax 5,525 5,525 - National Non Domestic Rates Baseline 7,611 7,611 -	Transfer From Collection Fund	- 99	- 99	-
National Non Domestic Rates Baseline 7,611 7,611 -	Other Grants	550	1,246	696
National Non Domestic Rates Baseline 7,611 7,611 -	Council Tax	5,525	5,525	-
Total Funding 16,039 16,735 696	National Non Domestic Rates Baseline		7,611	-
	Total Funding	16,039	16,735	696

The analysis opposite shows the major variances in the General Fund revenue budget for 2021/22. The majority of the adverse variances are associated with the loss of income from services suspensions during the pandemic as well as the additional costs associated with providing essential services in a COVID safe manner.

Favourable variances are largely attributed to underspends in budgets, additional planning fee income and grants received.

Major Variances	£'000
Adverse Variances	
Costs associated with sale of Cropston Drive	- 184
	- 157
Additional Support to Leisure Contract during COVID	- 412
	- 756
Depot - contract cleaning and general repairs	- 42
Cleansing Services - additional salaries and vehicle hire costs and reduced income	
Fleet - reduction in recharges and additional equipment	- 312
Zimiemient i istotelen i itastrastara samilga italigat nat asmatsa	- 17
Car Parks - reduced income and additional electricity costs	- 70
Coarmie Market Teaces meeting and additional legal legs	- 105
Planning and Development - agency costs to cover additional workload	- 72
255.517 100	- 353
Building Control - Charges for legacy work	- 122
riemeieeeneee riemeinen daaltena sed and sreamdet and	- 143
Elections - contribution to contingency reserve	- 95
Zechenie Betelephient Govi Binemental Benenee	- 68
Property Services - loss of income due to vacant units and additional cleaning (CO\	
None / movarious and None / results	- 268
Procurement - Consultancy Fees	- 57
Non Distributed Surplus Assets	- 75
Journey to Self Sufficiency - savings not achieved	- 570
Revenue Contribution to Capital	- 44
	- 4,129
Face and the Marie and a	
Favourable Variances	404
Salary Savings	434
Salary Savings Human Resources - Corporate Training	32
Salary Savings Human Resources - Corporate Training Electoral Registration	32 22
Salary Savings Human Resources - Corporate Training Electoral Registration Economic Development - saving on consultancy	32 22 50
Salary Savings Human Resources - Corporate Training Electoral Registration Economic Development - saving on consultancy Council Offices - general repairs	32 22 50 239
Salary Savings Human Resources - Corporate Training Electoral Registration Economic Development - saving on consultancy Council Offices - general repairs ICT - Equipment Maintenance	32 22 50 239 21
Salary Savings Human Resources - Corporate Training Electoral Registration Economic Development - saving on consultancy Council Offices - general repairs ICT - Equipment Maintenance Revenues/Benefits - additional grants and compensation, reduction in partnership fe	32 22 50 239 21 301
Salary Savings Human Resources - Corporate Training Electoral Registration Economic Development - saving on consultancy Council Offices - general repairs ICT - Equipment Maintenance Revenues/Benefits - additional grants and compensation, reduction in partnership for Finance - unidentified income, reduction in bad debts and asset protection	32 22 50 239 21 301 132
Salary Savings Human Resources - Corporate Training Electoral Registration Economic Development - saving on consultancy Council Offices - general repairs ICT - Equipment Maintenance Revenues/Benefits - additional grants and compensation, reduction in partnership fe Finance - unidentified income, reduction in bad debts and asset protection Corporate & Democratic Core - Redmond Review Implementation Grant	32 22 50 239 21 301 132 20
Salary Savings Human Resources - Corporate Training Electoral Registration Economic Development - saving on consultancy Council Offices - general repairs ICT - Equipment Maintenance Revenues/Benefits - additional grants and compensation, reduction in partnership fe Finance - unidentified income, reduction in bad debts and asset protection Corporate & Democratic Core - Redmond Review Implementation Grant Net Financing Costs - additional investment income/reduced MRP	32 22 50 239 21 301 132 20 90
Salary Savings Human Resources - Corporate Training Electoral Registration Economic Development - saving on consultancy Council Offices - general repairs ICT - Equipment Maintenance Revenues/Benefits - additional grants and compensation, reduction in partnership fe Finance - unidentified income, reduction in bad debts and asset protection Corporate & Democratic Core - Redmond Review Implementation Grant Net Financing Costs - additional investment income/reduced MRP Additional Non-Specific Grants	32 22 50 239 21 301 132 20 90 252
Salary Savings Human Resources - Corporate Training Electoral Registration Economic Development - saving on consultancy Council Offices - general repairs ICT - Equipment Maintenance Revenues/Benefits - additional grants and compensation, reduction in partnership fe Finance - unidentified income, reduction in bad debts and asset protection Corporate & Democratic Core - Redmond Review Implementation Grant Net Financing Costs - additional investment income/reduced MRP Additional Non-Specific Grants Refuse & Recycling - additional income, savings food waste and other vehicle costs	32 22 50 239 21 301 132 20 90 252 749
Salary Savings Human Resources - Corporate Training Electoral Registration Economic Development - saving on consultancy Council Offices - general repairs ICT - Equipment Maintenance Revenues/Benefits - additional grants and compensation, reduction in partnership fe Finance - unidentified income, reduction in bad debts and asset protection Corporate & Democratic Core - Redmond Review Implementation Grant Net Financing Costs - additional investment income/reduced MRP Additional Non-Specific Grants Refuse & Recycling - additional income, savings food waste and other vehicle costs Cleansing Services - Vehicles and Other Income	32 22 50 239 21 301 132 20 90 252 749 30
Salary Savings Human Resources - Corporate Training Electoral Registration Economic Development - saving on consultancy Council Offices - general repairs ICT - Equipment Maintenance Revenues/Benefits - additional grants and compensation, reduction in partnership fe Finance - unidentified income, reduction in bad debts and asset protection Corporate & Democratic Core - Redmond Review Implementation Grant Net Financing Costs - additional investment income/reduced MRP Additional Non-Specific Grants Refuse & Recycling - additional income, savings food waste and other vehicle costs Cleansing Services - Vehicles and Other Income Safe and Stronger - Community Focus/Safety and Free Tree Scheme	32 22 50 239 21 301 132 20 90 252 749 30 27
Salary Savings Human Resources - Corporate Training Electoral Registration Economic Development - saving on consultancy Council Offices - general repairs ICT - Equipment Maintenance Revenues/Benefits - additional grants and compensation, reduction in partnership fe Finance - unidentified income, reduction in bad debts and asset protection Corporate & Democratic Core - Redmond Review Implementation Grant Net Financing Costs - additional investment income/reduced MRP Additional Non-Specific Grants Refuse & Recycling - additional income, savings food waste and other vehicle costs Cleansing Services - Vehicles and Other Income Safe and Stronger - Community Focus/Safety and Free Tree Scheme Car Parks - reduced NNDR and credit card charges	32 22 50 239 21 301 132 20 90 252 749 30 27
Salary Savings Human Resources - Corporate Training Electoral Registration Economic Development - saving on consultancy Council Offices - general repairs ICT - Equipment Maintenance Revenues/Benefits - additional grants and compensation, reduction in partnership fe Finance - unidentified income, reduction in bad debts and asset protection Corporate & Democratic Core - Redmond Review Implementation Grant Net Financing Costs - additional investment income/reduced MRP Additional Non-Specific Grants Refuse & Recycling - additional income, savings food waste and other vehicle costs Cleansing Services - Vehicles and Other Income Safe and Stronger - Community Focus/Safety and Free Tree Scheme Car Parks - reduced NNDR and credit card charges Border Inspection Post - Vet Expenditure	32 22 50 239 21 301 132 20 90 252 749 30 27 35
Salary Savings Human Resources - Corporate Training Electoral Registration Economic Development - saving on consultancy Council Offices - general repairs ICT - Equipment Maintenance Revenues/Benefits - additional grants and compensation, reduction in partnership fe Finance - unidentified income, reduction in bad debts and asset protection Corporate & Democratic Core - Redmond Review Implementation Grant Net Financing Costs - additional investment income/reduced MRP Additional Non-Specific Grants Refuse & Recycling - additional income, savings food waste and other vehicle costs Cleansing Services - Vehicles and Other Income Safe and Stronger - Community Focus/Safety and Free Tree Scheme Car Parks - reduced NNDR and credit card charges Border Inspection Post - Vet Expenditure HS2 - reduced costs	32 22 50 239 21 301 132 20 90 252 749 30 27 35 23
Salary Savings Human Resources - Corporate Training Electoral Registration Economic Development - saving on consultancy Council Offices - general repairs ICT - Equipment Maintenance Revenues/Benefits - additional grants and compensation, reduction in partnership fe Finance - unidentified income, reduction in bad debts and asset protection Corporate & Democratic Core - Redmond Review Implementation Grant Net Financing Costs - additional investment income/reduced MRP Additional Non-Specific Grants Refuse & Recycling - additional income, savings food waste and other vehicle costs Cleansing Services - Vehicles and Other Income Safe and Stronger - Community Focus/Safety and Free Tree Scheme Car Parks - reduced NNDR and credit card charges Border Inspection Post - Vet Expenditure HS2 - reduced costs Planning Fee Income	32 22 50 239 21 301 132 20 90 252 749 30 27 35 23 53
Salary Savings Human Resources - Corporate Training Electoral Registration Economic Development - saving on consultancy Council Offices - general repairs ICT - Equipment Maintenance Revenues/Benefits - additional grants and compensation, reduction in partnership fe Finance - unidentified income, reduction in bad debts and asset protection Corporate & Democratic Core - Redmond Review Implementation Grant Net Financing Costs - additional investment income/reduced MRP Additional Non-Specific Grants Refuse & Recycling - additional income, savings food waste and other vehicle costs Cleansing Services - Vehicles and Other Income Safe and Stronger - Community Focus/Safety and Free Tree Scheme Car Parks - reduced NNDR and credit card charges Border Inspection Post - Vet Expenditure HS2 - reduced costs Planning Fee Income Planning Policy - Local Development Framework	32 22 50 239 21 301 132 20 90 252 749 30 27 35 23 53 298
Salary Savings Human Resources - Corporate Training Electoral Registration Economic Development - saving on consultancy Council Offices - general repairs ICT - Equipment Maintenance Revenues/Benefits - additional grants and compensation, reduction in partnership fe Finance - unidentified income, reduction in bad debts and asset protection Corporate & Democratic Core - Redmond Review Implementation Grant Net Financing Costs - additional investment income/reduced MRP Additional Non-Specific Grants Refuse & Recycling - additional income, savings food waste and other vehicle costs Cleansing Services - Vehicles and Other Income Safe and Stronger - Community Focus/Safety and Free Tree Scheme Car Parks - reduced NNDR and credit card charges Border Inspection Post - Vet Expenditure HS2 - reduced costs Planning Fee Income	32 22 50 239 21 301 132 20 90 252 749 30 27 35 23 53 298 50 251
Salary Savings Human Resources - Corporate Training Electoral Registration Economic Development - saving on consultancy Council Offices - general repairs ICT - Equipment Maintenance Revenues/Benefits - additional grants and compensation, reduction in partnership fe Finance - unidentified income, reduction in bad debts and asset protection Corporate & Democratic Core - Redmond Review Implementation Grant Net Financing Costs - additional investment income/reduced MRP Additional Non-Specific Grants Refuse & Recycling - additional income, savings food waste and other vehicle costs Cleansing Services - Vehicles and Other Income Safe and Stronger - Community Focus/Safety and Free Tree Scheme Car Parks - reduced NNDR and credit card charges Border Inspection Post - Vet Expenditure HS2 - reduced costs Planning Fee Income Planning Policy - Local Development Framework	32 22 50 239 21 301 132 20 90 252 749 30 27 35 23 53 298

# **Housing Revenue Account (HRA)**

The Housing Revenue Account summarises income and expenditure relating to the rented housing accommodation of the 4,100 homes provided by the Council.

The HRA is a ring-fenced account, meaning that HRA funds are maintained separately from other council finances and must only be spent on the council's housing stock and tenants' services. Its primary source of income is from collecting £18 million of rent from properties let at either social or affordable rental rates.

Service	Budget £'000		Variance £'000
Repairs and Maintenance	5,566	6,741	
Supervision and Management	3,054	3,134	80
Provision for Doubtful Debts	100	- 77	- 177
Capital Financing	3,182	2,295	- 887
J2SS Savings	- 225	-	225
Total Expenditure	11,677	12,093	416
Rental Income and Service Charges	- 18,491	- 18,344	147
Net Cost of Services	- 6,814	- 6,251	563
Capital Financing (Interest)	3,365	2,231	- 1,134
Investment Income	- 3	- 16	- 13
Net (Surplus)/Deficit	- 3,452	- 4,036	- 584

Major Variances		£'000
Adverse Variances		
Rental Income	-	41
Service Charges and Garage Rent Income	-	54
Salaries and Agency Costs	-	64
Supervision and Management - Other Income	-	42
Compliance Testing and Inspections	-	89
Council Tax on Void Properties	-	35
Repairs and Maintenance Overspend	-	1,580
J2SS Savings not achieved	-	225
Supervision & Management (After adjustment for items reported separately)	-	191
Minor Adverse Variances	-	5
	-	2,326
Favourable Variances		
Corporate Democratic Core Recharge		22
Provision for Doubtful Debts		177
Corporate recharges & Asset Rentals		39
Depreciation & Impairment		888
Interest Charges		1,134
Ofgem RHI		197
Responsive Repairs		292
Cyclical Maintenance		28
Car Allowances		45
Energy Costs		61
Housing Needs Contributions		20
Minor Favourable Variances		7
		2,910
		584

Service	Budget £'000	C/Fwd £'000	In Year £'000	Total £'000	Outturn £'000	Variance £'000
General Fund						
ICT Systems	57	102	324	483	463	20
Fleet	1,363	1,197	- 183	2,377	43	2,334
Leisure Centres	1,894	8,881	3,127	13,902	12,791	1,111
Disabled Facilities Grant	670	-	- 21	649	649	_
Property	2,999	3,234	- 2,255	3,978	1,181	2,797
Other Schemes	50	205	3	258	174	84
	7,033	13,619	995	21,647	15,301	6,346
Housing Revenue Account (HRA)						
Housing Improvement Programme	4,500	815	-	5,315	2,243	3,072
New Supply	5,082	426	-	5,508	769	4,739
Estates Improvements	591	391	-	982	306	676
Compliance	100	470	-	570	39	531
Major Aids and Adaptions	300	23	-	323	374	- 51
Zero Carbon	250		-	250	750	- 500
Supported Housing Improvements	50	230	-	280	-	280
Active Asset Management	350	-	-	350	206	144
New Housing System	180	-	-	180	490	- 310
Capital Salaries	678	-	-	678	683	- 5
	12,081	2,355	-	14,436	5,860	8,576
				-		-
Total Capital	19,114	15,974	995	36,083	21,161	14,922

# Capital

We spent £15.3 million on capital schemes in the General Fund and £5.9 million in the Housing Revenue Account in 2021/22.

# **General Fund:**

The main areas of spending were on our new Leisure Centre in Coalville which opened in February 2022, purchase of replacement fleet vehicles and Marlborough Square improvements.

# **Housing Revenue Account:**

The majority of the expenditure was in relation to the Housing Improvement Programme, New Supply and Zero Carbon.

# **Our Assets and Liabilities**

# Pension Liabilities £48.2 million

This is how much the council owes across future years offset by the value of assets invested in the pension fund. Net liabilities decreased by £15.1 million from 2020/21.

The pension fund, which is a Local Government Pension Scheme, is revalued every three years to set the future contribution rates. The scheme was revalued in 2022.

# Cash flow £22.2 million

The Council's cash flow shows an increase of £1.3 million in its cash and cash equivalents from the previous

year. Generally, cash balances have been healthy throughout the year and the Council invests these in accordance with its Treasury Management Strategy Statement which aims to minimise risk to these balances

# Borrowing £65.2 million

As at 31 March 2022 the Council has total external borrowing of £65.2 million, a reduction of £14.2 million when compared with the previous year. The majority of this borrowing was taken out to fund the Housing Revenue Account self-financing and are made up of Public Works Loan Board loans. All of our borrowing complies with the Prudential Code which means it is prudent, sustainable and affordable.

# Provisions £2.2 million

This provision for Business Rates appeals was created as a result of the adoption in 2013/14 of the Business Rates Retention scheme through which the Council bears part of the risk for future appeals. The Council's estimate of the value of outstanding appeals up to 31 March 2022 is £5.4 million (£5.0 million as at 31 March 2021), the value of appeals used in completing the Collection Fund position as at 31 March 2022. The Council receives 40% of business rates as part of the localised system and must therefore bear 40% of the appeals provision which is £2.16 million.

### Financial health

The Council has maintained a good level of financial health but like all local authorities faces significant pressures from reduced funding, demand pressures and the longer-term impact of COVID.

### **Usable Revenue Reserves**

Usable revenue reserves are the most recognised and accepted measure of Local Government financial health. They help the Council to cope with unpredictable financial pressures and plan for future spending commitments. The Council will continue to use reserves to balance competing pressures for example:

 Using reserves to offset funding reductions and protect services – although this can only be a shortterm strategy as reserves are a one-off funding resource – the Journey to Self Sufficiency Reserve is held to provide resources to meet anticipated funding reductions which will provide time and resources to adapt the authority for lower levels of funding

- Using reserves to provide 'one-off' expenditure to meet corporate priorities.
- Investing in making changes that reduce the cost of providing services in the longer-term.
- Increasing reserves to strengthen resilience against future, uncertain cost pressures.

General Fund usable revenue reserve balances at 31 March 2022 were £18.2 million, a decrease of £3.2 million on the previous year. Most of this decrease is due to COVID grant allocations that have been spent or returned in 2021/22 and when the effect of this is removed, usable

revenue reserves remained at similar levels. The HRA has usable revenue reserves of £7.4 million, a decrease of £12.1 million compared with 2020/21. The reason for the reduction is due to the repayment of debt.

# **Funding Outlook**

Like all authorities, North West
Leicestershire has received significant
reductions in funding in recent years
and anticipates future reductions as
well as pressures on services. The
Council, unlike some other authorities,
receives no Revenue Support Grant
and its entire funding comes from
Council Tax, Business Rates and New
Homes Bonus. The outlook in respect
of each of these income streams is
considered below:

 Council Tax – the Collection Fund statement shows that we collected £69.9 million in Council Tax but retained only about 9% of this with the majority being passed on to the County Council, Police and Fire services and parish councils. North West Leicestershire froze its share of the Council Tax in 2021/22 for the eleventh consecutive year which means all of our growth in respect of council tax income results from growth in the number of homes in North West Leicestershire. The COVID pandemic has had the effect of

- increasing Council Tax Support and also non payment, both of which will reduce Council Tax income in the next years.
- **Business Rates** the Council collected £73.5 million in business rates income in 2021/22 but retained £10.7 million with the remainder being returned to the Government to fund other local services. A significant proportion of the amount retained is due to accumulated growth of business rates in the area which the Council is able to keep as part of the Government's business rates localisation scheme. A planned reset of this scheme will significantly reduce the Council's income from business rates in the medium term.
- New Homes Bonus the Council received £2.4 million in New Homes Bonus in 2021/22 an amount significantly above average reflecting the significant home growth in the district. However, the

Government reduced the size of this reward in 2021/22 and is set to reduce it further in 2022/23. Beyond this point, it is uncertain whether this funding stream will be maintained and this will have a further detrimental impact on the Council's funding position.

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# 5. Risk Management

We have a Risk Management Policy in place which was approved in September 2021

The overall objective of the Council's risk management approach is the identification, analysis, management and financial control of those risks which can most impact on the Council's ability to pursue its approved delivery plan.

A Corporate Risk Register, approved by the Corporate Leadership Team and Elected Members is in place. The Corporate Risk Register is a live document constantly under review to ascertain progress on managed risks and new risks that could impact on the Council. Our risk review cycle aligns with the service planning process and service risks monitored by service areas.

The Corporate Risk Group (CRG) is represented by each of the Council's services. The CRG identify new risks and review the corporate risk register. whilst the review of all risk management activity is part of the terms of reference of the Audit and Governance Committee. Risks are reported to Cabinet as part of the **Quarterly Performance Management** Report. In addition, all reports to Council. Cabinet and Committees have a risk management section for consideration of risks associated with specific decisions. All service areas and corporate projects maintain service and project-based risk registers.

Set out overleaf are the key risks from the Council's corporate risk register.

Risk Description	Cause and Consequence	Inherent Risk Score	Control Measures	Residual Risk Score
Death / Serious Harm to vulnerable person receiving council service	Poor safeguarding or service failure leading to death / serious harm to vulnerable person resulting in reputational damage and loss of confidence in the Council.	12	<ul> <li>Identified corporate leads</li> <li>Safeguarding Team</li> <li>Safeguarding Policy</li> <li>Dedicated group of Designated Safety Officers (DSOs)</li> <li>Computerised system for reporting and monitoring cases</li> <li>Quarterly management reporting and annual report and action plan</li> </ul>	3
Mismanagement of Council finances	Poor financial systems and/or budgetary control resulting in government intervention and/or special measures and adverse publicity.	16	<ul> <li>Regular budget monitoring and reporting</li> <li>Regular internal and external audit</li> <li>New finance system</li> <li>Access to specialist advisors</li> </ul>	4
Insufficient resources due to unplanned absence/vacancies or change in financial picture	Failure to resources plan adequately so Council or partners unable to meet statutory duties	12	<ul> <li>Advance resource planning</li> <li>Medium Term Financial Plan</li> <li>Sound recruitment processes</li> <li>Best Employee Experience Programme</li> </ul>	6
Contracts not properly managed	Poor contract management or procurement resulting in additional costs, contract failure/overrun and service disruption	9	Procurement strategy in place     Additional external expertise utilised as necessary	6
Data protection breach – loss or unlawful use of personal data	Systems / staff failure resulting in adverse publicity and investigation / penalties from Information Commissioner	9	<ul> <li>Policies and procedures in place</li> <li>Council has dedicated SIRO / DPO</li> <li>Regular information governance training</li> <li>Regular internal audit</li> </ul>	4

Risk Description	Cause and Consequence	Inherent Risk Score	Control Measures	Residual Risk Score
Failure to respond appropriately to an emergency	General public at risk of harm or unable to access relevant services. Inadequate business continuity management results in risks to public, breakdown in relationship with other responders and adverse publicity	12	<ul> <li>Business Continuity Plans (BCP) and relevant policies and procedures</li> <li>Business Continuity tests undertaken</li> <li>LRF partnership</li> <li>System of ICO/FLMs rotas in place</li> </ul>	4
Infiltration of ICT systems	Systems insufficient or lapse in security awareness resulting in ICT failure from cyber attack	16	<ul> <li>Fully resilient environment in place</li> <li>Quarterly Cyber security awareness training</li> <li>Twice annually phishing campaigns</li> <li>Yearly IT Security Health Checks</li> <li>Business recovery arrangements</li> <li>Accreditation to Cyber Essentials Plus and the Public Services Network</li> </ul>	6
Projects are poorly managed	Poor management of projects resulting in failure to achieve corporate objectives. Insufficient use/waste of resources,	12	<ul> <li>Use of professional project managers for key projects</li> <li>Board structure covering all major projects in place</li> <li>Properly convened project teams</li> <li>Project framework published</li> </ul>	6
Council makes ultra vires decisions	Lack of understanding results in unlawful decision resulting in potential litigation / intervention and reputational damage	12	Governance policy and procedures in place and subject to annual review	4
Council is subject to fraud, corruption or theft	Poor controls resulting in financial and reputation damage to the council	12	<ul> <li>Anti-Fraud and Corruption Policy,         Confidential Reporting (Whistleblowing)         Policy and Anti-Money Laundering Policy         Internal Audit work plan and reviews         Internal control environment         Trained Fraud Officers in Revenues and Benefits</li> </ul>	6

Risk Description	Cause and Consequence	Inherent Risk Score	Control Measures	Residual Risk Score
Reduced income	Council suffers reduction in funding income or fees and charges resulting in reductions in service	12	<ul><li>Medium Term Financial Strategy</li><li>Annual budget process</li></ul>	6
Council is affected by Local Government Reorganisation	Local Government re-organisation results in significant disruption to service, communities and employees	12	<ul> <li>Active engagement with political leaders and Chief Executives across the County and wider region.</li> </ul>	3
Council is affected by UKs departure from the EU and possible 'no deal' Brexit.	The UK's departure from the EU, including an inability to agree the terms of the exit by 31 October 2019 could lead to: - increase in checks on goods by Environmental Officers at East Midlands Airport meaning increase in resources / costs.	16	<ul> <li>Engagement with national local government groups for border control</li> <li>Leicestershire Resilience Forum</li> </ul>	4
Council is subject to large scale reduction in staffing / supplies etc due to national economic situations	Pandemic or other national infrastructure interruption resulting in supply chain issues and resulting impact on services	16	Active participation in Leicestershire Resilience Forum	6

# 6. Basis of preparation

When assessing what to include in these financial statements, the principle of materiality has been applied. This ensures that the core issues considered to have an impact on the council's strategies, governance, performance and aspirations in respect of matters such as the services it provides and the wellbeing of its local community, are presented. This includes matters that are ordinarily outside of the scope of financial reporting but which are deemed to have a significant effect on the authority's ability to meet its objectives. Where information in this report is based on other information published by the council, it is prepared on that same basis, and is reconcilable and referenced to that published information.



# The Statement of Responsibilities for the Statement of Accounts

# The Council's Responsibilities

The Council is required: -

- To make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this Council, that officer is the Head of Finance
- To manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets
- To approve the Statement of Accounts.

# The Responsibilities of the S151 Officer

The Section 151 Officer is responsible for the preparation of the Council's Statement of Accounts in accordance with proper practices as set out in the CIPFA Code of Practice on Local Authority Accounting in the United Kingdom ('the Code of Practice'). In preparing this Statement of Accounts, the S151 Officer has: -

- Selected suitable accounting policies and then applied them consistently;
- Made judgements and estimates that were reasonable and prudent;

Complied with the Code of Practice.

The S151 Officer has also: -

- Kept proper accounting records which were up-to-date;
- Taken reasonable steps for the prevention and detection of fraud and other irregularities.

I certify that the Statement of Accounts gives a true and fair view of the financial position of the Council at the accounting date and its income and expenditure for the year ended 31 March 2022.

Paul Stone Strategic Director of Resources	Date	Councillor Peter Moult Chair of Audit and Governance Committee	Date

# Section 2 Core Statements

# **Core Statements**

# 1. Introduction

The following pages summarise the financial activities of North West Leicestershire District Council for 2021/22 The Council's Accounts have been produced in accordance with the Code of Practice on Local Authority Accounting 2021/22 and the Service Reporting Code of Practice 2021/22, supported by the International Financial Reporting Standards (IFRS). Explanatory notes to the accounts have been included to give further information where appropriate. The layout of the accounts follows the recommendations of the Code For 2021/22 the accounts consist of these 'core' Financial Statements:

- Comprehensive Income and Expenditure Statement which shows income and expenditure of all main services.
- Movement in Reserves Statement
   which shows the movement in the year
   on the different reserves held by the
   council analysed into 'usable' reserves
   (i.e. those that can be applied to fund
   expenditure or reduce local taxation)
   and unusable reserves (i.e. those that
   cannot be used to fund expenditure)

- Balance Sheet which sets out the overall financial position of the council at 31 March 2022 showing its assets, liabilities and reserves
- Cash Flow Statement which summarises the movements of cash and cash equivalents into and out of the Council arising from transactions with third parties
- The Expenditure and Funding Analysis (EFA) – This shows how annual expenditure is used and funded from resources by the Council in comparison with how those resources by the Council are consumed or earned by the Council. It also shows how this expenditure is allocated for the decision making purposes between the council's portfolio holders
- Notes to the Core Financial Statements which provide explanations of key figures within the statements.

### Other financial statements:

- The Housing Revenue Account (HRA) Income & Expenditure Account and Statement of Movement on the HRA balance details income and expenditure on HRA services included in the whole Council Income & Expenditure Account and the latter reconciles the surplus for the year to the movement on the HRA balance.
- The Collection Fund Income and Expenditure Account – this fulfils the Council's Statutory requirement as a billing authority to maintain a separate Collection Fund showing transactions for the Council Tax Non-domestic Rates and how these have been distributed to precepting authorities and the General Fund.

# **Comprehensive Income and Expenditure Statement**

This statement shows the accounting cost in the year of providing services in accordance with generally accepted accounting practices, rather than the amount to be funded from taxation. Authorities raise taxation to cover expenditure in accordance with regulations; this may be different from the accounting cost. The taxation position is shown in the Movement in Reserves Statement.

	2020/21					2021/22	
Gross Expenditure £'000	Gross Income £'000	Net Expenditure £'000		Notes	Gross Expenditure £'000	Gross Income £'000	Net Expenditure £'000
37	(16)	21	Chief Executive		174	(5)	169
4,229	(4,385)	(156)	Human Resources & Organisational Development		2,244	(1,547)	697
879	(287)	592	Legal and Support Services		1,055	(411)	644
15,049	(2,481)	12,568	Community Services (Including Strategic Director of Place)		17,474	(3,335)	14,139
3,616	(1,519)	2,097	Planning		4,989	(1,714)	3,275
2,128	(81)	2,047	Economic Development		1,496	(69)	1,427
134	(134)	0	Joint Strategic Planning		304	(289)	15
0	0	0	ICT		53	(14)	
0	0	0	Revenues & Benefits		14,480	(12,869)	1,611
0	0	0	Property Services		(2)	0	(2)
1,283	(445)	838	Housing - General Fund		1,473	(753)	720
16,586	(13,859)	2,727	Customer Services		22	(22)	
(1,995)	(67)	(2,062)	Finance		963	(86)	
1,081	0	1,081	Corporate and Democratic Core		1,152	(20)	1,132
14	0	14	Non Distributed Costs		240	0	240
9,829	(17,969)	(8,140)	Housing Services - HRA		11,487	(18,072)	, , ,
52,870	(41,243)	11,627	Cost of Services		57,604	(39,206)	18,398
		7,383	Other Operating Expenditure	5			7,973
		3,475	Financing and Investment Income and Expenditure	6			4,353
		(22,063)	Taxation and Non-Specific Grant Income	7			(24,783)
		422	(Surplus)/Deficit on Provision of Services	•			5,941
			(0.1, 1.0.0, 1.0.				5,5
		(17,894)	(Surplus)/Deficit on revaluation of non current assets				(30,641)
		0	(Surplus)/Deficit on revaluation of available for sale financial assets				0
		18,635	Actuarial (gains)/losses on pension assets/liabilities				(21,298)
		741	Other Comprehensive Income and Expenditure				(51,939)
		1,163	Total Comprehensive Income and Expenditure				(45,998)

### **Movement in Reserves Statement**

This statement shows the movement in the year on the different reserves held by the Council, analysed into 'usable reserves' (i.e. those that can be applied to fund expenditure or reduce taxation) and unusable reserves. The statement shows how the movement in year of the authority's reserves are broken down between gains and losses incurred in accordance with generally accepted accounting practices and statutory adjustments required to return to the amounts chargeable to Council Tax or rents for the year. The net increase/decrease line shows the statutory General Fund Balance and Housing Revenue Account Balance movements in the year following those adjustments.

	General	Housing	Capital	Major	Capital	Total		Total
	Fund	Revenue	Receipts	Repairs	Grants	Usable	Unusable	<b>Authority</b>
	Balance	Account	Reserve	Reserve	Unapplied	Reserves	Reserves	reserves
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Balance as at 1 April 2020	16,742	16,793	9,496	534	1,629	45,194	163,678	208,872
Total Comprehensive Income and Expenditure	(2,834)	2,412	0	0	0	(422)	(741)	(1,163)
Adjustments between accounting basis and funding basis under regulations	7,548	201	(1,326)	886	(23)	7,286	(7,286)	0
Increase/(Decrease) in Year	4,714	2,613	(1,326)	886	(23)	6,864	(8,027)	(1,163)
Balance as at 31 March 2021	21,456	19,406	8,170	1,420	1,606	52,058	155,651	207,709
Total Comprehensive Income and Expenditure	(12,015)	6,074	0	0	0	(5,941)	51,940	45,998
Adjustments between accounting basis and funding basis under regulations	8,775	(18,129)	2,295	856	522	(5,682)	5,682	0
Increase/(Decrease) in Year	(3,240)	(12,055)	2,295	856	522	(11,622)	57,622	46,000
Balance at 31 March 2022 carried forward	18,216	7,351	10,465	2,276	2,128	40,436	213,273	253,710

### **Balance Sheet**

The Balance Sheet shows the value as at the Balance Sheet date of the assets and liabilities recognised by the Council. The net assets of the Council (assets less liabilities) are matched by the reserves held by the Council. Reserves are reported in two categories.

The first category of reserves are usable reserves, i.e. those reserves that the Council may use to provide services, subject to the need to maintain a prudent level of reserves and any statutory limitations on their use.

The second category of reserves is those that the Council is not able to use to provide services. This category of reserves includes reserves that hold unrealised gains and losses (for example the Revaluation Reserve), where amounts would only become available to provide services if the assets are sold; and reserves that hold timing differences shown in the Movement in Reserves Statement line 'Adjustments between accounting basis and funding basis under regulations'.

The council has a £3.5m LOBO (Lender Option, Borrower Option) loan where the lender has the option on set dates to propose an increase in the rate payable; The council will then have the option to accept the new rate or repay the loan without penalty. The lender therefore has the effective right to demand repayment and these loans are therefore shown in the Balance Sheet as Short Term Borrowing. The loan option date is every 6 months from loan inception.

31 March 2021		NOTES	31 March 2022			
£'000		Ö	£'000	£'000		
305,695	Property Plant and Equipment	8	346,150			
	Investment Property	9	10,049			
248	Intangible Assets		201			
625	Heritage Assets		725			
0	Assets Held For Sale		0			
0	Surplus Assets		1,575			
0	Long Term Investments		0			
0	Long Term Debtors		0			
321,754	Long Term Assets			358,700		
, ,	3			,		
29,000	Short Term Investments		26,000			
150	Inventories		160			
12,292	Short Term Debtors	10	6,896			
20,894	Cash and Cash Equivalents	11	22,221			
62,336	Current Assets			55,277		
,				,		
(17,680)	Short Term Borrowing		(5,706)			
(24,500)	Short Term Creditors	12	(37,475)			
(2,010)	Provisions		(2,160)			
(44,190)	Current Liabilities			(45,341)		
, , ,						
(61,819)	Long Term Borrowing		(59,549)			
(63,294)	Other Long Term Liabilities		(48,176)			
` ,	Revenue Grants Receipt In Advance		(374)			
	Capital Grants Receipt In Advance		(6,754)			
0	Deferred Liabilities		(75)			
(132,191)	Long Term Liabilities			(114,928)		
207 709	Net Assets			253,708		
201,109	Net Assets			255,700		
•	General Fund Balance		18,216			
	Housing Revenue Account		7,351			
	Capital Receipts Reserve		10,465			
	Major Repairs Reserve		2,276			
	Capital Grants Unapplied		2,128			
52,058	Usable Reserves			40,436		

## **Balance Sheet**

31 March 2021	NOTES	31 March 2022		
£'000	ž	£'000	£'000	
93,520 Revaluation Reserve	14	121,685		
132,479 Capital Adjustment Account	14	142,589		
(1,221) Financial Instruments Adjustment Account	14	(1,239)		
(63,294) Pension Reserve	14	(48,176)		
(5,562) Collection Fund Adjustment Account	14	(1,059)		
(270) Accumulated Absences Account	14	(528)		
155,651 Unusable Reserves			213,272	
207,709 Total Reserves			253,708	

### **Cash Flow Statement**

The Cash Flow statement shows the changes in cash and cash equivalents of the Council during the reporting period. The statement shows how the Council generates and uses cash and cash equivalents by classifying cash flows as; operating, investing and financing activities.

The amount of net cash flows arising from operating activities is a key indicator of the extent to which the operations of the Council are funded by way of taxation and grant income or from the recipients of services provided by the Council.

Investing activities represent the extent to which cash outflows have been made for resources which are intended to contribute to the Council's future service delivery.

Cash flows arising from financing activities are useful in predicting claims on future cash flows by providers of capital (i.e. borrowing) to the Council.

Direct Method		
2020/21	NOTES	2021/22
£'000	_	£'000
(422) Net surplus or (deficit) on the provision of services		(5,941
14,566 Adjustments to net surplus or deficit on the provision of services	for non-cash movements 15	38,403
7,021 Adjustments for items included in the net surplus or deficit on the are investing and financing activities	e provision of services that 15	(3,805
21,165 Net Cash flows from operating activities		28,658
(11,682) Net Cash flows from Investing Activities	16	(15,700
536 Net Cash flows from Financing Activities	17	(11,631
10,019 Net increase or (decrease) in cash and cash equivalents		1,326
10,875 Cash and cash equivalents at the beginning of the reporting period	od	20,894
20,894 Cash and cash equivalents at the end of the reporting period	<b>d</b> 11	22,221

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Section 3 Notes to the Core Financial Statements

## Notes to the accounts

## **Accounting policies**

### 1. General Principles

The Statement of Accounts has been prepared with reference to the objective of showing the results of the stewardship and accountability of elected members and management for the resources entrusted to them, and on the underlying assumption of a going concern basis.

The Statement of Accounts summarises the Souncil's transactions for the 2021/22 financial year and its position at the yearend of 31 March 2022.

The Council is required to prepare an annual Statement of Accounts by the Accounts and Audit Regulations 2015, which requires the statement to be prepared in accordance with proper accounting practices. These practices under Section 21 of the 2003 Act primarily comprise the Code of Practice on Local Council Accounting in the United Kingdom 2020/21, supported by International Financial Reporting Standards (IFRS) and statutory guidance issued under Section 12 of the Local Government Act 2003.

The accounting convention adopted in the Statement of Accounts is principally historical cost, modified by the revaluation of certain categories of non-current assets and financial instruments.

The Council's accounting policies are updated annually to reflect any changes in IFRS, including changes in International Public Sector Accounting Standards (IPSAS), HM Treasury guidance, CIPFA guidance or any other change in statute, guidance or framework impacting on the Council's accounts.

The Council's accounting policies as far as possible have been developed to ensure that the accounts are understandable, relevant, free from material error or misstatement, reliable and comparable, and are applied consistently. A glossary of terms can be found at the end of this document.

# 2. Accruals of income and expenditure

Activity is accounted for in the year that it takes place, not simply when cash payments are made or received. In particular:

- Revenue from contracts with service recipients, whether for services or the provision of goods, is recognised when (or as) the goods or services are transferred to the service recipient in accordance with the performance obligations in the contract. Supplies are recorded as expenditure when they are consumed – where there is a gap between the date supplies are received and their consumption, they are carried as inventories on the Balance Sheet.
- Expenses in relation to services received (including services provided by employees) are recorded as expenditure when the services are received rather than when payments are made.
- Interest receivable on investments and payable on borrowings is accounted for respectively as

income and expenditure on the basis of the effective interest rate for the relevant financial instrument rather than the cash flows fixed or determined by the contract.

 Where revenue and expenditure have been recognised but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet. Where debts may not be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected.

# %. Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours.

Cash equivalents are highly liquid investments that mature in no more than three months or less from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Cash Flow Statement, cash and cash equivalents are shown net of bank

overdrafts that are repayable on demand and form an integral part of the Council's cash management.

### 4. Exceptional items

When items of income and expense are material, their nature and amount is disclosed separately, either on the face of the Comprehensive Income and Expenditure Statement or in the notes to the accounts, depending on how significant the items are to an understanding of the Council's financial performance.

# 5. Prior period adjustments, changes in accounting policies and estimates and errors

Prior period adjustments may arise as a result of a change in accounting policies or to correct a material error. Changes in accounting estimates are accounted for prospectively, i.e. in the current and future years affected by the change and do not give rise to a prior period adjustment.

Changes in accounting policies are only made when required by proper accounting practices or the change provides more reliable or relevant information about the effect of transactions, other events and conditions on the Council's financial position or financial performance. Where a change is made, it is applied retrospectively (unless stated otherwise) by adjusting opening balances and comparative amounts for the prior period as if the new policy had always been applied.

Material errors discovered in prior period figures are corrected retrospectively by amending opening balances and comparative amounts for the prior period.

### 6. Charges to revenue for noncurrent assets

Services, support services and trading accounts are debited with the following amounts to record the cost of holding non-current assets during the year:

- Depreciation attributable to the assets used by the relevant service
- Revaluation and impairment losses on assets used by the service where there are no accumulated gains in the Revaluation Reserve against which the losses can be written off
- Amortisation of intangible assets attributable to the service.

The Council is not required to raise Council Tax to fund depreciation, revaluation and impairment losses or amortisation. However, it is required to make an annual contribution from revenue towards the reduction in its overall borrowing requirement equal to an amount calculated on a prudent basis determined by the Council in accordance with statutory guidance.

Depreciation, revaluation and impairment losses and amortisation are therefore replaced by the contribution in the General Fund balance (Minimum Revenue Provision) by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two.

Minimum Revenue Provision (MRP) is calculated based on the Asset Life method (Option 3 of the MHCLG guidance), whereby MRP is determined by reference to the useful life of the asset.

# 7. Council Tax and non-domestic rates (England)

Billing authorities act as agents, collecting Council Tax and non-domestic rates (NDR) on behalf of the major preceptors (including government for NDR) and, as principals, collecting Council Tax and NDR for themselves.

Billing authorities are required by statute to maintain a separate fund (the Collection Fund) for the collection and distribution of amounts due in respect of Council Tax and NDR. Under the legislative framework for the Collection Fund, billing authorities, major preceptors and central government share proportionately the risks and rewards that the amount of Council Tax and NDR collected could be less or more than predicted.

### **Accounting for Council Tax and NDR**

The Council Tax and NDR income included in the Comprehensive Income and Expenditure Statement is the Council's share of accrued income for the year. However, regulations determine the amount of Council Tax and NDR that must be included in the Council's General Fund.

Therefore, the difference between the income included in the Comprehensive Income and Expenditure Statement and the amount required by regulation to be credited to the General Fund is taken to the Collection Fund Adjustment Account and included as a reconciling item in the Movement in Reserves Statement.

The Balance Sheet includes the Council's share of the end of year balances in respect of Council Tax and NDR relating to arrears, impairment allowances for doubtful debts, overpayments and prepayments and appeals.

### 8. Employee Benefits

### **Benefits Payable during Employment**

Short-term employee benefits are those due to be settled wholly within 12 months of the year-end.

They include such benefits as wages and salaries, paid annual leave and paid sick leave, bonuses and non-monetary benefits (e.g., cars) for current employees and are recognised as an expense for services in the year in which employees render service to the Council.

An accrual is made for the cost of holiday entitlements (or any form of leave, e.g. time off in lieu) earned by employees but not taken before the year-end which employees can carry forward into the next financial year. The accrual is made at the wage and salary rates applicable in the following accounting year, being the period in which the employee takes the benefit. The accrual is charged to Surplus or Deficit on the Provision of Services, but then reversed out through the Movement in Reserves Statement so that holiday entitlements are charged to revenue in the financial year in which the holiday absence occurs.

### **Termination Benefits**

Termination benefits are amounts payable as a result of a decision by the Council to terminate an officer's employment before the normal retirement date or an officer's decision to accept voluntary redundancy in exchange for those benefits and are charged on an accruals basis to the appropriate service segment or, where applicable, to a corporate service segment at the earlier of when the Council can no longer withdraw the offer of those benefits or when the Council recognises costs for a restructuring.

Where termination benefits involve the enhancement of pensions, statutory provisions require the General Fund Balance to be charged with the amount payable by the Council to the pension fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, appropriations are required to and from the Pensions Reserve to remove the notional debits and credits for pension enhancement termination benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end.

### **Post-employment Benefits**

Employees of the Council are members of the Local Government Pensions Scheme, administered by Leicestershire County Council. The Local Government Pension Scheme is accounted for as a defined benefits scheme:

 The liabilities of the Leicestershire County Council pension fund attributable to the Council are included in the Balance Sheet on an actuarial basis using the projected unit method – i.e. an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates, etc., and projected earnings for current employees.

- Liabilities are discounted to their value at current prices, using a discount rate based on the indicative rate of return on high quality corporate bonds.
- The assets of Leicestershire County Council pension fund attributable to the Council are included in the Balance Sheet at their fair value:
  - Quoted securities current bid price
  - Unquoted securities professional estimate
  - Unitised securities current bid price
  - Property market value.

The change in the net pension's liability is analysed into the following components:

- Service cost comprising:
  - Current service cost the increase in liabilities as a result of years of service earned this year allocated in the Comprehensive

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- Income and Expenditure Statement to the services for which the employees worked.
- Past service cost the increase in liabilities as a result of a scheme amendment or curtailment whose effect relates to years of service earned in earlier years – debited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement as part of Non-Distributed Costs.
- Net interest on the net defined benefit liability (asset), i.e. net interest expense for the Council the change during the period in the net defined benefit liability (asset) that arises from the passage of time charged to the Financing and Investment Income and Expenditure line of the Comprehensive Income and Expenditure Statement – this is calculated by applying the discount rate used to measure the defined benefit obligation at the beginning of the period to the net defined benefit liability (asset) at the beginning of the period – taking into account any changes

- in the net defined benefit liability (asset) during the period as a result of contribution and benefit payments.
- Re-measurements comprising:
  - The return on plan assets –
     excluding amounts included in
     net interest on the net defined
     benefit liability (asset) charged
     to the Pensions Reserve as
     Other Comprehensive Income
     and Expenditure.
  - Actuarial gains and losses –
     changes in the net pensions
     liability that arise because events
     have not coincided with
     assumptions made at the last
     actuarial valuation or because
     the actuaries have updated their
     assumptions charged to the
     Pensions Reserve as Other
     Comprehensive Income and
     Expenditure
  - Contributions paid to the Leicestershire County Council pension fund – cash paid as employer's contributions to the pension fund in settlement of liabilities; not accounted for as an expense.

In relation to retirement benefits, statutory provisions require the General Fund

Balance to be charged with the amount payable by the Council to the pension fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, this means that there are transfers to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the yearend. The negative balance that arises on the Pensions Reserve thereby measures the beneficial impact to the General Fund of being required to account for retirement benefits on the basis of cash flows rather than as benefits are earned by employees.

### **Discretionary Benefits**

The Council also has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise as a result of an award to any member of staff are accrued in the year of the decision to make the award and accounted for using the same policies as are applied to the Local Government Pension Scheme.

### 9. Events after the reporting period

Events after the Balance Sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is authorised for issue. Two types of events can be identified:

- Those that provide evidence of conditions that existed at the end of the reporting period – the Statement of Accounts is adjusted to reflect such events
- Those that are indicative of conditions that arose after the reporting period – the Statement of Accounts is not adjusted to reflect such events, but where a category of events would have a material effect, disclosure is made in the notes of the nature of the events and their estimated financial effect.

Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts.

### 10. Financial Instruments

### **Financial Liabilities**

Financial liabilities are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value and are carried at their amortised cost. Annual charges to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest payable are based on the carrying amount of the liability, multiplied by the effective rate of interest for the instrument. The effective interest rate is the rate that exactly discounts estimated future cash payments over the life of the instrument to the amount at which it was originally recognised.

For most of the borrowings that the Council has, this means that the amount presented in the Balance Sheet is the outstanding principal repayable (plus accrued interest); and interest charged to the Comprehensive Income and Expenditure Statement is the amount payable for the year according to the loan agreement.

Where premiums and discounts have been charged to the Comprehensive Income and Expenditure Statement, regulations allow the impact on the General Fund balance to be spread over future years.

The Council has a policy of spreading the gain or loss over the term that was remaining on the loan against which the premium was payable or discount receivable when it was repaid. The reconciliation of amounts charged to the Comprehensive Income and Expenditure Statement to the net charge required against the General Fund balance is managed by a transfer to or from the Financial Instruments Adjustment Account in the Movement in Reserves Statement.

### **Financial Assets**

Financial assets are classified using an approach that is based on the business model for holding the financial assets and their Cashflow characteristics.

There are three main classes of financial assets measured at:

- Amortised cost
- Fair value through profit or loss (FVPL), and

Fair value through other comprehensive income (FVOCI).

There are some exceptions, where the Council holds strategic investments to help it meet other policy objectives, such as the support of economic development in the district.

This means that some investments are ones where contractual payments are not solely payment of principal and interest (i.e. where the cash flows do not take the form of a basic debt instrument).

# **昭nancial Assets measured at amortised cost**

Financial assets measured at amortised cost are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value. They are subsequently measured at their amortised cost. Annual credits to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest receivable are based on the carrying amount of the asset multiplied by the effective rate of interest for the instrument. For most of the financial assets held by the

Council, this means that the amount presented in the Balance Sheet is the outstanding principal receivable (plus accrued interest) and interest credited to the Comprehensive Income and Expenditure Statement is the amount receivable for the year in the loan agreement.

The Council has not given any loans to external or voluntary organisations, nor provided guarantees against loans they have received from financial institutions.

When soft loans are made, a loss is recorded in the CIES (debited to the appropriate service) for the present value of the interest that will be foregone over the life of the instrument, resulting in a lower amortised cost than the outstanding principal. Interest is credited to the Financing and Investment Income and Expenditure line in the CIES at a marginally higher effective rate of interest than the rate receivable from the voluntary organisations, with the difference serving to increase the amortised cost of the loan in the Balance Sheet. Statutory provisions require that the impact of soft loans on the General Fund Balance is the interest receivable for the financial year – the reconciliation of amounts debited and credited to the CIES to the net gain required against the General Fund Balance is managed by a transfer to or from

the Financial Instruments Adjustment Account in the Movement in Reserves Statement. Any gains and losses that arise on the derecognition of an asset are credited or debited to the Financing and Investment Income and Expenditure line in the CIES.

### **Expected credit loss model**

The Council recognises expected credit losses on all of its financial assets held at amortised cost or FVOCI, either on a 12 month or lifetime basis. The expected credit loss model also applies to lease receivables and contract assets. Only lifetime losses are recognised for trade receivables (debtors) held by the Council.

Impairment losses are calculated to reflect the expectation that the future cash flows might not take place because the borrower could default on their obligations. Credit risk plays a crucial part in assessing losses. Where risk has increased significantly since an instrument was initially recognised, losses are assessed on a lifetime basis. Where risk has not increased significantly or remains low, losses are assessed on the basis of 12 month expected losses.

# Financial assets measured at Fair Value through Profit or Loss (FVPL)

Financial assets that are measured at FVPL are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument and are initially measured and carried at fair value. Fair value gains and losses are recognised as they arrive in the Surplus or Deficit on the Provision of Services.

The fair value measurements of the financial assets are based on the following techniques:

- Instruments with quoted market prices the market price
- Other instruments with fixed and determinable payments – discounted cash flow analysis.

The inputs to the measurement techniques are categorised in accordance with the following three levels:

- Level 1 inputs quoted prices (unadjusted) in active markets for identical assets that the Council can access at the measurementdate
- Level 2 inputs inputs other than quoted prices included within Level 1

- that are observable for the asset, either directly or indirectly
- Level 3 inputs unobservable inputs for the asset.

Any gains and losses that arise on the derecognition of the asset are credited or debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

An equity instrument can be elected into a FVOCI treatment rather than a FVPL treatment if it is not held for trading. The Council has reviewed its assets that would be measured at FVPL on the basis of the business model and has elected to classify instruments as either FVPL or FVOCI on an instrument-by-instrument basis based on the assessed benefit to the Council from the chosen classification.

Loans and receivables are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value. They are subsequently measured at their amortised cost. Annual credits to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest receivable are

based on the carrying amount of the asset multiplied by the effective rate of interest for the instrument. For most of the loans that the Council has made, this means that the amount presented in the Balance Sheet is the outstanding principal receivable (plus accrued interest) and interest credited to the Comprehensive Income and Expenditure Statement is the amount receivable for the year in the loan agreement.

# 11. Government Grants and Contributions

Whether paid on account, by instalments or in arrears, government grants and third party contributions and donations are recognised as due to the Council when there is reasonable assurance that:

- The Council will comply with the conditions attached to the payments; and
- The grants or contributions will be received.

Amounts recognised as due to the Council are not credited to the Comprehensive Income and Expenditure Statement until

conditions attached to the grant or contribution have been satisfied. Conditions are stipulations that specify that the future economic benefits or service potential embodied in the asset in the form of the grant or contribution are required to be consumed by the recipient as specified, or future economic benefits or service potential must be returned to the transferor.

Monies advanced as grants and contributions for which conditions have not been satisfied are carried in the Balance Sheet as creditors. When conditions are satisfied, the grant or contribution is gedited to the relevant service line (attributable revenue grants and contributions) or Taxation and Non-specific Grant Income and Expenditure (non-ringfenced revenue grants and all capital grants) in the Comprehensive Income and Expenditure Statement.

Where capital grants are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the General Fund Balance in the Movement in Reserves Statement. Where the grant has yet to be used to finance capital expenditure, it is posted to the Capital Grants Unapplied Reserve. Where it has

been applied, it is posted to the Capital Adjustment Account.

Amounts in the Capital Grants Unapplied Reserve are transferred to the Capital Adjustment Account once they have been applied to fund capital expenditure.

### 12. Heritage Assets

The Council has three heritage assets which are held in support of increasing the knowledge, understanding and appreciation of the Council's history and local area. These are Moira Furnace, a listed monument of historical interest located in Moira, the Memorial Clock Tower, a Grade II listed building that services as a historic war memorial located in the centre of Coalville and the 'Heart of the Forest' Sculpture in Ashby.

Heritage assets are recognised and measured (including the treatment of revaluation gains and losses) in accordance with the Council's accounting policies on property, plant and equipment.

The carrying amounts of heritage assets are reviewed where there is evidence of

impairment for heritage assets, e.g. where an item has suffered physical deterioration or breakage or where doubts arise as to its authenticity. Any impairment is recognised and measured in accordance with the Council's general policies on impairment. The Council will occasionally dispose of heritage assets. The proceeds of such items are accounted for in accordance with the Council's general provisions relating to the disposal of property, plant and equipment. Disposal proceeds are disclosed separately in the notes to the financial statements and are accounted for in accordance with statutory accounting requirements relating to capital expenditure and capital receipts (again see note 18 below).

### 13. Intangible Assets

Expenditure on non-monetary assets that do not have physical substance but are controlled by the Council as a result of past events (e.g., software licences) is capitalised when it is expected that future economic benefits or service potential will flow from the intangible asset to the Council.

Intangible assets are measured initially at cost. Amounts are only revalued where the

fair value of the assets held by the Council can be determined by reference to an active market. In practice, no intangible asset held by the Council meets this criterion, and they are therefore carried at amortised cost. The depreciable amount of an intangible asset is amortised over its useful life to the relevant service line(s) in the Comprehensive Income and Expenditure Statement. An asset is tested for impairment whenever there is an indication that the asset might be impaired - any losses recognised are posted to the relevant service line(s) in the Comprehensive Income and Expenditure Statement. Any gain or loss arising on the disposal or abandonment of an intangible asset is posted to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement.

Where expenditure on intangible assets qualifies as capital expenditure for statutory purposes, amortisation, impairment losses and disposal gains and losses are not permitted to have an impact on the General Fund Balance. The gains and losses are therefore reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account and (for any sale

proceeds greater than £10,000) the Capital Receipts Reserve.

# 14. Inventories and Long-term Contracts

Inventories are included in the Balance Sheet at the lower of cost and net realisable value. The cost of inventories is assigned using the weighted average costing formula. Long-term contracts are accounted for on the basis of charging the Surplus or Deficit on the Provision of Services with the value of works and services received under the contract during the financial year.

### 15. Investment Property

Investment properties are those that are used solely to earn rentals and/or for capital appreciation. The definition is not met if the property is used in any way to facilitate the delivery of services or production of goods or is held for sale.

Investment properties are measured initially at cost and subsequently at fair value, being the price that would be received to sell such an asset in an orderly transaction between market participants at the measurement date. As a non-financial

asset, investment properties are measured at highest and best use. Properties are not depreciated but are revalued annually according to market conditions at the yearend Gains and losses on revaluation are posted to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. The same treatment is applied to gains and losses on disposal. Rentals received in relation to investment properties are credited to the Financing and Investment Income line and result in a gain for the General Fund Balance. However, revaluation and disposal gains and losses are not permitted by statutory arrangements to have an impact on the General Fund Balance. The gains and losses are therefore reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account and (for any sale proceeds greater than £10,000) the Capital Receipts Reserve.

### 16. Leases

Leases are classified as finance leases where the terms of the lease transfer substantially all the risks and rewards incidental to ownership of the property, plant or equipment from the lessor to the lessee. All other leases are classified as operating leases.

Where a lease covers both land and buildings, the land and buildings elements are considered separately for classification.

Arrangements that do not have the legal status of a lease but convey a right to use an asset in return for payment are accounted for under this policy where fulfilment of the arrangement is dependent on the use of specific assets.

# The Council as

#### Leases

Property, plant and equipment held under finance leases is recognised on the Balance Sheet at the commencement of the lease at its fair value measured at the lease's inception. The asset recognised is matched by a liability for the obligation to pay the lessor.

Initial direct costs of the Council are added to the carrying amount of the asset. Premiums paid on entry into a lease are applied to writing down the lease liability.

Contingent rents are charged as expenses in the periods in which they are incurred.

Lease payments are apportioned between:

- A charge for the acquisition of the interest in the property, plant or equipment – applied to write down the lease liability, and
- A finance charge (debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement).

Property, plant and equipment recognised under finance leases is accounted for using the policies applied generally to such assets, subject to depreciation being charged

over the lease term if this is shorter than the asset's estimated useful life (where ownership of the asset does not transfer to the Council at the end of the lease period). The Council is not required to raise Council Tax to cover depreciation or revaluation and impairment losses arising on leased assets.

Instead, a prudent annual contribution is made from revenue funds towards the deemed capital investment in accordance with statutory requirements. Depreciation and revaluation and impairment losses are therefore substituted by a revenue contribution in the General Fund Balance, by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two.

### **Operating leases**

Rentals paid under operating leases are charged to the Comprehensive Income and Expenditure Statement as an expense of the services benefitting from use of the leased property, plant or equipment. Charges are made on a straight-line basis over the life of the lease, even if this does not match the pattern of payments (e.g. there is a rent-free period at the commencement of the lease).

# 17. Overheads and Support Services

The costs of overheads and support services are charged to service segments in accordance with the Council's arrangements for accountability and financial performance.

### 18. Property, plant and equipment

Assets that have physical substance and are held for use in the production or supply of goods or services, for rental to others, or for administrative purposes and that are expected to be used during more than one financial year are classified as property, plant and equipment.

### Recognition

Expenditure on the acquisition, creation or enhancement of property, plant and equipment is capitalised on an accrual's basis, provided that it is probable that the future economic benefits or service potential associated with the item will flow to the Council and the cost of the item can be measured reliably.

Expenditure that maintains but does not add to an asset's potential to deliver future economic benefits or service potential (i.e. repairs and maintenance) is charged as an expense when it is incurred.

### Measurement

Assets are initially measured at cost, comprising:

- The purchase price.
- Any costs attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.
- The initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located.

The Council's threshold for recognising an individual asset is £10,000. Where the Council purchases a number of individual assets which are separately below this threshold, but collectively above it, they will be treated as a grouped asset and treated in the same regard.

The council has adopted a policy of capitalising borrowing costs incurred whilst assets are under construction.

The cost of assets acquired other than by purchase is deemed to be its fair value, unless the acquisition does not have commercial substance (i.e., it will not lead to a variation in the cash flows of the Council). In the latter case, where an asset is acquired via an exchange, the cost of the

acquisition is the carrying amount of the asset given up by the Council.

Donated assets are measured initially at fair value. The difference between fair value and any consideration paid is credited to the Taxation and Non-specific Grant Income and Expenditure line of the Comprehensive Income and Expenditure Statement unless the donation has been made conditionally. Until conditions are satisfied, the gain is held in the Donated Assets Account. Where gains are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the General Fund Balance

to the Capital Adjustment Account in the Movement in Reserves Statement.

Assets are then carried in the Balance Sheet using the following measurement bases:

- Infrastructure, community assets and assets under construction – depreciated historical cost
- Dwellings current value, determined using the basis of existing use value for social housing (EUV–SH)
- Council offices current value, determined as the amount that would be paid for the asset in its

existing use (existing use value EUV), except for a few offices that are situated close to the Council's housing properties, where there is no market for office accommodation, and that are measured at depreciated replacement cost (instant build) as an estimate of current value

- Surplus assets the current value measurement base is fair value, estimated at highest and best use from a market participant's perspective
- All other assets current value, determined as the amount that would be paid for the asset in its existing use (existing use value EUV).

Where there is no market-based evidence of current value because of the specialist nature of an asset, depreciated replacement cost (DRC) is used as an estimate of current value. Where non-property assets have short useful lives or low values (or both), depreciated historical cost basis is used as a proxy for current value.

Assets included in the Balance Sheet at current value are revalued sufficiently

regularly to ensure that their carrying amount is not materially different from their current value at the year-end, but as a minimum every five years. Increases in valuations are matched by credits to the Revaluation Reserve to recognise unrealised gains.

Exceptionally, gains might be credited to the Surplus or Deficit on the Provision of Services where they arise from the reversal of a loss previously charged to a service.

- Where decreases in value are identified, they are accounted for by:
- Where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- Where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

The Revaluation Reserve contains revaluation gains recognised since 1 April 2007 only, the date of its formal implementation. Gains arising before that

date have been consolidated into the Capital Adjustment Account.

### **Impairment**

Assets are assessed at each year-end as to whether there is any indication that an asset may be impaired. Where indications exist and any possible differences are estimated to be material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset, an impairment loss is recognised for the shortfall.

Where impairment losses are identified, they are accounted for by:

- Where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains).
- Where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

 Where an impairment loss is reversed subsequently, the reversal is credited to the relevant service line(s) in the Comprehensive Income and Expenditure Statement, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

### **Depreciation**

Depreciation is provided for on all property, plant and equipment assets by the systematic allocation of their depreciable amounts over their useful lives. An exception is made for assets without a determinable finite useful life (i.e. freehold land and certain community assets) and assets that are not yet available for use (i.e. assets under construction).

Deprecation is calculated on the following bases – straight-line allocation over the useful life of the property as estimated by the valuer.

Where an item of property, plant and equipment asset has major components whose cost is significant in relation to

the total cost of the item, the components are depreciated separately.

Revaluation gains are also depreciated, with an amount equal to the difference between current value depreciation charged on assets and the depreciation that would have been chargeable based on their historical cost being transferred each year from the Revaluation Reserve to the Capital Adjustment Account.

# Disposals and non-current assets held for sale

When it becomes probable that the carrying amount of an asset will be recovered principally through a sale transaction rather than through its continuing use, it is reclassified as an asset held for sale. The asset is revalued immediately before reclassification and then carried at the lower of this amount and fair value less costs to sell. Where there is a subsequent decrease to fair value less costs to sell, the loss is posted to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement.

Gains in fair value are recognised only up to the amount of any previously recognised

losses in the Surplus or Deficit on the Provision of Services. Depreciation is not charged on assets held for sale.

If assets no longer meet the criteria to be classified as assets held for sale, they are reclassified back to non-current assets and valued at the lower of their carrying amount before they were classified as held for sale; adjusted for depreciation, amortisation or revaluations that would have been recognised had they not been classified as held for sale, and their recoverable amount at the date of the decision not to sell.

Assets that are to be abandoned or scrapped are not reclassified as assets held for sale.

When an asset is disposed of or decommissioned, the carrying amount of the asset in the Balance Sheet (whether property, plant and equipment or assets held for sale) is written off to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. Receipts from disposals (if any) are credited to the same line in the Comprehensive Income and Expenditure Statement also as part of the gain or loss on disposal (i.e. netted off against the

carrying value of the asset at the time of disposal). Any revaluation gains accumulated for the asset in the Revaluation Reserve are transferred to the Capital Adjustment Account.

Amounts received for a disposal in excess of £10,000 are categorised as capital receipts.

A proportion of capital receipts relating to housing disposals is payable to the government (50% for land and other assets, net of statutory deductions and allowances and for dwellings, amounts eterminable under the Right to Buy and One for One Agreement that the Council signed in 2012). The balance of receipts remains within the Capital Receipts Reserve and can then only be used for new capital investment or set aside to reduce the Council's underlying need to borrow (the capital financing requirement). Receipts are appropriated to the Reserve from the General Fund Balance in the Movement in Reserves Statement. The written-off value of disposals is not a charge against Council Tax, as the cost of non-current assets is fully provided for under separate arrangements for capital financing. Amounts are appropriated to the Capital Adjustment Account from the

General Fund Balance in the Movement in Reserves Statement.

# 19. Provisions, contingent liabilities, and contingent assets

#### **Provisions**

Provisions are made where an event has taken place that gives the Council a legal or constructive obligation that probably requires settlement by a transfer of economic benefits or service potential, and a reliable estimate can be made of the amount of the obligation. For instance, the Council may be involved in a court case that could eventually result in the making of a settlement or the payment of compensation.

Provisions are charged as an expense to the appropriate service line in the Comprehensive Income and Expenditure Statement when the Council has an obligation and are measured at the best estimate at the Balance Sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Balance Sheet. Estimated settlements are reviewed at the end of each financial year - where it becomes less than probable that a transfer of economic benefits will now be required (or a lower settlement than anticipated is made), the provision is reversed and credited back to the relevant service.

Where some or all of the payment required to settle a provision is expected to be recovered from another party (e.g. from an insurance claim), this is only recognised as income for the relevant service if it is virtually certain that reimbursement will be received if the Council settles the obligation.

### **Contingent liabilities**

A contingent liability arises where an event has taken place that gives the Council a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Council. Contingent liabilities also arise in circumstances where a provision would

otherwise be made but either it is not probable that an outflow of resources will be required, or the amount of the obligation cannot be measured reliably. Contingent liabilities are not recognised in the Balance Sheet but disclosed in a note to the accounts.

### **Contingent assets**

A contingent asset arises where an event has taken place that gives the Council a possible asset whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Council.

Contingent assets are not recognised in the Balance Sheet but disclosed in a note to the accounts where it is probable that there will be an inflow of economic benefits or service potential.

### 20. Reserves

The Council sets aside specific amounts as reserves for future policy purposes or to cover contingencies. Reserves are created by transferring amounts out of the General Fund Balance. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that

year to score against the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement. The reserve is then transferred back into the General Fund Balance so that there is no net charge against Council Tax for the expenditure.

Certain reserves are kept to manage the accounting processes for non-current assets, financial instruments, local taxation, retirement and employee benefits and do not represent usable resources for the Council – these reserves are explained in the relevant policies.

# 21. Revenue Expenditure Funded from Capital under Statute

Expenditure incurred during the year that may be capitalised under statutory provisions but that does not result in the creation of a non-current asset has been charged as expenditure to the relevant service in the Comprehensive Income and Expenditure Statement in the year. Where the Council has determined to meet the cost of this expenditure from existing capital resources or by borrowing, a transfer in the Movement in Reserves Statement from the

General Fund Balance to the Capital Adjustment Account then reverses out the amounts charged so that there is no impact on the level of Council Tax.

### 22. VAT

VAT payable is included as an expense only to the extent that it is not recoverable from Her Majesty's Revenue and Customs. VAT receivable is excluded from income.

### 1 Critical Judgements In Applying Accounting Policies

In applying the accounting policies set out in Section 3, the Council has had to make certain judgements about complex transactions or those involving uncertainty about future events. The critical judgements made in the Statements of Accounts are:

There is a high degree of uncertainty about future levels of funding for local government. However, the Council has determined that this uncertainty is not yet sufficient to provide an indication that the assets of the Council might be impaired as a result of a need to close facilities and reduce levels of service provision.

### 2 Assumptions Made About The Future and Other Major Sources of Estimation Uncertainty.

The Statement of Accounts contains estimated figures that are based on assumptions made by the Council about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends, and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates.

The items in the Council's Balance Sheet at 31 March 2022 for which there is a significant risk of adjustment in the forthcoming financial year are as follows:

Item	Uncertainties	Effect if actual results differ from assumptions
Property, Plant and Equipment	Asset valuations for the council's property portfolio are based on market prices and are reviewed annually to ensure that the Council does not materially misstate its non-current assets. The Council's external valuers provided valuations as at 31 March 2022.  In respect of Retail and specific trading related assets/sectors such as Car Parks, as at the valuation date we continued to be faced with an unprecedented set of circumstances caused by COVID-19 and an absence of relevant/sufficient market evidence on which to base judgements. The valuation of these assets are therefore reported as being subject to 'material valuation uncertainty' as set out in VPS 3 and VPGA 10 of the RICS Valuation – Global Standards. Consequently, in respect of these valuations less certainty – and a higher degree of caution – should be attached to the valuations than would normally be the case.	A reduction in the estimated valuations would result in reductions to the Revaluation Reserve and/or a loss as appropriate in the Comprehensive Income and Expenditure Statement. If the value of the Council's properties were to reduce by 10%, this would result in a charge to the Comprehensive Income and Expenditure Statement and/or Revaluation Reserve of approximately of £34.6m.
	The carrying value of Property, Plant and Equipment at 31 March 2022 is £346m.	

Item	Uncertainties	Effect if actual results differ from assumptions
Pensions Liability	Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. An independent firm of consulting actuaries is engaged to provide the Authority with expert advice about the assumptions to be applied, although ultimate responsibility for forming these assumptions remains with the Authority.	The effects on the net pensions liability of changes in individual assumptions are included in Note 28. The Council's actuaries provide an annual statement of the pension liabilities and assets, which includes the liability linked to leisure staff that were transferred to Everyone Active In May 2019. The Council's actuaries have advised that during the 2021/22 year, the net pensions liability had decreased by £15.1m as a result of revisions to estimates and judgements.
	The carrying amount of the net pension liability at 31 March 2022 is £48.2m.	
Business Rates Appeals Provision	Since the 1 April 2013, Local Authorities are liable for successful appeals against business rates charged to businesses in proportion to their share (40%).  The council experienced a reasonably high level of appeals against the 2010 revaluation of business hereditaments. Most of these appeals have been resolved with £0.2m remaining outstanding with the Valuation Office Agency at 31 March 2022.  The new Check, Challenge and Appeal process has resulted in much lower appeals being submitted in relation to the 2017 Valuation List and therefore the impact of the new system remains highly uncertain.  An appeals provision of £5.4m is held in the Collection Fund currently to counter the potential impact of successful appeals in future years.	If the estimated success rate of existing appeals increased in monetary value by 10%, then this would require the Council to increase it's share of the provision for appeals by an approximate £200k.
Arrears	Each year the Council reviews the significant balances for Council Tax, Business Rates and sundry debtor arrears. Officers make a judgement on the likelihood of these debts being repaid in the future based on a number of factors, including the age of debts, past experience and the economic climate. We cannot be certain that the current allowance will be sufficient. The economic impact of the Covid-19 pandemic has made the estimation of debt impairment more difficult as there is more uncertainty about the economic viability of debtors and hence their ability to settle their debts.	If collection rates were to deteriorate, a doubling of the amount of impairment of doubtful debts would require an additional £897k for Council Tax debts, and £536k for business rates to be set aside as an allowance.

This list does not include assets and liabilities that are carried at fair value based on a recently observed market price.

### 3 Adjustments between Accounting Basis and Funding Basis under Regulations

This note details the adjustments that are made to the total comprehensive income and expenditure recognised by the Council in the year in accordance with proper accounting practice to the resources that are specified by statutory provisions as being available to the Council to meet future capital and revenue expenditure.

	Usable Reserves					
	General	Housing	Capital	Major	Capital	Movement in
2021/22	Fund	Revenue	Receipts	Repairs	Grants	Unusable
	Balance £'000	Account £'000	Reserve £'000	Reserves £'000	Unapplied £'000	Reserves £'000
Adjustments primarily involving the Capital Adjustment Account:				2000		
Reversal of items debited or credited to the Comprehensive Income and Expenditure Statement:						
Charges for depreciation and impairment of non current assets	956	3,155				(4,111)
Revaluation gains and (losses) on Property Plant and Equipment	941	(829)				(112)
Movements in the market value of Investment Properties	328					(328)
Amortisation of intangible assets	78					(78)
Depreciation of Heritage Assets	13					(13)
Capital grants and contributions applied	(714)	(336)				1,050
Transfer of depreciation to Major Repairs Account		(3,099)		3,099		0
Revenue expenditure funded from capital under statute	491					(491)
Recognition of DFG debtor						0
Principal Repaid on Self Financing Loans		(14,180)				14,180
Amount of non current assets written off on disposal or sale as part of the gain/loss on disposal to						
the Comprehensive Income and Expenditure Statement	6,233	3,163				(9,396)
Insertion of items not debited or credited to the Comprehensive Income and Expenditure Statement:						
	(062)					962
Statutory provision for the financing of capital investment	(962)					
Capital expenditure charged against the General Fund and HRA balances	(44)	(2,193)				2,237
Adjustments primarily involving the Capital Grants Unapplied Account:						
Capital grants and contributions unapplied credited to the Comprehensive Income and Expenditure	467	(0.17)			500	
Statement 46	425	(947)			522	0

			U	sable Rese	rves	
	General	Housing	Capital	Major	Capital	Movement in
2021/22 - continued	Fund	Revenue	Receipts	Repairs	Grants	Unusable
	Balance	Account	Reserve	Reserves		
Adjustments primarily involving the Capital Receipts Reserve:	£'000	£'000	£'000	£'000	£'000	£'000
Transfer of cash sale proceeds credited as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	(505)	(3,914)	4,419			0
Use of the Capital Receipts Reserve to finance new capital expenditure			(1,490)			1,490
Contribution from the Capital Receipts Reserve towards administrative costs of non current asset disposals	0	57	(57)			0
Contribution from the Capital Receipts Reserve to finance the payments to the Government capital receipts pool	593		(593)			0
Transfer from Deferred Capital Receipts Reserve upon receipt of cash		(16)	16			0
Adjustments primarily involving the Deferred Capital Receipts Reserve:						
Transfer of deferred sale proceeds credited as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	0					0
Adjustment involving the Major Repairs Reserve:						
Use of the Major Repairs Reserve to finance new capital expenditure				(2,243)		2,243
Adjustments involving the Financial Instruments Adjustment Account:						
Amount by which finance costs charged to the Comprehensive Income and Expenditure Statement are different from the finance costs chargeable in the year in accordance with statutory requirements	18	0				(18)
Adjustments involving the Pensions Reserve:						
Reversal of items relating to retirement benefits debited or credited to the Comprehensive Income and Expenditure Statement	7,258	1,827				(9,085)
Employer's pensions contributions and direct payments to pensioners payable in the year	(2,033)	(873)				2,906
Adjustments involving the Collection Fund Adjustment Account:						
Amount by which council tax income credited to the Comprehensive Income and Expenditure Statement is different from council tax income calculated for the year in accordance with statutory	(4,503)					4,503

	Usable Reserves					
	General	Housing	Capital	Major	Capital	Movement in
2021/22 - continued	Fund	Revenue	Receipts	Repairs	Grants	Unusable
	Balance	Account	Reserve	Reserves	Unapplied	Reserves
	£'000	£'000	£'000	£'000	£'000	£'000
Adjustments involving the Accumulated Absences Account:						
Statement on an accruals basis is different from remuneration chargeable in the year in accordance						
with statutory requirements	202	56				(258)
Total Adjustments	8,775	(18,129)	2,295	856	522	5,682

	Usable Reserves					
2020/21 comparative figures (Restated)	General Fund Balance £'000	Housing Revenue Account £'000	Capital Receipts Reserve £'000	Major Repairs Reserves £'000	Capital Grants Unapplied £'000	Movement in Unusable Reserves £'000
Adjustments primarily involving the Capital Adjustment Account:	2000	2000	2000	2000	2000	2000
Reversal of items debited or credited to the Comprehensive Income and Expenditure Statement:						
Charges for depreciation and impairment of non current assets	1,073	2,950		0		(4,023)
Revaluation losses/(gains) on Property Plant and Equipment	426	(867)				441
Movements in the market value of Investment Properties	1,463					(1,463)
Amortisation of intangible assets	139					(139)
Depreciation of Heritage Assets	20					(20)
Asset recognitions	(512)					512
Capital grants and contributions applied	(864)	(6)				870
Transfer of depreciation to Major Repairs Account		(2,864)		2,864		0
Revenue expenditure funded from capital under statute	716	0				(716)
Recognition of DFG debtor						0
Principal Repaid on Self Financing Loans		(1,147)				1,147
Amount of non current assets written off on disposal or sale as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	1,275	5,804				(7,079)
Insertion of items not debited or credited to the Comprehensive Income and Expenditure Statement:						
Statutory provision for the financing of capital investment	(715)					715
Capital expenditure charged against the General Fund and HRA balances	(665)	(1,392)				2,057
Adjustments primarily involving the Capital Grants Unapplied Account:						
Statement	29	(6)			(23)	0
Adjustments primarily involving the Capital Receipts Reserve:						
Transfer of cash sale proceeds credited as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	(21)	(2,563)	2,584			0

	Usable Reserves						
	General	Housing	Capital	Major	Capital	Movement in	
2020/21 comparative figures continued (Restated)	Fund	Revenue	Receipts	Repairs	Grants	Unusable	
	Balance £'000	Account £'000	Reserve £'000	Reserves £'000	Unapplied £'000	Reserves £'000	
Use of the Capital Receipts Reserve to finance new capital expenditure	2.000	2.000	(3,294)	£ 000	£ 000	3,294	
disposals	0	43	(43)			0	
receipts pool	593		(593)			0	
Transfer from Deferred Capital Receipts Reserve upon receipt of cash		(20)	20			0	
Adjustment involving the Major Repairs Reserve:							
Use of the Major Repairs Reserve to finance new capital expenditure				(1,978)		1,978	
Adjustments involving the Financial Instruments Adjustment Account:							
Amount by which finance costs charged to the Comprehensive Income and Expenditure Statement are different from the finance costs chargeable in the year in accordance with statutory requirements	(30)					30	
Adjustments involving the Pensions Reserve:							
Reversal of items relating to retirement benefits debited or credited to the Comprehensive Income and Expenditure Statement	4,640	1,170				(5,810)	
Employer's pensions contributions and direct payments to pensioners payable in the year	(4,941)	(901)				5,842	
Adjustments involving the Collection Fund Adjustment Account:							
Amount by which council tax income credited to the Comprehensive Income and Expenditure Statement is different from council tax income calculated for the year in accordance with statutory	4,922					(4,922)	
Adjustments involving the Accumulated Absences Account:							
Statement on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements	0	0				0	
Total Adjustments	7,548	201	(1,326)	886	(23)	(7,286)	

### 4 Transfers to/from Earmarked Reserves

This note sets out the amounts set aside from the General Fund and HRA balances in earmarked reserves to provide financing for future expenditure plans into the amounts posted back from earmarked reserves to meet General Fund and HRA expenditure in 2021/22.

General Fund:	Balance at 31/3/2020 £'000	Transfers Out 2020/21 £'000	Transfers In 2020/21 £'000	Balance at 31/3/2021 £'000	Transfers Out 2021/22 £'000	Transfers In 2021/22 £'000	Balance at 31/3/2022 £'000
General reserves	8,484	(2,829)	7,758	13,413	(5,570)	1,317	9,160
Ivanhoe Sinking Fund	181	(175)	0	6	0	0	6
Hermitage Recreation Ground - 3G Pitch	(12)	0	1	(11)	0	11	0
Hermitage Recreation Ground Mtce Fund	0	0	0	0	0	0	0
Asset Protection Fund	183	(24)	57	216	(205)	0	11
Total	8,836	(3,028)	7,816	13,624	(5,775)	1,328	9,177
HRA:							
HRA Shops Sinking Fund	0	0	0	0	0	0	0
General Earmarked Reserves	94	(94)	81	81	(18)	446	509
Total	94	(94)	81	81	(18)	446	509

### 5 Other Operating Expenditure

2020/21 £'000	2021/22 £'000
2,270 Parish Council Precepts	2,403
594 Payments to the Government Housing Capital Receipts Pool	593
4,519 (Gains)/losses on the disposal of non current assets	4,977
7,383 Total	7,973

### 6 Financing and Investment Income and Expenditure

2020/21	2021/22
£'000	£'000
2,686 Interest payable and similar charges	2,683
1,015 Pensions interest cost and expected return on pensions assets	1,314
(204) Interest receivable and similar income	(47)
(22) Income and expenditure in relation to investment properties	403
3,475 Total	4,353

### 7 Taxation and Non-Specific Grant Income

2020/21 £'000	2021/22 £'000
(8,173) Council tax income	(8,533)
(6,879) Non domestic rates	(9,385)
(5,166) Non-ring fenced government grants	(3,698)
(1,845) Capital grants and contributions	(3,168)
(22,063) Total	(24,783)

### 8 Movements on Assets

Costs	Council Dwelling £'000	Other Land and Buildings £'000	Vehicle, Plant, Furniture and Equipment £'000		Assets Under Construction £'000	Total Property Plant and Equipment £'000	Surplus Assets £'000
Cost or Valuation							
At 1 April 2021	265,644	26,854	8,864	0	10,725	312,087	0
Additions	4,769	13,485	175	0	1,026	19,455	0
Accumulated impairment & depreciation written-off to Gross book Value		(299)	0	0	0	(299)	0
Revaluation increases/(decreases) recognised in the Revaluation Reserve	27,101	822	0	0	0	27,923	0
Revaluation increases/(decreases) recognised in the Surplus/Deficit on the Provision of Services	483	(1,058)	0	0	0	(575)	0
Derecognition - Disposals	(3,200)	0	0	0	0	(3,200)	0
Derecognition - Other	0		0	0	0	0	0
Assets reclassified	0	8,483	0		(10,625)	(2,142)	1,575
At 31 March 2022	294,797	48,287	9,039	0	1,126	353,249	1,575

	265,644	27,530	15,255		10,726	319,155	
At 31 March 2022	294,797	48,287	1,940	0	1,126	346,150	1,575
Net Book Value							
At 31 March 2022	0	0	(7,099)	0	0	(7,099)	0
Derecognition - Other	0	0	0	0	0	0	C
Derecognition - Disposals	37	0	0	0	0	37	C
Impairment losses/(reversals) recognised in the Surplus/Deficit on the Provision of Services	0	0	0	0	0	0	C
Impairment losses/(reversals) recognised in the Revaluation Reserve	0	0	0	0	0	0	C
Depreciation written out to the Surplus/ Deficit on the Provision of Services	351	1	0	0	0	352	C
Depreciation written out to the Revaluation Reserve	2,711	5	0	0	0	2,716	C
Accumulated depreciation written-off to Gross book value	0	299	0	0	0	299	C
Depreciation charge	(3,099)	(305)	(707)	0	0	(4,111)	C
At 1 April 2021	0	0	(6,392)	0	0	(6,392)	0
Accumulated Depreciation and Impairment	Council Dwelling £'000	Other Land and Buildings £'000	Vehicle, Plant, Furniture and Equipment £'000		Assets Under Construction £'000	Total Property Plant and Equipment £'000	Surplus Assets £'000

### <u>0</u>5

## **Notes to core financial statement**

### **Comparative Movements**

Costs	Council Dwelling £'000	Other Land and Buildings £'000	Vehicle, Plant, Furniture and Equipment £'000		Assets Under Construction £'000	Total Property Plant and Equipment £'000	Surpl Asse £'00
Cost or Valuation							
At 1 April 2020	245,460	30,386	8,908	0	2,743	287,497	
Additions	6,244	348	373	0	9,081	16,046	
Accumulated impairment & depreciation written-off to Gross book Value		338				338	
Revaluation increases/(decreases) recognised in the Revaluation Reserve	17,345	(2,002)	0	0	0	15,343	
Revaluation increases/(decreases) recognised in the Surplus/Deficit on the Provision of Services	843	(251)	0	0	0	592	
Derecognition - Disposals	(2,109)	(1,584)	(423)	0	0	(4,116)	
Derecognition - Other	(3,409)	0	0	0	0	(3,409)	
Assets reclassified	1,270	295	5	0	(1,098)	472	
At 31 March 2021	265,644	27,530	8,863	0	10,726	312,763	

### **Comparative Movements**

At 31 March 2021	0	0	(6,392)	0	0	(6,392)	_	(
Derecognition - Other	0	0	0	0	0	0		(
Derecognition - Disposals	25	0	423	0	0	448		
Impairment losses/(reversals) recognised in the Surplus/Deficit on the Provision of Services	0	0	0	0	0	0		
Impairment losses/(reversals) recognised in the Revaluation Reserve	0	0	0	0	0	0		
Depreciation written out to the Surplus/ Deficit on the Provision of Services	208	0	0	0	0	208		(
Depreciation written out to the Revaluation Reserve	2,631		0	0	0	2,631		
Accumulated depreciation written-off to Gross book value		338				338		
Depreciation charge	(2,864)	(338)	(821)	0	0	(4,023)		
At 1 April 2020	0	0	(5,994)	0	0	(5,994)		
Accumulated Depreciation and Impairment	Council Dwelling £'000	Other Land and Buildings £'000	Vehicle, Plant, Furniture and Equipment £'000	Community Assets £'000	Assets Under Construction £'000	Total Property Plant and Equipment £'000		Surplus Assets £'000

#### **Fixed Assets Valuation**

The fixed assets shown in the Balance Sheet are valued on the basis recommended by CIPFA and in accordance with the Statements of Asset Valuation Principles and Guidance Notes issued by the Royal Institute of Chartered Surveyors (RICS). Fixed assets are classified into the groupings required by the Code of Practice. The different types of assets have been valued on the following basis:

- (i) Operational assets are included in the balance sheet at open market value in existing use or depreciated replacement cost where the asset is of a specialist nature, i.e. there is no market for such an asset.
- (ii) Non-operational assets, including investment properties and assets that are surplus to requirements, are included in the balance sheet at open market value.
  - (iii) Infrastructure and community assets are included in the balance sheet at historic cost, net of any depreciation.
  - (iv) Council dwellings have been valued using the beacon principal, where a typical property is valued as being representative of a particular house type and location. The valuation for each of the beacon properties

Category	Date of Last Valuation	Basis of Valuation	Details of Valuers
Council Dwellings	31.03.22	The valuations have been made in accordance with the RICS Appraisal and Valuation manual as published by the Royal Institute of Chartered Surveyors. In the case of housing stock this is based upon Existing Use Value for Social Housing.	Mr G Harbord (MA,MRICS,IRRV) Wilks Head and Eve
Other Land & Building	31.03.22	The valuations have been made in accordance with the RICS Appraisal and Valuation manual as published by the Royal Institute of Chartered Surveyors.	Mr G Harbord (MA,MRICS,IRRV) Wilks Head and Eve

Major fixed assets held at 31 March 2022, are:-

2020/21		2021/22
No		No
	Leisure Centres	
2	Leisure Centres with Pools	2
2	Markets	2
4	Cemeteries	4
	Council dwellings	
2,449	Houses	2,404
926	Flats and Maisonettes	928
816	Bungalows	816
	Land	
108	Parks and Open Spaces (acres)	108
	Other	
1	Office Properties	1
2	Depots	3
20	Off Street Car Parks	17
5	Public Conveniences	5
12	Industrial Estates/Business Units	12

### **9 Investment Properties**

The following items of income and expense have been accounted for in the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

There are no restrictions on the Council's ability to realise the value inherent in its investment property or on the Council's right to the remittance of income and the proceeds of disposal. The Council has no contractual obligations to purchase, construct or develop investment property or repairs, maintenance or enhancement.

2020/21 £'000	2021/22 £'000
667 Rental income from investment property	692
(1,677) Direct operating expenses arising from investment property	(1,095)
(1,010) Net gain/(loss)	(403)

The following table summarises the movement in the fair value of investment properties over the year.

15.186	Balance at the end of the vear	10.049
0	Other changes	0
0	To/from Property, Plant and Equipment	566
0	To/from Inventories	0
	Transfers:	
(1,463)	Net gains/(losses) from fair value adjustments	(328)
	Disposals:	(6,233)
342	Subsequent expenditure	858
0	Construction	
0	Purchases	0
	Additions:	
16,307	Balance at the start of the year	15,186
2020/21 £'000		2021/22 £'000
2020/24		2024/22

### 10 Short-Term Debtors

31 March 2021		31 March 2022
£'000		£'000
5,731	Central Government bodies	884
4,569	Other local authorities	3,751
0	NHS bodies	0
321	Public Corporations and trading funds	0
1,671	Other entities and individuals	2,261
12,292	Total Short-Term Debtors	6,896

## 11 Cash and Cash Equivalents

	20,894	Total Cash and Cash Equivalents	22,221
	18,500	Short-term deposits and Money Market Funds	23,000
	2,392	Bank current accounts	(781)
90	2	Cash held by the Council	2
<u> </u>	£'000		£'000
	31 March 2021		31 March 2022

#### 12 Short-Term Creditors

31 March 2021 £'000		31 March 2022 £'000
12,332	Central Government bodies	21,528
8,362	Other local authorities	11,789
0	NHS bodies	0
244	Public Corporations and trading funds	183
3,562	Other entities and individuals	3,975
24,500	Total Short-Term Creditors	37,475

#### 13 Usable Reserves

The Council's usable reserves are detailed in the Movement in Reserves Statement.

#### 14 Unusable Reserves

31 March 2021 £'000 93,520 Revaluation Reserve	31 March 2022 £'000 121,685
132,479 Capital Adjustment Account	142,589
(1,221) Financial Instruments Adjustment Account	(1,239)
(63,294) Pensions Reserve	(48,176)
(5,562) Collection Fund Adjustment Account	(1,059)
(270) Accumulated Absences Account	(528)
155,651 Total Unusable Reserves	213,272

#### Revaluation Reserve

2020/21 £'000		2021/22 £'000
	Balance at 1 April	93,520
20,870	Upward revaluation of assets	30,864
(2,976)	of assets and	(224)
17,894	Surplus or deficit on revaluation of non- current assets not posted to the Surplus or Deficit on the Provision of Services	30,641
(1,228)	Difference between fair value depreciation and historical cost depreciation	(1,436)
(1,439)	Accumulated gains on assets sold or scrapped	(1,040)
(2,667)	Amount written off to the Capital Adjustment Account	(2,476)
93,520	Balance at 31 March	121,685

The Revaluation Reserve contains the gains made by the Council arising from increases in the value of its Property, Plant and Equipment and Intangible Assets. The balance is reduced when assets with accumulated gains are:

- Revalued downwards or impaired and the gains are lost:
- Used in the provision of services and the gains are consumed through depreciation, or
- Disposed of and the gains are realised.

The Reserve contains only revaluation gains accumulated since 1 April 2007, the date that the Reserve was created. Accumulated gains arising before that date are consolidated into the balance on the Capital Adjustment Account.

#### Capital Adjustment Account

The Capital Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or enhancement of those assets under statutory provisions.

The Account is debited with the cost of acquisition, construction or enhancement as depreciation, impairment losses and amortisations are charged to the Comprehensive Income and Expenditure Statement (with reconciling posting from the Revaluation Reserve to convert fair value figures to a historical cost basis). The Account is credited with the amounts set aside by the Council as finance for the costs of acquisition, construction and enhancement.

The Account contains accumulated gains and losses on Investment Properties and gains recognised on donated assets that have yet to be consumed by the Council.

The Account also contains revaluation gains accumulated on Property, Plant and Equipment before 1 April 2007, the date that the Revaluation Reserve was created to hold such gains.

Note 3 provides details of the source of all transactions posted to the Account, apart from those involving the Revaluation Reserve.

2020/21		202	
£'000	Balance at 1 April	£'000	£'000 132,479
132,237			132,473
	Reversal of items relating to capital expenditure debited or credited to the Comprehensive Income and Expenditure Statement:		
(4,043)	Charges for depreciation and impairment of non-current assets	(4,125)	
441	Revaluation (losses)/gain on Property, Plant and Equipment	(113)	
(139)	Amortisation of Intangible assets	(78)	
(716)	Revenue expenditure funded from capital under statute	(491)	
(3,668)	Amounts of non current assets written off on disposal or sale as part of the gains/loss on disposal to the Comprehensive Income and Expenditure Statement	(9,396)	
1,439	Write-out of gains relating to revalued disposed assets	1,040	
1,228	Write-out of depreciation on revalued assets (HCA)	1,436	
(5,459)			(11,726)
(2,899)	Other transactions	0	
	Capital financing applied in the year:		
3,294	Use of Capital Receipts Reserve to finance new capital expenditure	1,490	
1,978	Use of the Major Repairs Reserve to finance new capital expenditure	2,242	
789	Capital grants and contributions credited to the Comprehensive Income and Expenditure Statement that have been applied to capital financing	537	
1,147	Repayment of Debt	14,180	
82	Application of grants to capital financing from the Capital Grants Unapplied Account	516	
715	Statutory provision for the financing of capital investment charged against the General Fund and HRA balances	962	
2,057	Capital expenditure charged against the General Fund and HRA balances	2,237	
7,163			22,164
(1,463)	Movements in the market value of Investment Properties debited or credited to the Comprehensive Income and Expenditure Statement		(328)
0	Movement in the Donated Assets Account credited to the Comprehensive Income and Expenditure Statement		0
132,479	Balance at 31 March		142,589

#### Pensions Reserve

The Pensions Reserve absorbs the timing differences arising from the different arrangements for accounting for post employment benefits and for funding benefits in accordance with statutory provisions. The Council accounts for post employee benefits in the Comprehensive Income and Expenditure Statement as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs.

However, statutory arrangements require benefits earned to be financed as the Council makes employer's contributions to pension funds or eventually pays any pensions for which it is directly responsible.

The debit balance on the Pensions Reserve therefore shows a substantial shortfall in the benefits earned by past and current employees and the resources the Council has set aside to meet them. The statutory arrangements will ensure that funding will have been set aside by the time the benefits come to be paid.

2020/21	2021/22
£'000	£'000
(44,691) Balance at 1 April	(63,294)
(18,635) Actuarial gains or losses on pensions assets and liabilities	21,298
(5,810) Reversal of items relating to retirement benefits debited or credited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement	(9,085)
5,842 Employer's pensions contributions and direct payments to pensioners payable in the year	2,905
(63,294) Balance at 31 March	(48,176)

## Financial Instruments Adjustment Account

The Financial Instruments Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for income and expenses relating to certain financial instruments and for bearing losses or benefiting from gains per statutory provisions. The Council uses the Account to manage premiums paid on the early redemption of loans. Premiums are debited to the Comprehensive Income and Expenditure Statement when they are incurred, but reversed out of the General Fund Balance to the Account in the Movement in Reserves Statement. Over time, the expense is posted back to the General Fund Balance in accordance with statutory arrangements for spreading the burden on council tax. In the Council's case, this period is the unexpired term that was outstanding on the loans when they were redeemed.

2020/21 £'000		2021/22 £'000
(1,251)	Balance at 1 April	(1,221)
0	Premiums incurred in the year and charged to the Comprehensive Income and Expenditure	0
0	Proportion of premiums incurred in previous financial years to be charged against the General Fund Balance in accordance with statutory requirements	2
30	Amount by which finance costs charged to the Comprehensive Income and Expenditure Statement are different from finance costs chargeable in the year in accordance with statutory requirements	(20)
(1,221)	Balance at 31 March	(1,239)

### Collection Fund Adjustment Account

The Collection Fund Adjustment Account manages the differences arising from the recognition of Council Tax/Rates income in the Comprehensive Income and Expenditure Statement as it falls due from Council Tax/Rates payers compared with the statutory arrangements for paying across amounts to the General Fund from the Collection Fund.

#### Council Tax

Statement is different from council tax income calculated for the year in accordance with statutory (137) requirements  (96) Balance at 31 March  Non-Domestic Rates  2020/21 £'000 £'  (681) Balance at 1 April  Amount by which Non-Domestic Rates income credited to the Comprehensive Income and	£'000 (5,466) 4,323
Statement is different from council tax income calculated for the year in accordance with statutory (137) requirements  (96) Balance at 31 March  Non-Domestic Rates  2020/21 £'000	£'000
Statement is different from council tax income calculated for the year in accordance with statutory (137) requirements  (96) Balance at 31 March  Non-Domestic Rates  2020/21	
Statement is different from council tax income calculated for the year in accordance with statutory (137) requirements  (96) Balance at 31 March  Non-Domestic Rates	021/22
Statement is different from council tax income calculated for the year in accordance with statutory (137) requirements  (96) Balance at 31 March	
Statement is different from council tax income calculated for the year in accordance with statutory	84
	180
41 Balance at 1 April	(96)
	£'000
2020/21 202	021/22

## **Accumulated Absences Account**

The Accumulated Absences Account absorbs the differences that would otherwise arise on the General Fund Balance from accruing for compensated absences earned but not taken in the year e.g. annual leave entitlement carried forward at 31 March. Statutory arrangements require that the impact on the General Fund Balance is neutralised by transfers to or from the Account.

2020/21 £'000	2021/22 £'000
(270) Balance at 1 April	(270)
Settlement or cancellation of accrual made at the end of the preceding year	
Amounts accrued at the end of the current year	(258)
Amount by which officer remuneration charged to the Comprehensive Income and E Statement on an accruals basis is different from remuneration chargeable in the year	•
0 with statutory requirements (270) Balance at 31 March	(528)

## 15 Cash Flow Statement - Operating Activities

The cash flows for operating activities include the following items:

2020/21		2021/22
£'000		£'000
204	Interest received	47
	Interest paid	(2,683)
0	Dividends received	0
(2,482)		(2,636)

The surplus or deficit on the provision of services has been adjusted for the following items that are investing and financing activities:

2020/21	2021/22
£'000	£'000
4,043 Depreciation	4,125
505 Impairment and downward valuations	113
139 Amortisation	78
9,285 Increase/(decrease) in creditors	10,003
(6,828) (Increase)/decrease in debtors	7,266
13 (Increase)/decrease in inventories	(10)
(76) Movement in pension liability	6,954
7,079 Carrying amount of non-current assets and non-current assets held for sale, so or derecognised	old 9,396
406 Other non-cash items charged to the net surplus or deficit on the provision of services	478
14,566	38,403

The surplus or deficit on the provision of services has been adjusted for the following non-cash movements:

2020/21	2021/22
£'000	£'000
10,495 Proceeds from short-term (not considered to be cash equivalents) and long-term investments (includes investments in associates, joint ventures and subsidiaries)	3,000
(2,584) Proceeds from the sale of property, plant and equipment, investment property and intangible assets	(4,435)
(890) Any other items for which the cash effects are investing or financing cash flows	(2,370)
7,021	(3,805)

## 16 Cash Flow Statement - Investing Activities

2020/21	2021/22
£'000	£'000
(16,055) Purchase of property, plant and equipment, investment property and intangible assets	(21,043)
Purchase of short-term and long-term investments	0
2,584 Proceeds from the sale of property, plant and equipment, investment property and intangible assets	4,435
1,789 Other receipts from investing activities	908
(11,682) Net cash flows from investing activities	(15,700)

## 17 Cash Flow Statement - Financing Activities

536	Net cash flows from financing activities	(11,631)
1,705	Other payments for financing activities	2,613
	Repayments of short- and long-term borrowing	(14,244)
£'000		£'000
2020/21		2021/22

## 18 Expenditure and Income Analysed by Nature

The Council's expenditure and income is analysed as follows:

2020/21 £'000	Expenditure/Income	2021/22 £'000
	Expenditure	
19,874	Employee expenses	26,713
30,886	Other services expenses	36,603
5,386	Depreciation, amortisation, impairment	5,297
1,015	Net pension interest	1,314
2,686	Interest payments	2,683
2,270	Precepts and levies	2,403
594	Payments to Housing Capital Receipts Pool	593
4,519	(Gain) / Loss on the disposal of assets	4,977
67,230	Total Expenditure	80,582
	Income	
(27,976)	Fees, charges and other service income	(37,881)
(205)	Interest and investment income	(47)
(15,053)	Income from Council Tax and Non-Domestic Rates	(17,917)
(23,574)	Government Grants and Contributions	(18,795)
(66,808)	Total Income	(74,641)
422	(Surplus) or deficit on the Provision of Services	5,941

## External income received by service

		2021/22
2020/21 £'000	Service	£'000
	Chief Executive	(5
(8)	Human Resources & Organisational Development	(17)
(258)	Legal & Support Services	(379)
(1,903)	Community Services (Including Director of Services)	(2,869)
(1,409)	Planning	(1,727)
(71)	Economic Development	(69)
(134)	Joint Strategic Planning	(289)
0	ICT	(13)
0	Revenues & Benefits	(1,454)
0	Property Services	(664)
(142)	Housing (General Fund)	(174)
(1,573)	Customer Services	(0)
(50)	Finance	(36)
0	Corporate & Democratic Core	(20)
0	Non Distributed Costs	0
(20,567)	Housing Revenue Account	(26,767)
(26,131)	Total external income in Cost of Services	(34,484)
(1,845)	Other income and Expenditure	(3,377)
(27,976)	Total external income	(37,860)

#### 19 Members' Allowances

The total value of Members Allowances paid during 2021/22 was £295,291 (2020/21: £285,422).

### 20 Officers' Remuneration

The table below shows the number of employees whose remuneration (including redundancy payments but excluding pension contribution) was £50,000 or above. These employees constitute the Council's Corporate Management Team.

2020/21 No of employees	Remuneration Band	2021/22 No of employees
6	£50,000 - £54,999	9
3	£55,000 - £59,999	4
4	£60,000 - £64,999	2
2	£65,000 - £69,999	3
3	£70,000 - £74,999	3
0	£75,000 - £79,999	0
0	£80,000 - £84,999	0
2	£85,000 - £89,999	0
0	£90,000 - £94,999	2
0	£95,000 - £99,999	0
0	£100,000 - £104,999	0
0	£105,000 - £109,999	0
0	£110,000 - £114,999	0
0	£115,000 - £119,999	0
0	£120,000 - £124,999	0
0	£125,000 - £129,999	1
1	£130,000 - £134,999	0

### 2021/22 Senior Officers emoluments - salary is between £50,000 and £150,000 per year

Post information (Post title)	Note	Salary	Bonus	Compensation (loss of emp)	Other	Total exc Pension	Employers Pension	Total inc Pension
		£	£	£	£	£	£	£
Chief Executive		128,498			556	129,054	33,737	162,790
Strategic Director of Place		88,274			3,122	91,396	23,177	114,573
Strategic Director of Housing & Customer Services		90,303			3,349	93,652	23,709	117,361
Head of Finance	1	17,569			2,242	19,812	9,042	28,854
Head of Finance maternity cover	2	48,386			3,122	51,508	12,121	63,629
Head of Legal & Support Services		68,323			3,428	71,751	18,246	89,997
Head of Community Services		68,323			3,442	71,765	17,939	89,703
Head of Housing		68,323			5,316	73,639	17,939	91,577
Head of Planning		62,232			5,124	67,356	16,339	83,695
Head of Economic Regeneration		61,084			3,122	64,205	16,037	80,243
Head of Joint Strategic Planning		62,232			3,283	65,515	16,339	81,854
Head of Customer Services	3	14,156			780	14,937	3,376	18,313
Head of HR & Organisation Development		63,451			4,934	68,385	16,660	85,045
		841,154		0	41,819	882,973	224,662	1,107,635

Note 1: The Head of Finance left on the 30/1/22. The annual salary was £63,451.

Note 2: Maternity cover for the Head of Finance ended on 18/03/22. The annual salary was £47,817 (£68,323 full time).

Note 3: The Head of Customer Services left on 13/6/21. The annual salary was £63,451.

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## **Notes to core financial statement**

### 2020/21 Senior Officers emoluments - salary is between £50,000 and £150,000 per year

Post information (Post title)	Note	Salary	Bonus	Compensation	Other	Total exc	Employers	Total inc
				(loss of emp)		Pension	Pension	Pension
		£	£	£	£	£	£	£
Chief Executive		126,776			3,456	130,232	34,533	164,765
Strategic Director of Place		85,013			3,122	88,135	23,155	111,290
Strategic Director of Housing & Customer Services		86,643			3,349	89,992	23,598	113,590
Head of Finance		61,312			3,380	64,692	16,684	81,375
Head of Finance maternity cover	1	3,039			260	3,299	827	4,127
Head of Legal & Support Services		67,313			3,450	70,763	18,334	89,097
Head of Community Services		67,313			3,228	70,541	18,334	88,875
Head of Housing		67,313			7,067	74,380	18,333	92,713
Head of Planning & Infrastructure		60,112			6,676	66,788	16,373	83,161
Head of Economic Development	2	12,833			1,561	14,394	3,272	17,666
Head of Economic Regeneration/Project Manager	3	43,323			2,602	45,925	11,792	57,716
Head of Joint Strategic Planning		60,112			3,280	63,392	16,373	79,764
Head of Customer Services		61,312			3,382	64,694	16,699	81,393
Head of HR & Organisation Development		61,312			4,171	65,483	16,693	82,176
		863,727	(	0	48,983	912,709	234,999	1,147,709

**Note 1:** Maternity cover for the Head of Finance started on 08/03/21. The annual salary is £47,110.

Note 2: The Head of Economic Development left on 30/09/20. The annual salary was £23,401.

Note 3: The Project Manager Regeneration started on 01/06/20 and became the Head of Economic Regeneration on 01/03/21. The annual salary is £58,912.

#### 21 External Audit Costs

2020/21		2021/22
£'000		£'000
	Fees payable with regard to external audit services:-	
39	Mazars LLP	39
	Fees payable for the certification of grant claims and returns:-	
8	3 Mazars LLP	15
	Fees payable for other assurance work completed in respect of Pooling of Housing	
	capital receipts return:	
	3 Mazars LLP	3
	Other fees:-	
	7 Mazars LLP - Audit Quality Expectation	0
4	Mazars LLP - Covid	0
	Mazars LLP - McCloud	0
4	Cabinet Office - National Fraud Initiative	0
60	6 Total	57

#### 22 Contingent Assets

The council disposed of a parcel of land called Cropston Drive to a developer for the building of residential properties. The developer is due to pay the council just over £2.8m in deferred capital receipts for this disposal. This however depends on the developer successfully obtaining planning permission for the development and delivering a good number of housing units.

#### 23 Contingent Liabilities

When considering whether the Council has any contingent liabilities to disclose, particular attention has been given to pension liabilities resulting from the outsourcing of our leisure service. In May 2019 the Council entered into a 25 year contract with leisure operator Everyone Active. Everyone Active became liable for pension contributions and additional charges in respect of staff who were TUPE transferred from the Council for the duration of the 25 year contract. The pension admission arrangements we have agreed means that those staff who are members of the pension scheme remain pooled with the Council's pension scheme. A bond is in place for the payment of pension liabilities arising up to the sum of £135,000, should Everyone Active have any unpaid liabilities during the term and the Council has provided guarantee to the pension fund administrator to cover unpaid liabilities that are in excess of this bond value. The Council is also responsible for any surplus/deficit arising on the plan at the end of the contract.

There is no expectation that there will be a call on the bond or guarantee, but this is possible. As such the Council has not recognised a provision in respect of any possible unpaid liabilities.

Since Everyone Active staff are pooled with the Council's pension scheme, any projected deficit (or surplus) arising at the end of the contract is already reflected within the pension liability on our Balance Sheet.

## 24 Grant Income

2020/21 £'000		2021/22 £'000
	Credited to Taxation and Non Specific Grant Income	
8,173	Council Tax Income	8,533
6,879	Non Domestic Rates	9,385
0	Lower Tier Services Grant	550
3,411	New Homes Bonus	2,452
1,755	Other grants	696
1,845	Capital Grants and Contributions	3,168
22,063	Total	24,783
	Credited to Services	
11,792	Housing Benefit Subsidy	10,969
182	Housing Benefit Admin Grant	184
80	Local Council Tax Support Grant	84
150	Cost of Collection	153
211	Homelessness	595
5,592	Covid	1,703
0	Council Tax Support	103
0	Household Support	166
401	Other Grants under £100k each	294
195	Section 106	390
114	Sport & Physical Activity	132
138	Other Contributions under £100k each	177
18,855	Total	14,950

1 March 2021 £'000	31 March 2022 £'000
Capital Grant Receipts in Advance	
2,230 Affordable Housing - S106	1,207
563 Recreation/Playground - S106	747
482 Healthcare - S106	415
5 CCTV - S106	5
298 Police - S106	207
2,377 Highways - S106	1,837
17 Network Rail - S106	17
0 Parish Councils - S106	144
110 Marlborough Square - LLEP	154
263 BEIS	150
0 DFG	1,871
6,345 Total	6,754

#### 25 Related Parties

The Council is required to disclose material transactions with related parties - bodies or individuals that have the potential to control or influence the Council, or to be controlled or influenced by the Council. Disclosure of these transactions allows readers to assess the extent to which the Council might have been constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely with the Council.

Central Government has effective control over the general operations of the Council - it is responsible for providing the statutory framework within which the Council operates, provides the majority of its funding in the form of grants and re-distribution of non-domestic rates, and prescribes the terms of many of the transactions that the Council has with other parties (e.g. housing benefits). Details of transactions with the government are shown below.

It is the nature of local government that the majority of Council Members are heavily involved in the local community through various organisations such as voluntary bodies, societies, groups and so on, often as an appointed Council representative. Members' interests are formally disclosed in a register of interests, of which details are available on request.

During the year transactions with related parties arose as follows:

2020/21 (Receipts)/ Payments £'000		2021/22 (Receipts)/ Payments £'000
	Central Government:	
(23,889)	Revenue Grants (Benefits/RSG/other grants)	(17,466)
46,098	Leicestershire County Council (Precept paid less grant income)	48,547
2,351	Leicestershire Fire and Rescue (Precept paid)	2,414
8,021	Leicestershire Police (Precept paid less grant income)	8,546
	Other Related Parties:	
C	Private Companies	(15)

## **26 Capital Financing Requirement**

2020/21 £'000 £'000		2021/22 £'000 £'001
89,724	Opening Capital Financing Requirement	96,435
	Capital Investment:	
0	Housing Capital Finance (REFCUS)	0
16,056	Operational assets	20,344
0	Non-operational assets	0
716	Revenue Expenditure Funded from Capital Under Statute	491
	Sources of Finance:	
(3,294)	Capital Receipts	(1,490)
(869)	Government grants and other contributions	(1,053)
(5,897)	Revenue provision (including major repairs allowance)	(19,621)
96,435	Closing Capital Financing Requirement	95,105
	Explanation of movements in the year	
	Increase / (Decrease) in underlying need to borrow	
6,711	(unsupported by Government financial assistance)	(1,330)
6,711	Increase/(decrease) in Capital Financing Requirement	(1,330)

## **27 Termination Benefits**

		mpulsory lancies		ner agreed rtures	Total no packages		Total cos packages	
	2020/21	2021/22	2020/21	2021/22	2020/21	2021/22	2020/21	2021/22
£0 - £20,000	0	2	2	0	2	2	£0	£756
£20,001 - £40,000	0	0	0	1	0	1	£0	£26,822
£40,001 - £60,000	0	0	0	0	0	0	£0	£0
£60,001 - £80,000	0	0	0	0	0	0	£0	£0
£80,001 - £100,000	0	0	0	0	0	0	£0	£0
Total	0	2	2	1	2	3	£0	£27,578

#### 28 Pension Schemes Accounted for as Defined Contribution Schemes

As part of the terms and conditions of employment of its officers and other employees, the Council offers retirement benefits. Although these benefits will not actually be payable until employees retire, the Council has a commitment to make the payments that needs to be disclosed at the time that employees earn their future entitlement.

The Council participates in the Local Government Pension Scheme (LGPS) for employees, which is administered by Leicestershire County Council - this is a funded scheme, meaning that the Council and employees pay contributions into a fund, calculated at a level intended to balance the pensions liabilities with investment assets.

We recognise the cost of retirement benefits in the Net Cost of Services when they are earned by employees, rather than when the benefits are eventually paid as pensions. However, the charge we are required to make against council tax is based on the cash payable in the year, so the real cost of retirement benefits is reversed out of the Comprehensive Income & Expenditure Account (I & E) after net operating expenditure. The following transactions have been made in the Income and Expenditure Account during the year.

The Annual Report of the Leicestershire County Council Superannuation Fund is available from Leicestershire County Council, County Hall, Glenfield, Leicestershire. Income and Expenditure Account contains details of the Council's participation in the Local Government Pension Scheme (LGPS), administered by Leicestershire County Council.

The following information was supplied by Hymans Robertson LLP on 5 February 2024.

2020/21		2021/22
£'000		£'000
	Net Cost of Services	
4,795	Current service cost	7,613
0	Past service costs	158
0	Curtailments	0
4,795		7,771
	Net Operating Expenditure	
3,046	Interest cost	3,554
(2,031)	Expected return on assets in the scheme	(2,240)
1,015		1,314
5,810	Amount charged to Income and Expenditure Account	9,085
	Amounts to be met from Government Grants and Local Taxation	
(59)	Movement on pension reserve	(57)
	Actual amount charged against General Fund & HRA for pensions in the year	
5,783	Employers' contributions payable to the scheme	2,848
59	Unfunded discretionary benefit payments	57

On 1 May 2019, 210 individual members of council staff transferred to Everyone Active after the Council has awarded a contract to them to run its leisure centres and associated services. The pension admission arrangements we have agreed means that those staff who are members of the pension scheme remain pooled with the Council's pension scheme. As a result, our future pension liability will continue to reflect staff members who have transferred to Everyone Active for the past service, however, Everyone Active are responsible for the payment of contributions and charges in respect of those staff for the term of the agreement.

The Council is responsible for past payments and payments of employees post the end of the 25 year agreement. The Council acts as guarantor in respect of Everyone Active and their contributions to the pension scheme over the life of the 25 year leisure contract. As part of the contract, Everyone Active secured a bond with Barclays bank to cover the payment of contributions up to the sum of £135,000 should Everyone Active have any unpaid liabilities during the term. Above this level, the Council is responsible for the liabilities are in excess of the bond value.

#### **Employers Membership Statistics**

	Average
	31-Mar-19
Actives	52
Deferred Pensioners	50
Pensioners	69

#### **Payroll**

	2020/21	2021/22
	£'000	£'000
Assumed total pensionable payroll based on contribution information provided	14,312	14,696

#### **Investment Returns**

The return on the fund in market value terms for the year to 31 March 2022 is estimated based on actual Fund returns as provided by the Administering Authority. Details are given below.

Actual Return for Period 1 April 2021 to 31 March 2022	11.6%
Total Return for Period from 1 April 2021 to 31 March 2022	11.6%

#### **Unfunded Benefits**

A summary of the membership data in respect of unfunded benefits is shown below.

LGPS Unfunded	Number at	Annual
Pensions	31 March	Unfunded
	2022	<b>Pensions</b>
		(£'000)
Male	16	44
Female	3	2
Dependants	11	12
Total	30	58

#### Projected Pension Expense For Year 31/03/2023

Analysis of Projected Amount to be charged to operating profit for the year to 31 March 2023.

Period Ended	31 March 2023		
	£'000 % of p	ay	
Projected Current service cost	6,767 45.8%	6	
Interest on Obligation	4,629 31.69	6	
Expected Return on Plan Assets	(3,277) (23.09	%)	
Losses /(Gains) on Curtailment and Settlements	0 0.0%	, )	
Total	8,119 54.4%	6	

The liabilities show the underlying commitments that the Council has in the long-run to pay retirement benefits. The total liability of £48,176,000 has a substantial impact on the net worth of the Council as recorded in the balance sheet. However, statutory arrangements for funding the deficit mean that the financial position of the Council remains healthy. The deficit on the Pension Fund will be made good by increased contributions as assessed by the Actuary.

## Basis for estimating assets and liabilities

The accounts have been prepared on the basis of the actuary's updated valuation report dated 5 February 2024 and takes into account their assessment of the potential impact of Guaranteed Minimum Pension (GMP) equalisation and the outcome of the McCloud judgement relating to the 2014 reforms of LGPS benefit structure. These numbers are approximate estimates based on employer data as at 31 March 2022.

The main assumptions used in their calculations have been:

2020/21	Assumptions	2021/22
2.85%	Inflation/Pension Increase Rate	3.20%
3.35%	Salary Increase Rate	3.70%
2.00%	Discount Rate	2.70%

Assets in the County Council Pension Fund are valued at bid price as required under IAS 19.

	2020/21		202	1/22
Assets	Value	Asset	Value	Asset
Category	£'000	Distribution	£'000	Distribution
		%		%
Equity Securities	1,950.20	1.74%	1,011.70	0.83%
Debt Securities	10,934.30	9.76%	6,316.10	5.21%
Private Equity	5,165.00	4.61%	8,111.00	6.69%
Real Estate	8,371.70	7.48%	9,331.40	7.69%
Investment Funds	82,372.60	73.54%	90,139.00	74.32%
Derivatives	(142.30)	-0.13%	251.60	0.21%
Cash and Cash Equivalents	3,355.50	3.00%	6,124.20	5.05%
Total	112,007.00	100.00%	121,285.00	100.00%

## Mortality

Life expectancy is based on the Fund's VitaCurves with improvements in line with the CMI 2021 model, with a 0% weighting of 2021 (and 2020) data, standard smoothing (Sk7), initial adjustment of 0.25% and a long term rate of improvement of 1.5% p.a for both males and females. Based on these assumptions, the average future life expectancies at age 65 are summarised below:

	Males	Females
Current pensioners	21.3	24.2
Future pensioners *	22.2	26

<sup>\*</sup> Figures assume members aged 45 as at the last formal valuation date.

## **Reconciliation of Present Value of the Scheme Liabilities**

2020/21		2021/22
£'000		£'000
131,430	Opening Defined Benefit Obligation	175,301
4,795	Current Service cost	7,613
3,046	Interest cost	3,554
880	Contributions by Members	917
38,641	Actuarial losses/(Gains)	(14,428)
0	Past service costs/(Gains)	158
0	Losses/(Gains) on Curtailments	0
(59)	Estimated Unfunded Benefits Paid	(57)
(3,432)	Estimated Benefits Paid	(3,597)
175.301	Closing Defined Benefit Obligation	169.461

## Reconciliation of fair value of employer assets

112,007	Closing Fair Value of Employer Assets	121,285
(3,432	) Estimated Benefits Paid	(3,597)
(59	) Estimated Unfunded Benefits Paid	(57)
20,006	Actuarial gains/(losses)	6,870
59	Contributions in respect of Unfunded Ben	57
5,783	Contributions by the Employer	2,848
880	Contributions by Members	917
2,031	Expected Return on Assets	2,240
86,739	Opening Fair Value of Employer Assets	112,007
£'000		£'000
2020/21		2021/22

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# **Notes to core financial statement**

## **Scheme History**

## Amounts for the current and previous accounting periods

The return on the fund in market value terms for the year to 31 March 2022 is estimated based on actual fund returns as provided by the Administering Authority and index returns where necessary. Details are given below.	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000
Fair Value of Employer Assets	88,591	93,977	86,739	112,007	121,285
Present Value of Defined Benefit Obligation	(134,889)	(153,638)	(131,430)	(175,301)	(169,461)
Surplus/(Deficit)	(46,298)	(59,661)	(44,691)	(63,294)	(48,176)
Experience Gains/(Losses) on Assets	1,598	2,557	(10,038)	20,006	6,870
Experience Gains/(Losses) on Liabilities	(27)	(12)	8,713	1,427	(502)
Actuarial Gains/ (Losses) on Employer Assets	1,598	2,557	(10,038)	20,006	6,870
Actuarial Gains/ (Losses) on Obligations	2,365	(11,671)	28,641	(38,641)	14,428
Actuarial Gains/ (Losses) recognised in SRIE	3,963	(9,114)	18,603	(18,635)	21,298

## Notes to the Statement of Recognised Income and Expense (SRIE)

(34.387) Cumula	ative Actuarial Gains and Losses	(13,089)
(18,635) Actuar	ial Gain/(Loss) Recognised in SRIE	21,298
(38,641) Actuaria	al Gains/ (Losses) on Obligations	14,428
20,006 Actuaria	al Gains/(Losses) on Plan Assets	6,870
2020/21 £'000		2021/22 £'000

# Notes to core financial statement - continued

## **Balance Sheet**

2020/21		2021/22
£'000		£'000
112,007	Fair Value of Employer Assets	121,285
(174,299)	Present Value of Funded Liabilities	(168,596)
(62,292)	Net (Under)/ Overfunding in Funded Plans	(47,311)
(1,002)	Present value of unfunded liabilities	(865)
0	Unrecognised Past Service Cost	0
(63,294)	Net Asset/(Liability)	(48,176)
	Amount in the Balance Sheet	
63,294	Liabilities	48,176
0	Assets	0
63,294	Net Asset/(Liability)	48,176

#### 29 Financial Instruments

A financial Instrument is a contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. Non-exchange transactions, such as those relating to taxes, benefits and government grants, do not give rise to financial instruments

**Financial Liability** - an obligation to transfer economic benefits controlled by the council and can be represented by a contractual obligation to deliver cash or financial assets or an obligation to exchange financial assets and liabilities with another entity that is potentially unfavourable to the council.

The council's financial liabilities held during the year are measured at amortised cost and comprised

- long-term loans from the Public Works Loans board and commercial lenders
- overdraft facility with Lloyds Bank
- trade payables for goods and services received

**Financial Asset** - a right to future economic benefits controlled by the council that is represented by cash, equity instruments or a contractual right to receive cash or other financial assets or a right to exchange financial assets and liabilities with another entity that is potentially favourable to the council.

The council's financial assets held during the year are accounted for under the following classifications:

Amortised Cost - cash flows are solely payments of principal and interest and the business model is to collect the cash flows only:

- Cash in hand
- bank current and deposit accounts
- Fixed term deposits
- loans to other local authorities
- trade receivables for goods and services provided

## Fair value through Profit and Loss:

- Money Market Funds
- loans where the cash flows are not solely payments of principal and interest

## **Financial Instruments Balances**

	Long	term	Short term		
Financial Liabilities	31 March 2021	31 March 2022	31 March 2021	31 March 2022	
	£'000	£'000	£'000	£'000	
Loans at amortised cost:					
PWLB	(56,343)	(55,137)	(14,180)	(1,206)	
LOBO/Other Loans	(5,392)	(4,412)	(3,500)	(4,500)	
Other Long Term Liabilities	(82)	0	0	0	
Total Borrowing	(61,817)	(59,549)	(17,680)	(5,706)	
Liabilities at amortised cost:					
Trade payables-Included in creditors	0	(75)	(7,919)	(14,901)	
Total Financial Liabilities	(61,817)	(59,624)	(25,599)	(20,607)	

	Long	j term	Short term		
Financial Assets		31 March 2022			
	£'000	£'000	£'000	£'000	
At amortised cost:					
Principal	0	0	29,000	26,000	
Loss allowance *	0	0	0	0	
Total Investments	0	0	29,000	26,000	
At amortised cost:					
Principal	0	0	9,394	5,221	
Loss allowance	0	0	0	0	
At Fair Value through Profit and Loss:					
Money Market Funds	0	0	11,500	17,000	
Total Cash and Cash Equivalents	0	0	20,894	22,221	
At amortised cost:					
Trade Receivables-Included in Debtors	0	0	5,391	4,736	
Accrued Interest	0	0	0	0	
Loss allowance	0	0	(1,205)	(1,172)	
Total Trade Receivables	0	0	4,186	3,564	
Total Financial Assets	0	0	54,080	51,785	

<sup>\*</sup> Loss allowances are not required for UK Central or Local Government investments and the remaining Expected Credit Losses are immaterial: £248 for Cash and Cash Equivalents and £499 for Short term Investments

#### **Financial Instrument - Fair Values**

Financial Instruments classified at amortised cost are carried in the balance sheet at amortised cost. Their fair value has been estimated by calculating the net present value of the remaining contractual cash flows at 31 March 2022. All other financial instruments are carried in the balance sheet at Fair Value.

Fair Values are shown in the table below split by their level in the Fair Value hierarchy:

- Level 1 FV derived from quoted prices in active markets for identical assets or liabilities e.g. bond prices
- Level 2 FV calculated from inputs other than quoted prices that are observable for the instrument e.g. interest rates or yields for similar instruments
- Level 3 FV determined using unobservable inputs e.g. non-market data such as cash-flow forecasts or estimated creditworthiness

		Balance Sheet	Fair Value	<b>Balance Sheet</b>	Fair Value
	Fair Value	2020/21	2020/21	2021/22	2021/22
	level	£'000	£'000	£'000	£'000
Financial Liabilities held at amortised cost:					
Long Term Loans From PWLB	2	(70,523)	(84,011)	(56,343)	(60,688)
Long Term LOBO/Other Loans	2	(8,892)	(13,686)	(8,912)	(12,056)
Other Long Term Liabilities		(82)	(82)	(75)	(75)
Sub-Total		(79,497)	(97,779)	(65,330)	(72,819)
Liabilities for which Fair Value is not disclosed:					
Trade payables-Creditors		(7,919)	(7,919)	(14,894)	(14,894)
Total Financial Liabilities		(87,416)	(105,698)	(80,224)	(87,713)

The Fair Value of liabilities is higher than the balance sheet value as the council has a portfolio of loans where the interest rate payable is higher than the current rates available for similar loans.

The Fair Values for Financial Assets are calculated as follows:

	Fair Value level	Balance Sheet 2020/21 £'000	Fair Value 2020/21 £'000	Balance Sheet 2021/22 £'000	Fair Value 2021/22 £'000
Financial Assets held at amortised cost:					
Investments with Local Authorities	2	29,000	29,048	10,000	9,972
Investments with Banks	2	6,000	6,000	3,000	2,998
Investments with Central Government	2	0	0	19,000	18,999
Financial Assets held at Fair value:					
Money Market Funds	1	11,500	11,500	17,000	17,000
Total		46,500	46,548	49,000	48,969
Assets for which Fair Value is not disclosed:					
Cash and Cash equivalents		2,394	2,394	(779)	(779)
Trade Receivables-Debtors		4,186	4,186	3,564	3,564
Total Financial Assets		53,080	53,128	51,785	51,753

The Fair Value of assets is higher than the balance sheet value as the interest rate on similar investments is now lower than that obtained when the investment was originally made.

#### **Financial Instruments Gains/Losses**

There are no Gains/losses recognised in the Income and Expenditure Account or the Statement of Total Recognised Gains and losses in relation to Financial Instruments.

#### Financial Instruments - Nature and Extent of Risk

#### **Credit Risk**

Credit risk arises from deposits with banks and financial institutions, as well as credit exposures to the Council's customers.

Prior to the beginning of each financial year, the Council agrees and publishes an Investment Strategy as part of the Treasury Management Strategy Statement. The Investment Strategy sets out the minimum credit rating criteria for counterparties who are banks and other financial institutions. The Council relies to some extent on credit ratings and utilises the services of a Treasury Consultant to monitor and advise of changes to these ratings.

The minimum credit rating criteria, set out in the Investment Strategy, are kept under constant review. As a result of liquidity problems (the credit crunch) experienced by banks and financial institutions since Autumn 2007, the minimum criteria were increased to provide additional security to the Council's investments. This is reviewed annually to ensure that security is maintained in line with current economic conditions.

As a result of the Council's prudent approach to investment, which places security and liquidity above yield, the Council has never experienced any losses on investments. Nevertheless, theoretical considerations suggest that an investment with any institution carries some risk, albeit very small. The events which could give rise to these risks are rare or unforeseen and it is therefore very difficult to assess and quantify. Subject to these rare or unforeseen risks, the assessment that the maximum exposure is nil is considered to be a practical and pragmatic assessment.

Loss allowances on treasury investments have been calculated by reference to historic default data published by credit rating agencies, adjusted for current and forecast economic conditions and with a delay in cash flow having been assumed. As shown in the financial instruments balances tables on the previous page. At 31 March 2022, a total of £747 of loss allowances related to treasury investments. As this is not material, this figure has not been accounted for in the statements.

A summary of the credit quality of the of the council's investments at 31 March is shown below:

	30 Marc	h 2021	31 Marc	h 2022
Rating	Long Term £'000	Short Term £'000	Long Term £'000	Short Term £'000
A+	0	6,000	0	3,000
A	0	0	0	
BBB+	0	0	0	
Unrated Local Authorities	0	29,000	0	10,000
Money Market Funds	0	11,500	0	17,000
UK Government	0	0	0	19,000
Total Investments	0	46,500	0	49,000

The Council has £8,248,902 of Debtors, for which a provision for doubtful debts of £3,223,567 has been made. Of this debtors figure, £5,519,905 relates to sundry debtors, £1,300,092 to Council Tax and Business Rates (this includes amounts owed to the Council by the Government for Business Rates) and £1,428,905 to Housing Tenant Rents. Debtors are analysed by type and the doubtful debt provision is based on the credit quality of debtors.

ુ The council does not allow credit for customers therefore all unpaid balances are past due date for payment. The gross sundry debtor age analysis is shown in the table below:

Age	30 March 2021 £'000	31 March 2022 £'000
Less than three months	5,004	3,671
Three to six months	0	1
Six months to one year	248	293
More than one year	1,543	1,555
Total	6,795	5,520

The table below breaks this down to debtor type:

	30 Mar	ch 2021	31 March 2022		
Туре	Gross Debt £'000	Loss Allowance £'000	Gross Debt £'000	Loss Allowance £'000	
Central Gov't Bodies	5,731	0	884	0	
Other Local authorities	4,569	0	3,751	0	
NHS Bodies	0	0	0	0	
Public Corporations and trading funds	321	0	0	0	
Other entities and Individuals	5,107	(3,437)	5,484	(3,224)	
Total	15,728	(3,437)	10,119	(3,224)	

#### **Liquidity Risk**

The Council has ready access to borrowing at favourable rates from the Public Works Loan Board and other local authorities, and at higher rates from banks and building societies. There is no perceived risk that the Council will be unable to raise finance to meet its commitments. Instead, the risk is that the Council will be bound to replace a significant proportion of its borrowings at a time of unfavourable interest rates. The Council's strategy is to ensure an even maturity debt profile to mitigate against this risk.

The maturity analysis of financial instruments is shown below:

	30	0 March 2021		3′	1 March 2022	
Туре	Liabilities	Assets	Net	Liabilities	Assets	Net
	£'000	£'000	£'000	£'000	£'000	£'000
Maturity in 1 year*	17,680	(49,894)	(32,214)	5,706	(48,221)	(42,514)
Maturity in 1 - 2 years	2,206	0	2,206	2,734		2,734
Maturity in 2 - 5 years	5,285	0	5,285	3,871		3,871
Maturity in 5 - 10 years	3,686	0	3,686	2,997		2,997
Maturity in over 10 years	50,106	0	50,106	49,475		49,475
Total	78,963	(49,894)	29,069	64,783	(48,221)	16,562

<sup>\*</sup> The council has a £3.5m LOBO (Lender Option, Borrower Option) loans where the lender has the option on set dates to propose an increase in the rate payable; The council will then have the option to accept the new rate or repay the loan without penalty. The lender therefore has the effective right to demand repayment and these loans are therefore shown in the table as maturing on the next option date.

#### **Market Risk**

#### Interest Rate Risk

The Council is exposed to risk in terms of its exposure to interest rate movements on its borrowings and investments. Movements in interest rates have a complex impact on the authority. For instance, a rise in interest rates would have the following effect:

- borrowings at variable rates the interest expense will rise
- borrowings at fixed rates the fair values of the liabilities will fall
- investments at variable rates the investment income will rise
- investments at fixed rates the fair value of assets will fall

Investments measured at amortised cost and loans borrowed are not carried at fair value, so changes in their fair value will have no impact on the Comprehensive Income and Expenditure Statement. However, changes in interest payable and receivable on variable rate borrowings and investments will be posted to the Surplus or Deficit on the provision of services. Movements in the fair value of fixed rate investments measured at fair value will be reflected in Other Comprehensive Income or the Surplus or Deficit on the provision of services as appropriate.

#### **Price Risk**

The Council does not invest in equities and is therefore not exposed to this risk.

#### 30 Provisions

This provision for Business Rates appeals was created as a result of the adoption in 2013/14 of the Business Rates Retention scheme which means that the Council now bears part of the risk for future appeals. Under the former business rates scheme, appeals were borne by the Government. The Council's estimate of the value of outstanding appeals up to 31 March 2022 is £5.4m (£5.026m as at 31 March 2021), the value of appeals used in completing the Collection Fund position as at 31 March 2022. The Council has made a provision for 40% of this figure totalling £2.16m (£2.010m as at 31 March 2021) within the 2021/22 accounts.

### **31 Jointly Controlled Partnerships**

The Council has entered into a partnership with Hinckley and Bosworth Borough Council and Harborough District Council to provide shared administration of Revenues and Benefits and will continue for the foreseeable future. The Partnership is currently hosted by Hinckley and Bosworth Borough Council on behalf of the other partners.

All partners contribute towards the operation of the partnership which is classified as a Jointly Controlled Operation. On this basis, each partner accounts for their share of contributions within their Statement of Accounts. The funding provided by North West Leicestershire District Council in 2021/22 was £1.138 million.

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#### 32 Expenditure and Funding Analysis

This analysis statement shows how annual expenditure is used and funded from resources (government grants, rents, council tax and business rates) by local authorities in comparison with those resources consumed or earned by authorities in accordance with generally accepted accounting practices. It also shows how this expenditure is allocated for decision making purposes between the council's directorates/services/departments. Income and expenditure accounted for under generally accepted accounting practices is presented more fully in the Comprehensive Income and Expenditure Statement.

#### 2021/22

	Net Expenditure	Recharges	Contributions	Investment	Revised Net	Adjustments	Net expenditure in
	chargeable to the	-	to/from	<b>Properties</b>	Expenditure	between funding	the Comprehensive
	General Fund		Reserves	& other	chargeable to the	basis and	Income and
	and Housing				General Fund and	accounting basis	Expenditure
	Revenue a/c				Housing Revenue a/c		Statement
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Chief Executive	316	(314)	167		169	0	169
Human Resources & Organisational Dev	455	(675)	911		691	5	696
Legal and Support Services	1,607	(963)	1		645	0	645
Community Services including Strategic							
_ Director of Place	10,420	1,473	489	(826)	11,556	2,583	14,139
2 Planning	1,183	658	1,434		3,275	0	3,275
Economic Development	1,078	165	280		1,523	(95)	1,428
Joint Strategic Planning	6	9	0		15	0	15
ICT	1,150	(1,182)	0		(32)	71	39
Revenues & Benefits	734	849	28		1,611	0	1,611
Property Services	378	(567)	3	423	237	(239)	(2)
Housing - General Fund	525	190	6		721	0	721
Customer Services	970	(970)	0		0	0	0
Finance	1,955	(1,099)	17		873	4	877
Corporate and Democratic Core	3	1,118	11		1,132	0	1,131
Non-Distributed Costs	252	1	0		253	(13)	240
Housing Revenue Account	(9,562)	(332)	3	0	(9,891)	3,306	(6,585)
Recharges	(1,639)	1,639	0		0	0	0
Net Cost of Services	9,831	0	3,350	(403)	12,778	5,622	18,399
Other Income and Expenditure	(19,391)	0	273	403	(18,715)	6,258	(12,457)
(Surplus)/Deficit on Provision of							
Services	(9,560)	0	3,623	0	(5,937)	11,880	5,941

## **Expenditure and Funding Analysis continued**

## 2020/21

	Net Expenditure chargeable to the General Fund and Housing Revenue a/c £'000	Recharges	Contributions to/from Reserves	Investment Properties & other	Revised Net Expenditure chargeable to the General Fund and Housing Revenue a/c £'000	Adjustments between funding basis and accounting basis £'000	Net expenditure in the Comprehensive Income and Expenditure Statement £'000
Chief Executive and Other Services	299	(278)		0	21	0	21
Human Resources & Organisational Dev	197	(361)	3	0	(161)	5	(156)
Legal and Commercial Services	1,429	(852)	15	0	592	0	592
Community Services including Strategic Director of Place	9,317	1,424	1,223	(1,438)	10,526	2,042	12,568
Planning & Infrastructure	1,226	556	315	0	2,097	0	2,097
Economic Development	787	188	689	0	1,664	383	2,047
Joint Strategic Planning	(9)	9	0	0	0	0	0
Housing - General Fund	420	183	193	0	796	42	838
Customer Services	3,006	(1,889)	17	1,459	2,593	134	2,727
Finance	(1,076)	(994)	4	0	(2,066)	4	(2,062)
Corporate and Democratic Core	25	1,038	18	0	1,081	0	1,081
Non-Distributed Costs	13	1	0	0	14	0	14
Housing Revenue Account	(10,586)	(348)	94	0	(10,840)	2,700	(8,140)
Recharges	(1,323)	1,323	0	0	0	0	0
Net Cost of Services	3,725	0	2,571	21	6,317	5,310	11,627
Other Income and Expenditure	(14,312)	0	(7,708)	(21)	(22,041)	10,836	(11,205)
(Surplus)/Deficit on Provision of Services	(10,587)	0	(5,137)	0	(15,724)	16,146	422

# Notes to core financial statement - continued

## **Expenditure and Funding Analysis continued**

Analysis of adjustments between funding basis and accounting basis

2021/22	Adjustment for capital purposes	Net change for the pensions adjustment	Other Differences	Total Adjustments
	£'000	£'000	£'000	£'000
Chief Executive and Other Services	0	0	0	0
Human Resources & Organisational Dev	5	0	0	5
Legal and Commercial Services	0	0	0	0
Director of Place	2,583	0	0	2,583
Planning & Infrastructure	0	0	0	0
Economic Development	(95)	0	0	(95)
Joint Strategic Planning	0	0	0	0
Housing & Asset Mgmt - General Fund	0	0	0	0
ICT	71	0	0	71
Revenues & Benefits	0	0	0	0
Property Services	(239)	0	0	(239)
Customer Services	0	0	0	0
Finance	4	0	0	4
Corporate and Democratic Core	0	0	0	0
Non-Distributed Costs	(13)	0	0	(13)
Housing Revenue Account	2,327	(955)	1,934	3,306
Recharges	0	0	0	0
Net Cost of Services	4,643	(955)	1,934	5,622
Other Income and Expenditure	5,350	5,226	(4,318)	6,258
Surplus/Deficit on Provision of Services	9,993	4,271	(2,384)	11,880

# Notes to core financial statement - continued

## **Expenditure and Funding Analysis continued**

2020/21	Adjustment for capital purposes £'000	Net change for the pensions adjustment £'000	Other Differences	Total Adjustments £'000
Chief Executive and Other Services	0	0	0	0
Human Resources & Organisational Dev	5	0	0	5
Legal and Commercial Services	0	0	0	0
Director of Place	2,042	0	0	2,042
Planning & Infrastructure	0	0	0	0
Economic Development	383	0	0	383
Joint Strategic Planning	0	0	0	0
Housing & Asset Mgmt - General Fund	42	0	0	42
Customer Services	134	0	0	134
Finance	4	0	0	4
Corporate and Democratic Core	0	0	0	0
Non-Distributed Costs	0	0	0	0
Housing Revenue Account	2,026	(268)	942	2,700
Recharges	0	0	0	0
Net Cost of Services	4,636	(268)	942	5,310
Other Income and Expenditure	6,304	(300)	4,832	10,836
Surplus/Deficit on Provision of Services	10,940	(568)	5,774	16,146

# Section 4 Housing Revenue Account (HRA)

# **Housing Revenue Account (HRA)**

## Housing income and expenditure account

0000	104		NOTES	0004	1/00
2020/ £'000	£'000	Income		2021 £'000	£'000
2 000		Rents - Dwellings	H4	2 000	(17,405
(48)	(17,200)	Rents - Garages / Sites	•••	(43)	(17,100
(17)		Rents - Shops		(8)	
(14)		Rents - Other		(4)	
	(79)		-		(55
	, ,	Charges for Services and Facilities			(569
	, ,	Other Income			(26
	(20)	RTB Discounts repaid			(16
	(17,969)	Total income			(18,072
		Expenditure			
	5,078	Repairs and Maintenance			6,331
		Supervision and Management			
2,092		- General		2,354	
487		- Special	_	584	
	2,579				2,938
		Capital Charges			
	2,947	- Depreciation of Fixed Assets	Н8		3,110
	(890)	·	Н9		(819
	0	- Initial Gain on Donated Assets			0
	112	Increase / (decrease) in provision for Bad or Doubtful Debts			(77
		Debt Management Expenses			` 4
		Total expenditure			11,487
	(8,140)	Net cost of HRA services included in income and expenditure account			(6,585
	348	Housing Share of Corporate and Democratic Costs			333
	0	Housing Share of other amounts included in the whole authority cost of services but not			0
		allocated to specific services			
	(7,792)	Net cost of HRA services			(6,252
	3,265	(Gain) or Loss on Sale of HRA Fixed Assets			(751
	2,192	Interest Payable and Similar Items			2,231
	(67)	Interest on Balances			(16
		Amortisation of Premiums and Discounts			C
		Capital Grants and Contributions			(1,289
	(2,413)	(Surplus) / deficit on HRA services			(6,077

# Housing Revenue Account (HRA)

(212) A (2,625) To (16,700) H (19,325) H	Surplus) / Deficit on Housing Income and Expenditure Account Amounts Required by Statute to be Taken into Account (detailed below)  Total  HRA Balance Brought Forward  HRA Balance Carried Forward  Analysis of the movement in the HRA balance	(6,07 18,56 <b>12,48</b> (19,32 <b>(6,84</b>
(2,625) To (16,700) H (19,325) H	Total HRA Balance Brought Forward HRA Balance Carried Forward	<b>12,48</b> (19,32 <b>(6,84</b>
(16,700) H (19,325) H 020/21 A	HRA Balance Brought Forward  HRA Balance Carried Forward	(19,32 <b>(6,84</b>
(19,325) H	IRA Balance Carried Forward	(6,84
020/21 A		· ·
	Analysis of the movement in the HRA balance	
~ 000		2021/22 £'000
Α	Amounts required to be taken into account	
	tems included in the HRA Income and Expenditure Account but excluded from the movement on HRA palance for the year	
(3,265) G	Gain or (Loss) on Sale of HRA Fixed Assets	75
0 A	Amortisation of Premiums and Discounts	
20 R	RTB Discounts repaid	1
0 E	Employee Benefits adjustment	(5
(1,169) N	let charges for retirement benefits in accordance with IAS 19	(1,82
806 Ir	mpairment/Revaluation of Fixed Assets	77
0 In	nitial Gain on Donated Assets	
(3,608)		(34
	tems not included in the HRA Income and Expenditure Account but included in the movement on HRA palance for the year	
0 T	ransfer To/(From) Major Repairs Reserve	
(43) R	Right to Buy Admin Contribution	(5
901 E	Employer's contributions payable to Leicestershire County Council Pension Fund	87
1,147 P	Principal Repaid on Self Financing Loans	14,18
1,392 C	Capital Expenditure funded by the HRA	2,45
(1) T	ransfer To/(From) Reserves	1,45
<b>3,396</b> To	otal	18,90

## Notes to the housing revenue account (HRA)

#### H1 Movement in dwelling stock

The Council was responsible for managing an average of 4,140 lettable dwellings during 2021/22. The movement in the stock was as follows:-

2020/21		2021/22
4,196	Stock at 1st April	4,193
(33)	Less: Right to buy Sales	(46)
(1)	Less: Other Sales	0
0	Less: Demolitions	0
(3)	Less: Transfers out of stock	(10)
8	Add: Other Purchases	1
16	Add: New Build and Gifted units	0
10	Add: Transfers back into stock	0
4,193		4,138

#### **H2** Property types in dwelling stock

The properties owned by the Council at 31st March 2022 comprise the following:-

	Flats/Maisonettes	Bungalows	Houses	Total
In stock				
Bed sits	61	4	0	65
1 Bedroom	524	330	10	864
2 Bedroom	327	476	420	1,223
3 Bedroom	8	6	1,828	1,842
4 Bedroom	0	0	140	140
5 Bedroom	0	0	4	4
	920	816	2,402	4,138
Transferred out of stock				
Bed sits	0	0	0	0
1 Bedroom	7	0	0	7
2 Bedroom	0	0	0	0
3 Bedroom	1	0	2	3
4 Bedroom	0	0	0	0
5 Bedroom	0	0	0	0
	8	0	2	10
Total owned	928	816	2,404	4,148

The dwellings transferred out of stock are mainly long term empty properties. However, they are still owned by the Council and are included in the value shown in note H3.

# H3 Balance sheet value of council's housing revenue account stock

2020/21		2021/22
Balance £'000		Balance £'000
265,644	Dwellings	294,796
1,771	Other Land and Buildings	2,976
267,415	Operational assets	297,772
0	Surplus Assets	0
492	OLB (Land and Assets under construction)	687
492	Non-operational assets	687
267,907	Total assets	298,459

The vacant possession value of dwellings within the Council's HRA as at 31st March 2022 was £701,895,000 (31st March 2021 £632,485,000). The vacant possession value of the dwellings within the HRA show the economic cost to Government of providing Council Housing at less than open market rents.

# Notes to the housing revenue account (HRA)

#### **H4 Rent income**

Rent income can be analysed as follows:-

This is the total rent income due for the year after an allowance is made for empty properties/voids etc. Average rents were £83.55 per week in 2021/22 (£81.89 2020/21) there being an average increase of 2.03% (1.85% increase in 2020/21) over the previous year. During the year 1.03% ( 1.01% 2020/21) of lettable properties were vacant.

2020/21		2021/22
£'000		£'000
12,201	Collectable from Tenants	12,264
5,068	Rent Rebates	5,141
17,269	Sub-Total Dwelling Rents	17,405
79	Non - Dwelling Rents	55
17,348	Total Rent	17,460

#### **H5 Rent arrears**

The rent arrears (net of accounts in credit) as a proportion of gross rent income were 3.94% (4.16% 2020/21). The arrears figures are as follows:-

Amounts written off during the year were £-37,747 (£18,741 - 2020/21) representing a reduction in Doubtful Debt allowance. At 31 March 2022 the Provision for doubtful debts stood at £917,507 (£955,254 - 2020/21).

2020/21 £'000	2021/22 £'000
919 Total Current and Former Tenant Arrears	1,270
(172) Less: Accounts in credit	(583)
747 Net Arrears	687

#### **H6 Major repairs reserve**

2020/21 £'000	2021/22 £'000
(534) Balance at 1st April	(1,420)
(2,864) Amounts transferred to Reserve during year	(3,099)
Amounts transferred from Reserve to finance Capital Expenditure:	
1,978 Dwellings	2,242
(1,420) Balance at 31 March	(2,277)

# Notes to the housing revenue account (HRA)

#### H7 Capital expenditure and receipts

Total Capital Expenditure within the Council's HRA during the financial year was £5,765,219. The sources of funding are shown below:

2020/21 £'000		2021/22 £'000
1,978	Major Repairs Reserve	2,242
6	Section 106 Receipts	0
1,392	Revenue Contribution	2,193
0	Other Contributions	285
3,286	Capital Receipts	1,047
6,662		5,767

Total Capital Receipts from disposals of Council Dwellings within the Council's HRA stock in 2021/22 were £3,652,370

#### **H8 Depreciation of HRA fixed assets**

	2020/21		2021/22
15(	£'000		£'000
O	2,864	Dwellings (excl. garages)	3,099
	5	Other Land and Buildings	10
	0	Surplus Assets	0
'	2,869	Operational assets	3,110

#### H9 Revaluation/impairment (reversal) of HRA fixed assets

2020/21 £'000	2021/22 £'000
(3,275) Dwellings (excl. garages)	(835)
(4) Other Land and Buildings	16
0 Surplus Assets	0
(3,279) Operational assets	(819)

# Section 5 Collection Fund

# **Collection Fund**

2020/21	Collection fund income and expenditure account	2021/	
£'000		£'000	£'000
	Income		
(65,052)	Council Tax (Net of benefits, discounts for prompt payment and transitional relief)		(69,897
	Transfers from General Fund:-		
	- Council Tax Benefit		10
` ,	- CTLS Discretionary		(186
` ,	Section 13a		(7
	Business Ratepayers		(73,456
(124,746)	Total Income		(143,536
	Expenditure		
	Council Tax Precepts and Demands:-		
46,473	Leicestershire County Council	49,153	
8,066	Leicestershire Police	8,649	
2,351	Leicestershire Fire and Rescue	2,414	
8,244	N.W.L.D.C. (including Parish and Special Expenses)	8,452	
510	Contribution towards previous year's surplus	(785)	
981	Provision for bad/doubtful debts	758	
66,625			68,641
	Non-Domestic Rates (NDR):		
34,544	Share of NDR - Government	37,523	
6,218	Payment to Leicestershire County Council	6,754	
691	Payment to Leicestershire Fire and Rescue Service	750	
27,635	Share of NDR - N.W.L.D.C.	30,018	
(1,072)	Contribution towards previous year's deficit	(12,775)	
998	Provision for bad/doubtful debts	(299)	
2,006	Provision for appeals	374	
149	Costs of Collection	153	
167	Disregarded amounts	186	
71,336			62,684
137,961	Total Expenditure		131,325
1,038	Movement on fund - (Surplus)/Deficit for the year - Council Tax		(1,439
	Movement on fund - (Surplus)/Deficit for the year - NDR		(10,772
(315)	Collection Fund Balance at 1st April 2021 - Council Tax		723
1,497	Collection Fund Balance at 1st April 2021 - NDR		13,674
	Collection Fund Balance at 31st March 2022 - Council Tax		(716
13,674	Collection Fund Balance at 31st March 2022 - NDR		2,902

#### **Notes to the Collection Fund**

#### C1 General

This Collection Fund is an agent's statement that reflects the statutory obligation for billing authorities to maintain a separate Collection Fund. The statement shows the transactions of the billing authority in relation to the collection from taxpayers and distribution to local authorities and the Government of council tax and non-domestic rates.

#### C2 Council tax

The Council's tax base i.e. the number of chargeable dwellings in each valuation band (adjusted for dwellings where discounts apply) converted to an equivalent of band D dwellings, was calculated as follows:-

	Estimated number of		Band 'D'
Band	taxable properties	Ratio	Equivalent
	after effect of discount		dwellings
Α	7,239	6/9	4,826
В	11,535	7/9	8,972
С	6,859	8/9	6,097
D	6,186	9/9	6,186
Е	4,462	11/9	5,455
F	1,811	13/9	2,615
G	893	15/9	1,488
Н	47	18/9	94
39,033			35,733
Less: 2% Allowance for Valuation Appeals and irrecoverables			892
Council tax base for 2021/22			34,841

#### C3 Income from business rates

The Council collects Non-Domestic Rates for its area which are based on local rateable values multiplied by a uniform rate. The total amount, less certain reliefs and other deductions, is paid to a central pool (the NNDR pool) managed by Central Government, which in turn redistributes the pool back to local authorities general fund.

The total Non-Domestic Rateable Value at the 31st March 2022 was £169,181,773 (£151,394,269 - 31st March 2021).

The National Non-Domestic multiplier for the year was 51.2p (51.2p - 2020/21).

The Small Business Rate Multiplier was 49.9p (49.9p - 2020/21).

#### C4 Provisions

The provision for the Council's share of potential cost of settling outstanding business rates appeals, was created as a result of the introduction of the Business Rates Retention scheme. As part of this scheme, billing authorities acting as agents on behalf of major preceptors (10%), Central Government (50%) and themselves are required to make a provision for refunding ratepayers who have appealed against the rateable value of their properties. Although under the scheme, the Council is able to retain a larger share of the business rates locally, it also now bears the risks and uncertainties linked to the level of rateable value appeals. The Council has made a provision of £2.16m in its accounts (£2.0m - 31st March 2021).

# Section 6 Glossary

# Glossary of main financial terms

#### **Amortisation**

A reduction in the value of an intangible asset over time, due to wear and tear.

#### **Budget**

A statement defining the council's policies over a specified period in terms of finance. Budgets usually include statements about the use of other resources (e.g. numbers of staff) and provide some information on performance measures.

#### **Budget requirement**

The estimated revenue expenditure on general fund services that needs to be financed from the council tax after deducting income from fees and charges, certain specific grants and any funding from reserves. It is used to decide the criteria for capping local authority revenue expenditure.

#### **Capital expenditure**

(or capital spending) - Section 40 of the Local Government and Housing Act 1989 defines 'expenditure for capital purposes'. This includes spending on the acquisition of assets either directly by the local authority or indirectly in the form of grants to other persons or bodies. Expenditure that does not fall within this definition must be charged to a revenue account.

#### **Capital receipts**

The proceeds from the disposal of land or other assets. Capital receipts can be used to finance new capital expenditure within rules set down by the Government, but they cannot be used to finance revenue expenditure.

#### **Collection fund**

A statutory fund maintained by a billing authority, which is used to record local taxes and non-domestic rates collected by the authority, along with payments to precepting authorities, the national pool of non-domestic rates and its own general fund.

#### Contingency

Money set aside in the budget to meet the cost of unforeseen items of expenditure, or shortfalls in income, and to provide for inflation where this is not included in individual budgets.

#### **Contingent liability**

Money that may be owed, but the exact amount is unclear.

#### **Council tax**

The main source of local taxation to local authorities. Council tax is levied on households within its area by the billing authority and the proceeds are paid into its Collection Fund for distribution to precepting authorities and for use by its own General Fund.

#### Council tax benefit

Assistance provided by billing authorities to adults on low incomes to help them pay their council tax bill. The cost to authorities of council tax benefit is largely met by government grant.

#### **Current expenditure**

Running costs, including employee costs, premises costs and supplies and services, but not including debt charges.

#### **Deferred charge**

Spending on an asset that has a lasting value but is not owned e.g. improvement grants.

#### Depreciation

A measure of the wearing out, consumption, or other reduction in the useful life of a fixed asset

#### Earmarked reserve

Money set aside for a specific purpose.

#### **Estimates**

The amounts expected to be spent, or received as income, during an accounting period. The term is also used to describe detailed budgets, which are either being prepared for the following year, or have been approved for the current year.

#### **Original estimate**

The estimates for a financial year approved by the council before the start of the financial year.

#### Revised estimate

An updated revision of the estimates for a financial year.

#### **Supplementary estimate**

An amount, which has been approved by the authority, to allow spending to be increased above the level of provision in the original or revised estimates.

#### External audit

The independent examination of the activities and accounts of local authorities to ensure the accounts have been prepared in accordance with legislative requirements and proper practices and to ensure the authority has made proper arrangements to secure economy, efficiency and effectiveness in its use of resources.

#### Fees and charges

Income raised by charging users of services for the facilities. For example, local authorities usually make charges for the use of leisure facilities, the collection of trade refuse, etc.

#### Finance lease

A lease, usually of land, or land and buildings, which is treated in the Government's capital control system as a credit arrangement as if it were similar to borrowing. Other types of lease are termed 'operating leases'.

#### Financial regulations

A written code of procedures approved by the authority, intended to provide a framework for proper financial management. Financial regulations usually set out rules on accounting, audit, administrative procedures and budgeting systems.

#### General fund

The main revenue fund of a billing authority. Day-to-day spending on services is met from the fund. Spending on the provision of housing, however, must be charged to a separate Housing Revenue Account.

#### **Housing benefit**

An allowance to persons on low income (or none) to meet, in whole or part, their rent. Benefit is allowed or paid by local authorities but central government refunds part of the cost of the benefits and of the running costs of the service to local authorities. Benefit paid to the authority's own tenants is known as rent rebate and that paid to private sector tenants as rent allowance. See also Council Tax Benefit.

#### Housing revenue account (HRA)

Local authorities are required to maintain a separate account - the HRA - which sets out the expenditure and income arising from the provision of housing. Other services are charged to the General Fund.

#### **HRA** subsidy

A government grant paid to some housing authorities towards the cost of providing, managing and maintaining dwellings and paying housing benefits to tenants.

#### **IAS 19**

A statement of recommended practice to account for the cost of pensions.

#### **IFRS**

International Financial Reporting Standards

#### **Impairment**

A reduction in the value of an asset, arising (for example) from a significant reduction in Market Value

#### **LOBO**

A commercial loan method of borrowing, which gives options for both parties – ("Lenders options; borrowers options").

#### Minimum revenue provision (MRP)

The minimum amount which must be charged to an authority's revenue account each year and set aside as provision for credit liabilities, as required by the Local Government and Housing Act 1989.

#### National non-domestic rate (NNDR)

A levy on businesses, based on a national rate in the pound set by the Government multiplied by the 'rateable value' of the premises they occupy. NNDR is collected by billing authorities on behalf of central government and then redistributed among all local authorities and police authorities on the basis of population. Also known as 'business rates', the 'uniform business rate' and the 'non-domestic rate'

#### Net expenditure

Gross expenditure less specific service income, but before deduction of Revenue Support Grant.

#### Mon-recurring

Items that are in a budget for one year only.

#### **Operating lease**

A type of lease, usually of computer equipment, office equipment, furniture, etc. which is similar to renting and which does not come within the Government's capital control system. Ownership of the asset must remain with the lessor for a lease to be classed as an operating lease.

#### **Outturn**

Actual income and expenditure in a financial year.

#### Pension fund

An employees' pension fund maintained by an authority, or group of authorities, in order to make pension payments on retirement of participants. It is financed from contributions from the employing authority, the employee and investment income

#### Precept

The levy made by precepting authorities on billing authorities, requiring the latter to collect income from council tax payers on their behalf

#### **Precepting authorities**

Those authorities which are not billing authorities, i.e. do not collect the council tax and non-domestic rate. County councils, police authorities and joint authorities are 'major precepting authorities' and parish, community and town councils are 'local precepting authorities'.

#### **Provisions and reserves**

Amounts set aside in one year to cover expenditure in the future. Provisions are for liabilities or losses which are likely or certain to be incurred, but the amounts or the dates on which they will arise are uncertain. Reserves are amounts set aside which do not fall within the definition of provisions and include general reserves (or 'balances'), which every authority must maintain as a matter of prudence.

#### Public works loan board (PWLB)

A central government agency which provides long- and medium-term loans to local authorities at interest rates only slightly higher than those at which the Government itself can borrow. Local authorities are able to borrow a proportion of their requirements to finance capital spending from this source.

#### Revenue support grant (RSG)

A grant paid by central government to aid local authority services in general, as opposed to specific grants, which may only be used for a specific purpose. The grant makes up the difference between expenditure at SSA and the amount which would be collected in council tax for that level of expenditure (CTSS) and the amount of non-domestic rate redistributed

#### Section 137 expenditure

Under Section 137 of the Local Government and Housing Act 1972, local authorities are allowed to spend a limited amount to do things they are not otherwise empowered to do, but which they consider to be in the interests of residents.

#### **Specific grants**

The term used to describe all government grants - including supplementary and special grants - to local authorities other than RSG, capital grants and HRA subsidy. Not to be confused with specified capital grants.

#### **Specified capital grant (SCG)**

Certain government grants towards capital spending, for example house renovation grants. Local authorities must apply a special accounting treatment to these grants, i.e. reduce their credit approvals by the amount of the grant received. SCGs all relate to housing.

#### Ultra vires

Local authorities are empowered to do only those things authorised by statute. If they do anything not authorised by statute, that action is said to be ultra vires (i.e. beyond their powers).

### lue for money (VFM)

A much-used term that describes a service or product that demonstrates a good balance between its cost, quality and usefulness to the customer. A VFM audit takes into account the economy, efficiency and effectiveness (known as the 'three Es') of a local authority service, function or activity.

#### Virement

The permission to spend more on one budget head when this is matched by a corresponding reduction on some other budget head, i.e. a switch of resources between budget heads. Virement must be properly authorised by the appropriate committee or by officers under delegated powers.